



# Upper Highlands Water Pressure

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OCTOBER 21, 2025 | CITY COUNCIL STUDY SESSION

# AGENDA

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## **Part I (15 min)**

Introduction & Fire Flow

Sarah R Olson, I-Wen Yang, Deputy Chief Patrick LeDoux

## **Part II (35 min)**

Near- Term Solutions

Carly Joerger, Cody Gray

Long-Term Solutions

I-Wen Yang, Michele Campbell, Dylan Bright

## **Part III (5 min)**

Next Steps

# PROJECT TEAM

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Julie Underwood, DCM and Interim PW Director

Chris Gavigan, PW Deputy Director - Operations

Sarah R Olson, PW Deputy Director – Engineering & Planning

Patrick LeDoux, Fire Department Deputy Chief

Carly Joerger, Utility Policy Supervisor

Cody Gray, Water and Wastewater Supervisor

I-Wen Yang, PE, Senior Project Engineer

Jason Chappell, Interim Fire Marshal

Kevin Hansen, Senior Assistant City Attorney

Maria Mikulak, Associate Project Engineer

Tom Chriest, Utility Operations Manager

Rob English, PE, CIP Division Manager

## **RH2 Consultants**

Michele Campbell, PE

Dylan Bright

# INTRODUCTION



# The Bottom Line

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- Issue: Upper Highlands Residents dissatisfied with reduction in pressure
- Goals:
  - Increase water pressure in the Upper Highlands Neighborhood
  - Retain zone conversion benefits
- 3 CIP Alternatives:
  - None can be accomplished by summer 2026
  - Costs range from \$3.5 - \$8.7M
  - Some available funding CIP that could be applied to the projects but at least \$2.6M in new revenue or reprioritization will be needed
- Staff recommendation: Adopt Resolution R-5697

# Resolution R-5697

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1. Include in the proposed 2025 Capital Improvement Program update at least two capital project alternatives for the Upper Highlands to increase water pressure while retaining the system benefits of the 450 pressure zone conversion and to fund the next milestone of engineering design
2. Contract with a water system engineering firm to peer review the alternatives analysis and review the selected capital projects moving forward to design
3. Adapt, expand, and expedite the existing mitigation program for affected residents in Upper Highlands, and identify new funding if needed
4. Implement a targeted outreach and education campaign for water management strategies, particularly during peak demand season when pressures are at their lowest
5. Update the City Council on the progress by April 2026

# 510 → 450 Zone Conversion Results

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## Key Benefits

- Fire Flow – over 90% of hydrants now meet LOS standards
- Supply Resiliency – neighborhood no longer relies on one water main
- System Redundancy – system benefits by conveying water through Highlands to other zones
- Water Quality - improved by opening nine new connections for greater circulation

## Key Impacts

- Pressure reduced across zone / most impacted at highest elevations and during peak summer season
- Some households were constructed with requirements for fire suppression sprinklers which may not operate properly under the reduced pressures
- Households may need to install a booster pump system to achieve ideal pressures at fixtures

# Pressure Gradient Zones

Kirkland has seven active pressure gradient zones:

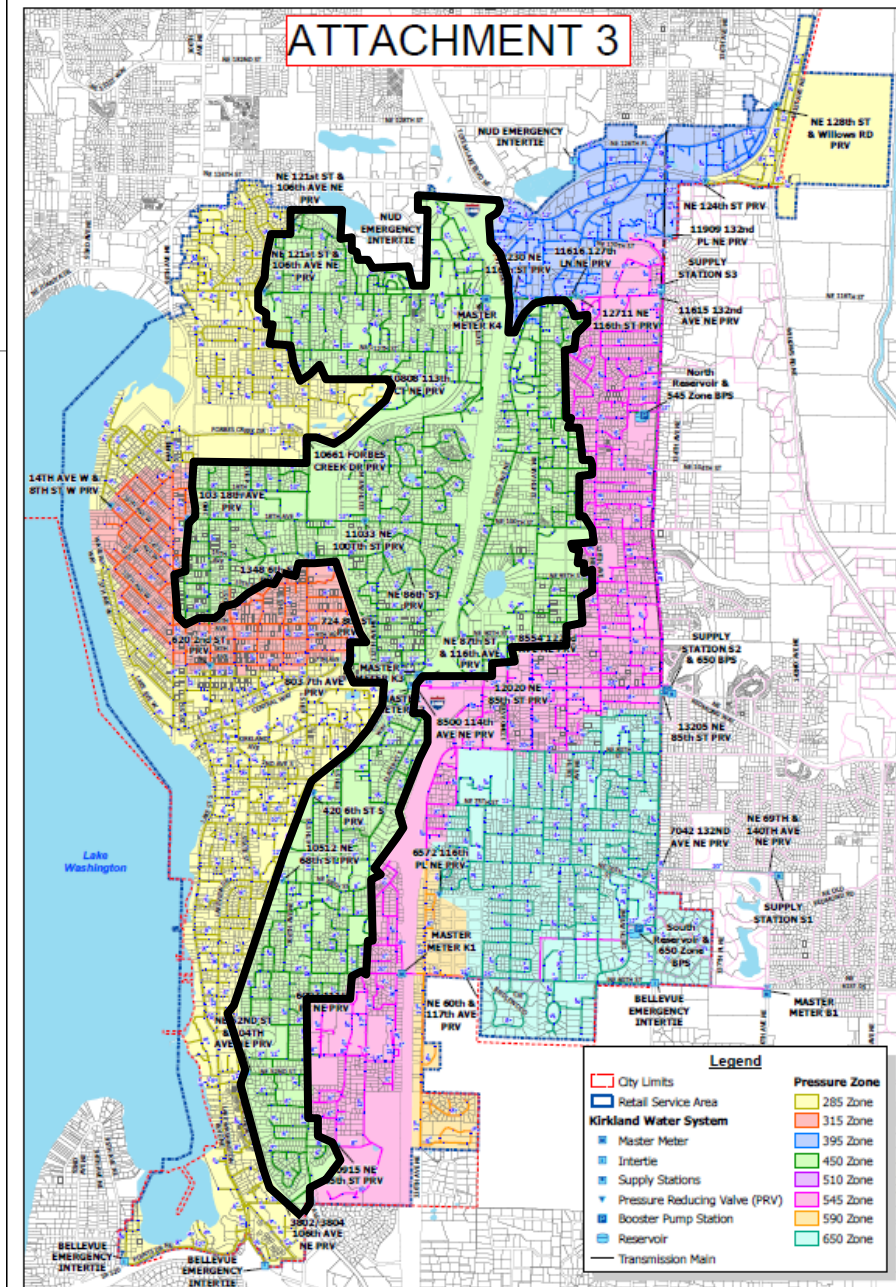
650, 590, 545, 450, 395, 315, 285

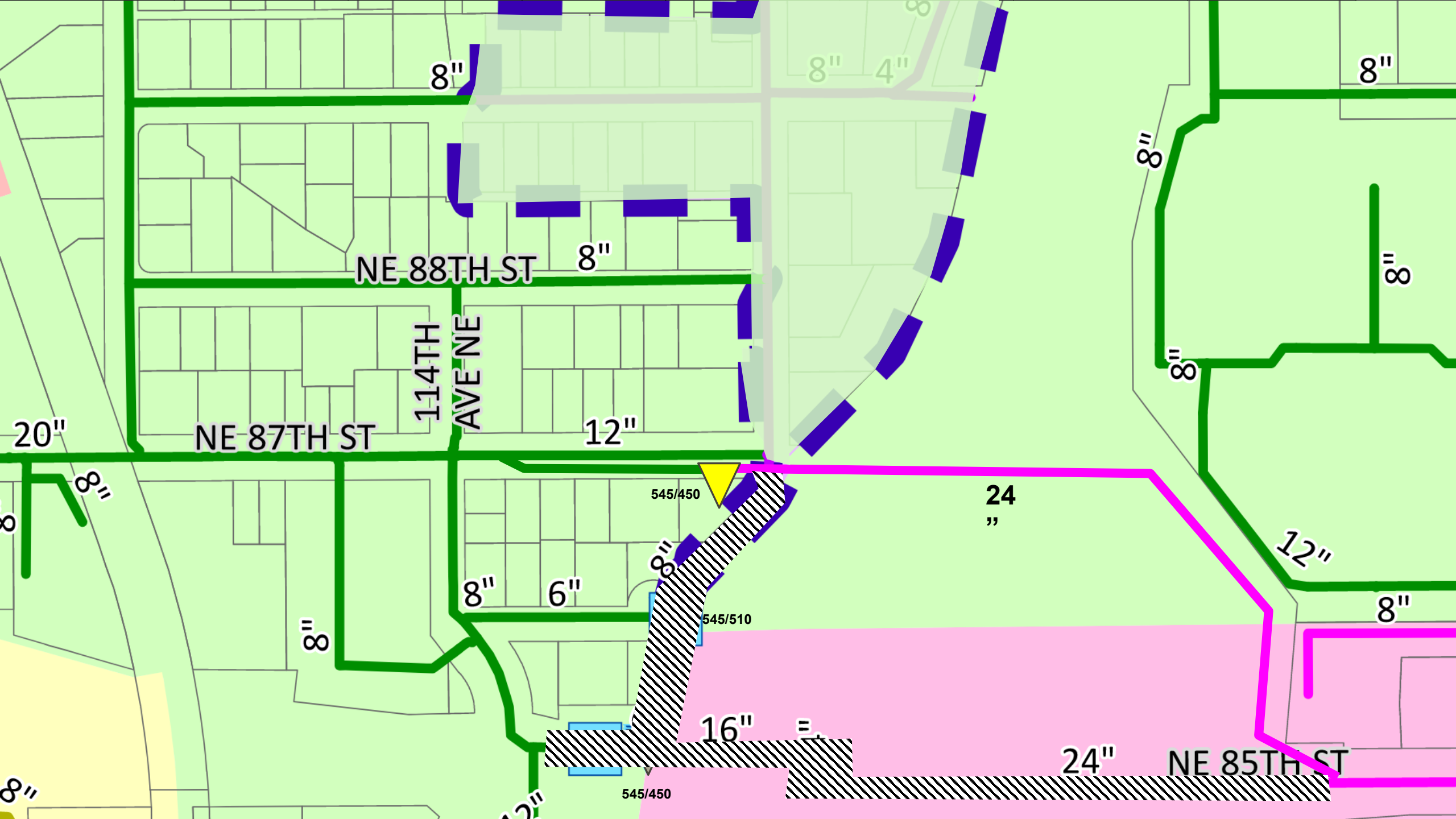
Former 510 Pressure Gradient Zone:

This was an isolated hydraulic island in Upper Highlands which is currently served with the 450 zone.

450 Pressure Gradient Zone:

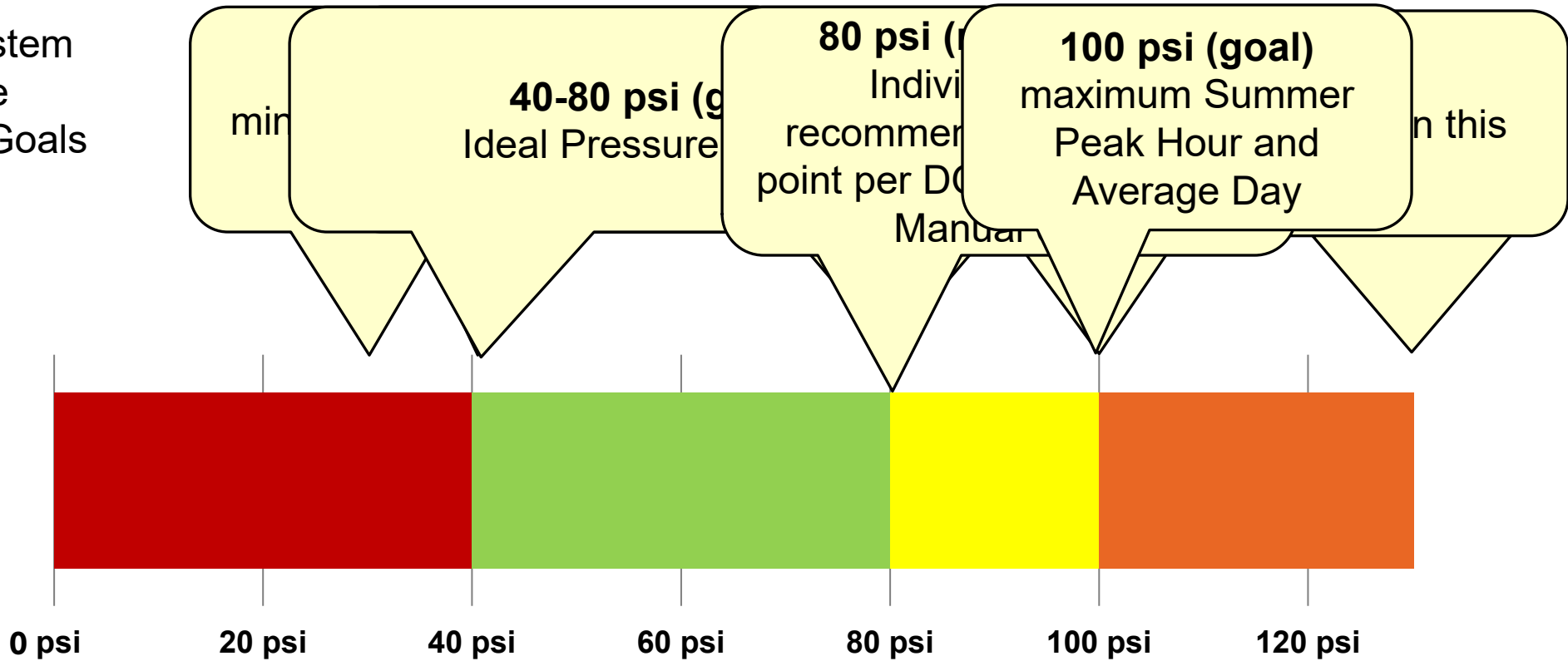
Improved East-West connection serving downstream zones and essential infrastructure in downtown





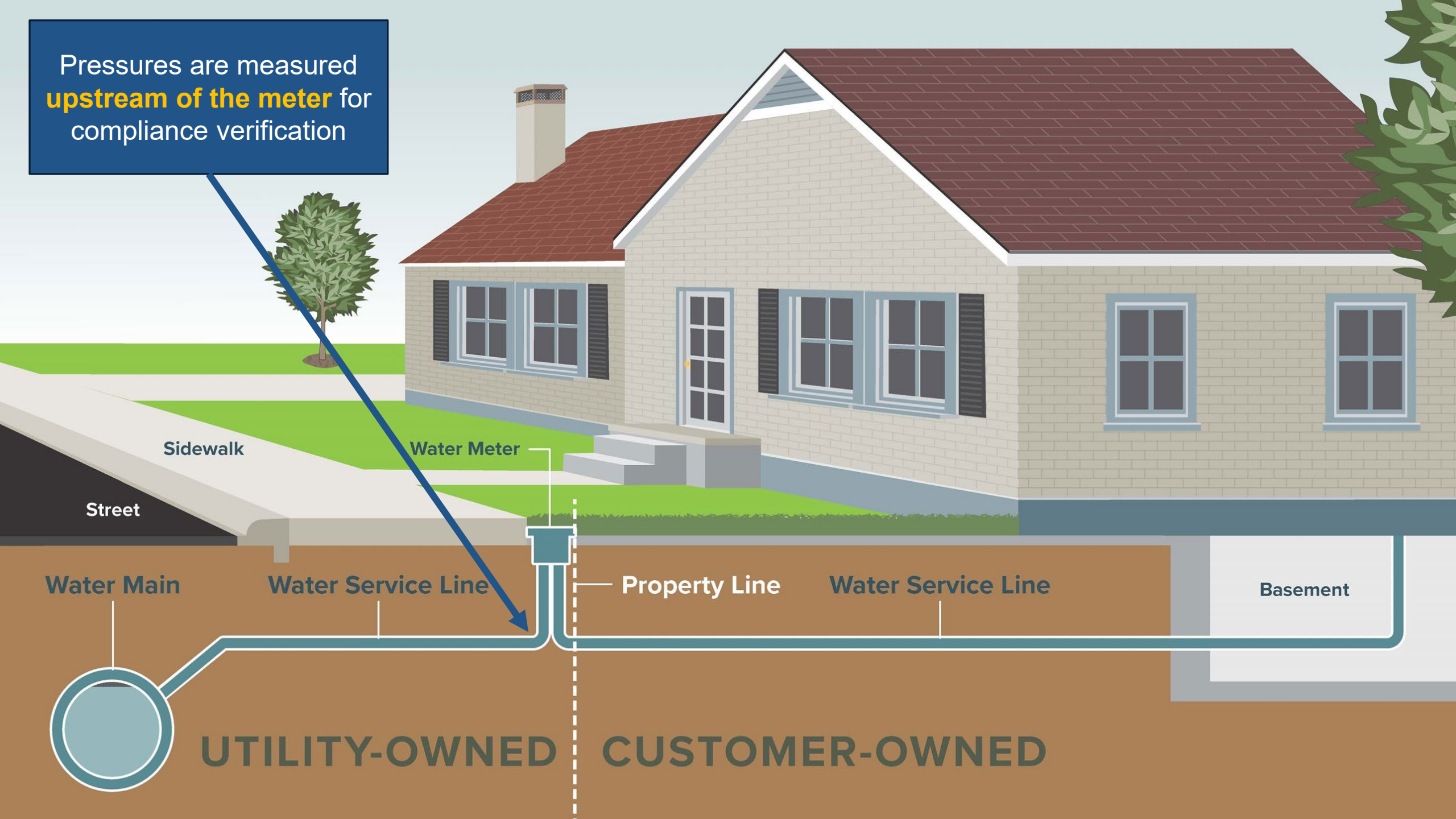
# MIN and MAX Pressure Requirements and Goals

2026 Water System  
Plan Update  
Proposed LOS Goals





Pressures are measured  
**upstream of the meter** for  
compliance verification

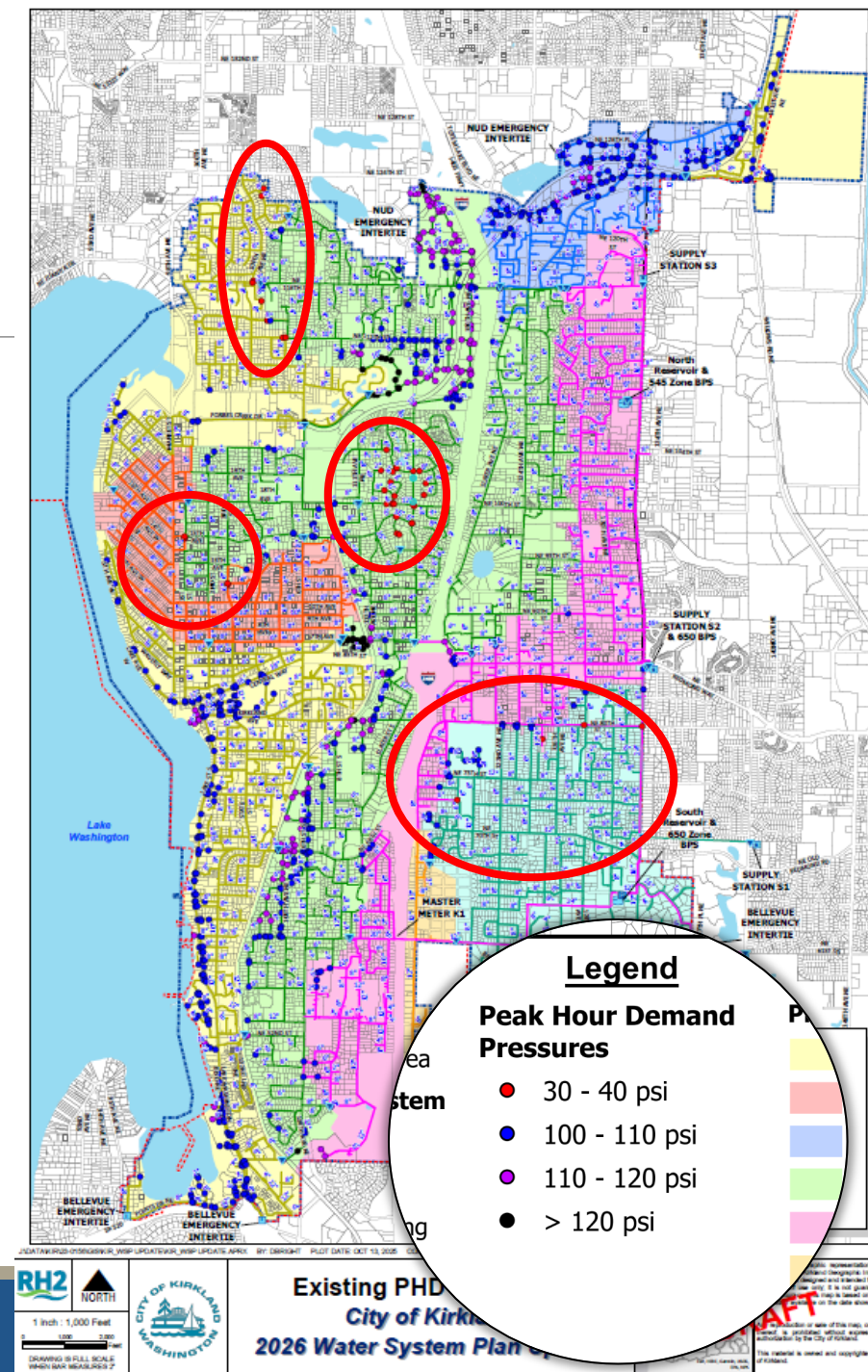


# Existing Pressure

**Peak Hour Demand (PHD):** the greatest volume of water in an hour that must be supplied by a water system during any particular time period, such as a year, to meet customer demand, excluding fire flow.

**Average Daily Demand (ADD):** the average rate of water consumption under normal operating conditions and is used as the baseline for water system sizing.

**Peak Daily Demand/Maximum Daily Demand (PDD/MDD):** the maximum volume of water used in a single day during the year, accounting for times of extreme use, such as hot summer days, irrigation peaks, or special events.





# FIRE FLOW



# What is Fire Flow?

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**Fire Flow** is the measure of water quantity (gpm) available from hydrants at 20 psi residual pressure

Flow = quantity

Pressure = force

Minimum Standards:

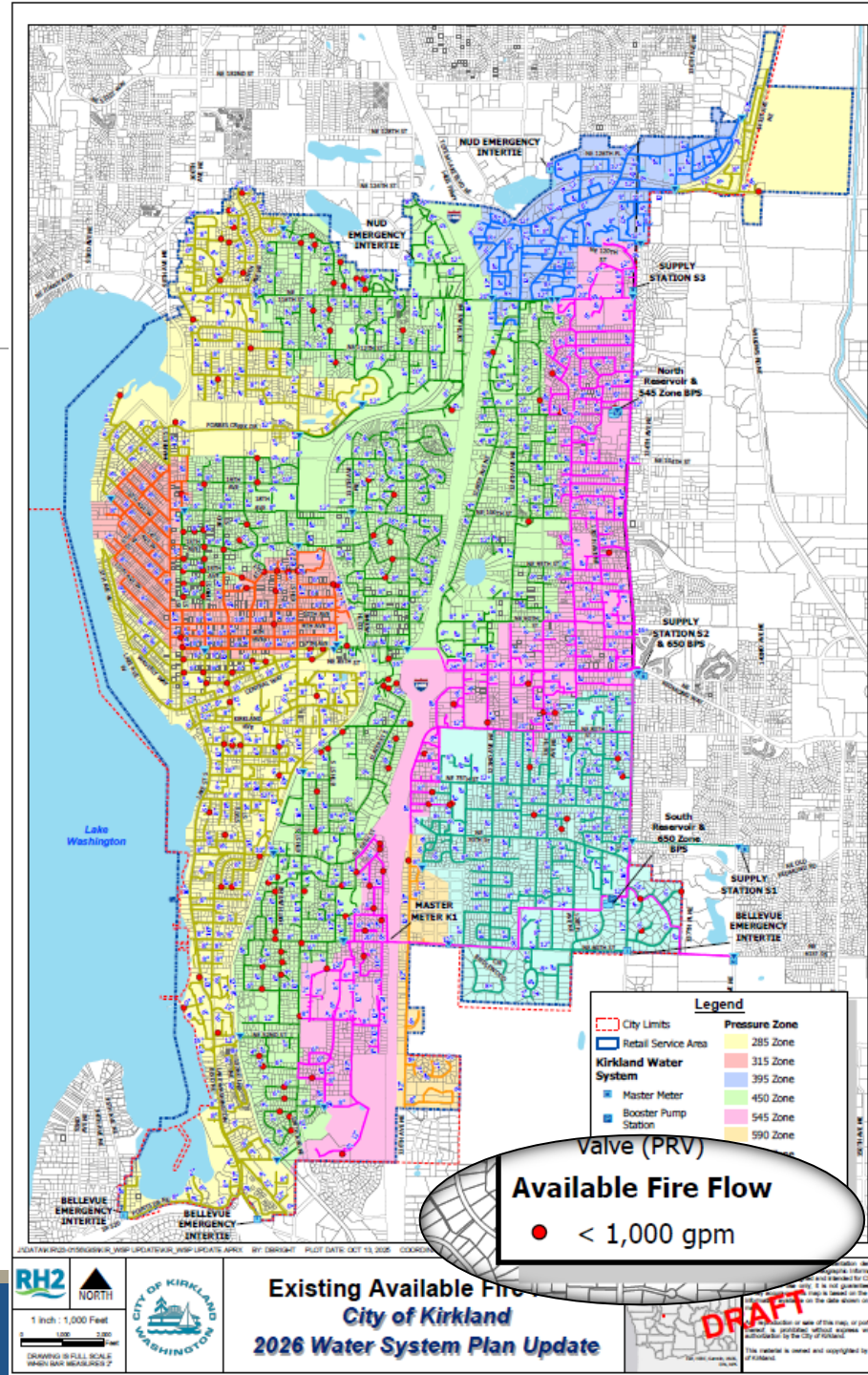
- **1,000 gpm** for  $\leq 3,600$  sq ft
- **1,500+ gpm** for larger buildings

# Kirkland's Fire Flow

**Water Flow:** the amount of water delivered over time measured in gallons per minute (GPM). As flow increases, pressure decreases due to friction and energy loss in the pipes.

**Fire Flow:** the amount of water available for firefighting, measured in GPM at 20 psi residual pressure.

**Hydraulic Node:** a specific point in a water distribution system where hydraulic parameters, such as pressure, flow and elevation are defined, measured or calculated.







# Why Fire Flow Matters

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Sustains firefighting ability beyond the water carried on Kirkland fire engines

Enables effective suppression and limits spread

Critical to firefighter and community safety

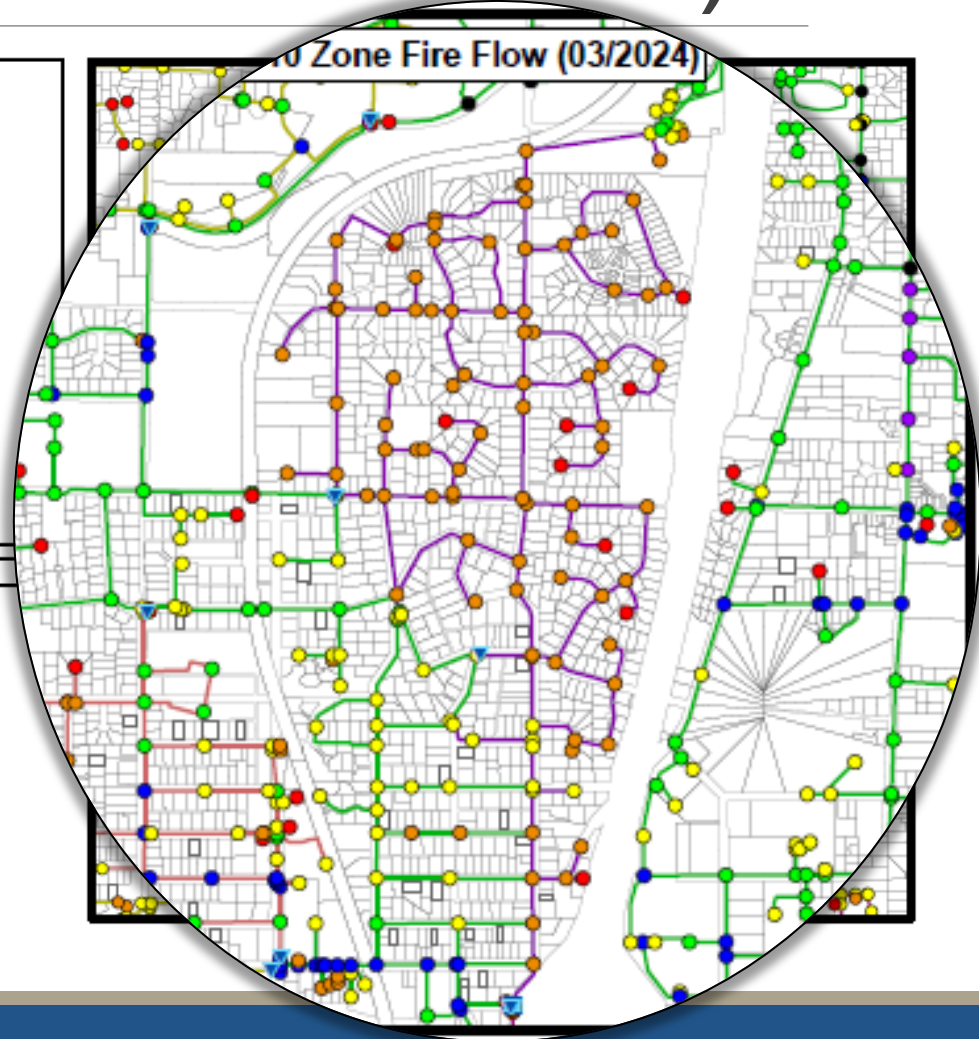
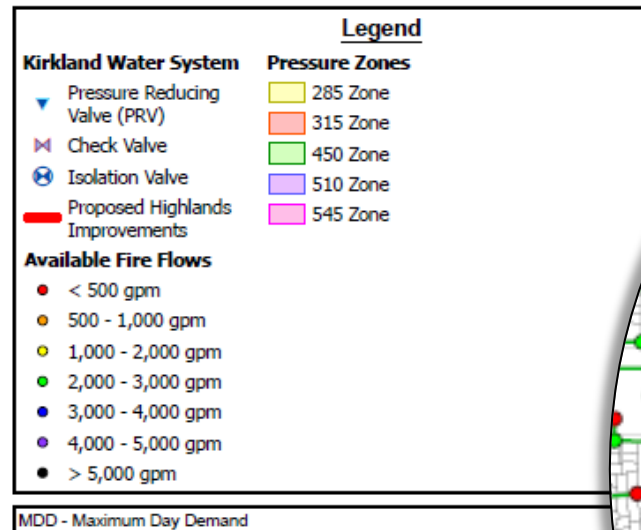
# Upper Highlands (Former 510 Zone)

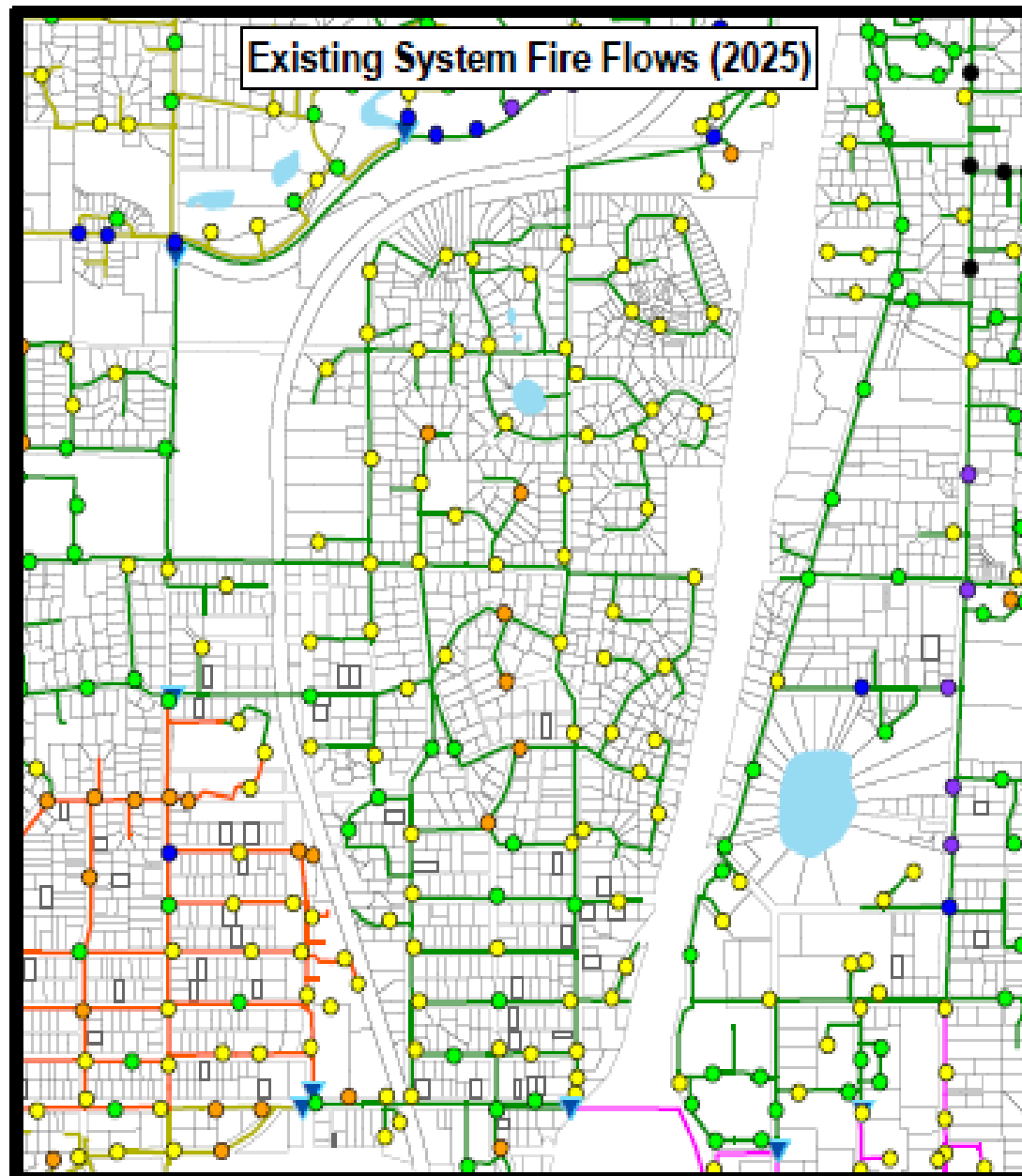
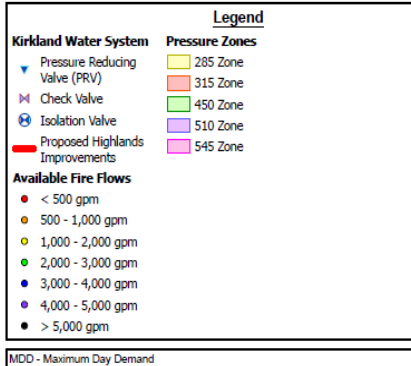
Relied on single supply line

69% of hydrants <1,000 gpm (below standard)

Largest low-flow area in Kirkland

Increased risk to life, property, and firefighters





# Fire Flow Improvements

After conversion:

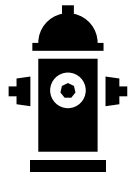
More hydrants available with  
**>1,000 gpm** to draw supply water from

**under 8%** hydrants **below 1,000 gpm**

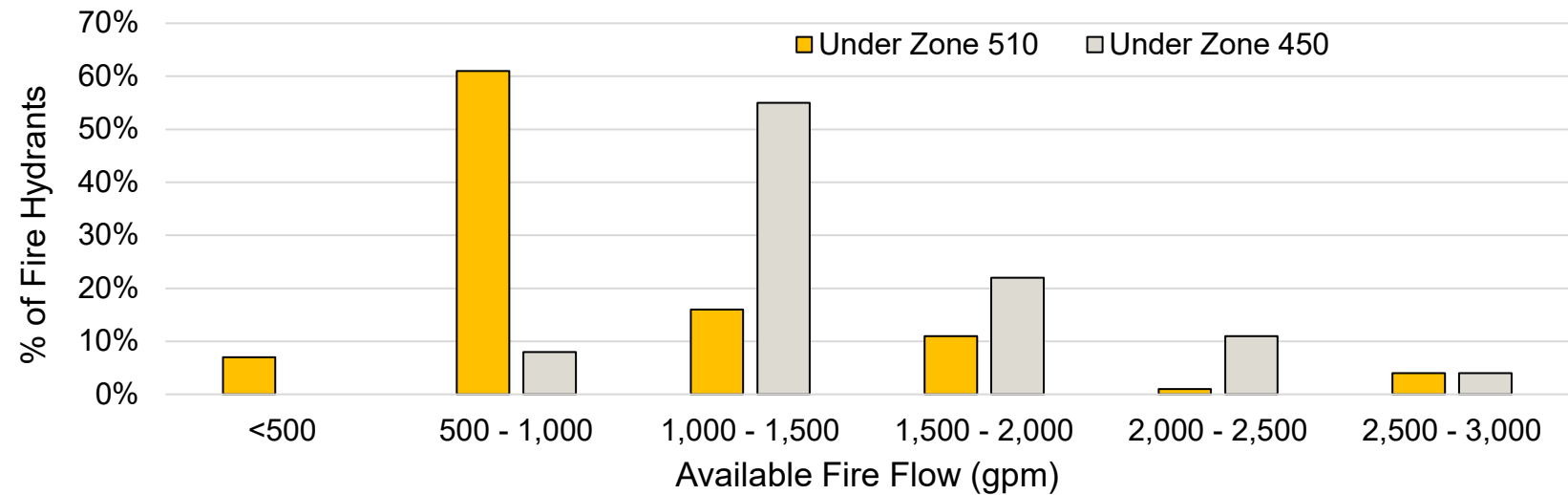
**Zero** hydrants **below 500 gpm**

More reliable water supply meeting the  
needs for safer firefighting

# Pre and Post Zone Conversion



**Available Fire Flow**







# Benefits of Improved Fire Flow

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## Firefighter gains

- Sustainable supply
- Faster control
- Safer operations

## Residents gain

- Better protection
- Reduced loss
- Stronger infrastructure
- New building permits may not require fire suppression sprinklers





# Importance of Fire Flow

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The California Palisades earlier this year highlighted the importance of adequate fire flow.

Several Kirkland Firefighters responded to assist, where insufficient flow was a contributing factor that hindered firefighting efforts.

Reliable fire flow is vital to control a blaze quickly and stop it from spreading to nearby structures.



# Residential Sprinkler Systems

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## Purpose

Life safety — controls fire until Fire Department arrival and allows residents to escape

## Sprinklers Required

- Homes larger than 5,000 sq ft
- Limited access properties
- Low hydrant fire flow areas

## Current Status

- 130+ homes in former 510 zone have residential sprinkler systems

# Fire Suppression Sprinklers

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## Impacts

Some systems may have become under-pressurized post-conversion

City staff currently evaluating impacts

## Mitigation

Bucket test and system recalibration

Booster Pump Mitigation Program



# Summary

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FIRE FLOW =  
FIREFIGHTING SUCCESS



2024 UPGRADES = SAFETY  
MILESTONE



BETTER INFRASTRUCTURE  
= BETTER PROTECTION



SUPPORTS FASTER  
SUPPRESSION &  
RESILIENT  
NEIGHBORHOODS

# **COUNCIL DISCUSSION & QUESTIONS**

## **INTRODUCTION & FIRE FLOW**

UP NEXT:  
NEAR AND LONG-  
TERM SOLUTIONS

# PART II

## NEAR- AND LONG-TERM SOLUTIONS

# NEAR-TERM SOLUTIONS

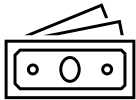


# Near-Term Solutions

How can we increase pressure in the Upper Highlands and maintain zone conversion benefits **by Summer 2026**?



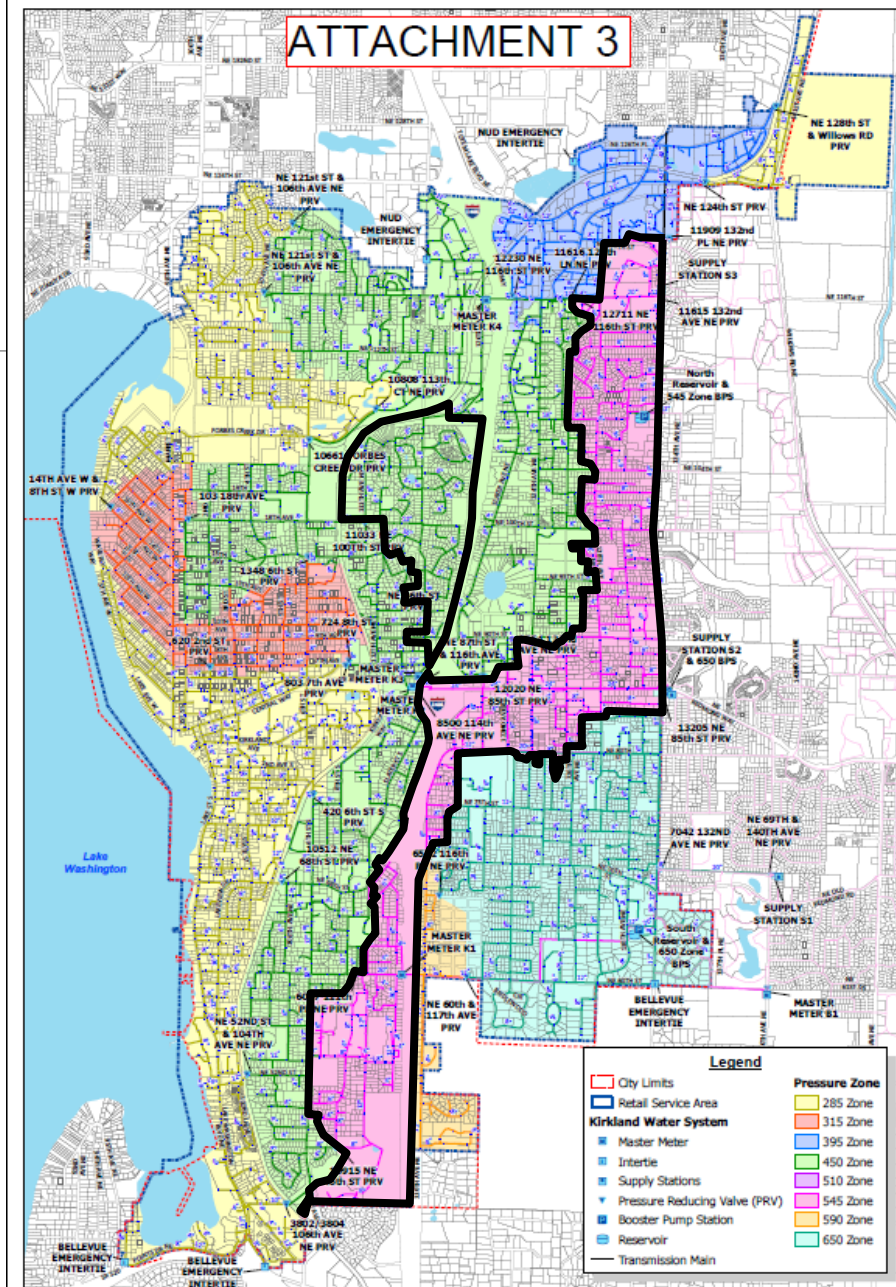
~~Evaluated converting former 510 to equalize with existing, higher 545 zone~~



Expand and adapt the financial assistance mitigation program

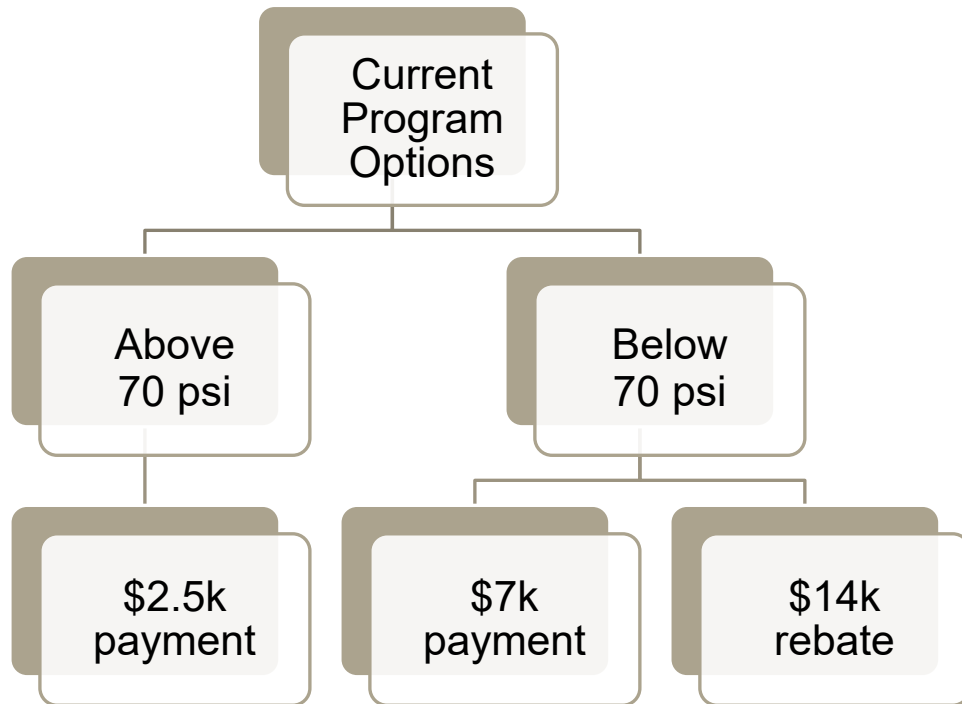


Implement water management program to minimize drops in pressure during peak demand





# Staff Recommendation: Expand the Financial Assistance Program



Sign up at [www.kirklandwa.gov/highlandswater](http://www.kirklandwa.gov/highlandswater)

## City has distributed over \$50k in assistance

- 1 has received the **\$2.5k** payment
- 7 have received the **\$7k** payment
- 1 has requested pre-approval for an estimated **\$10k rebate** for a booster pump

## Expansion Recommendations in Resolution R-5697

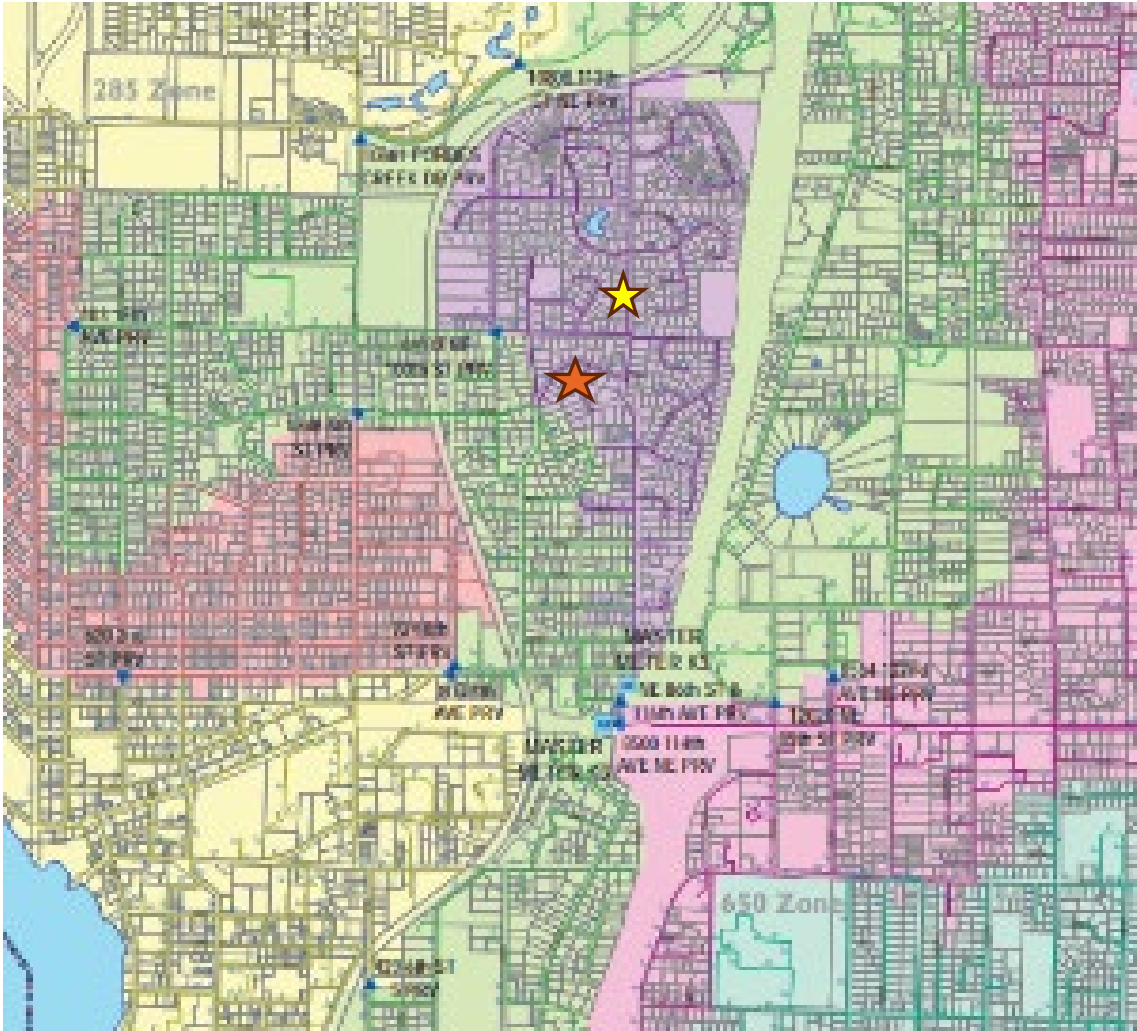
- **Increase** assistance thresholds
  - For residents and home-based businesses
  - Identify additional funding, if needed
- **Add** a rebate for conversion to drip irrigation systems
- **Add** a rebate to address fire suppression sprinklers
- **Streamline** program delivery

# Home-based businesses in Highlands

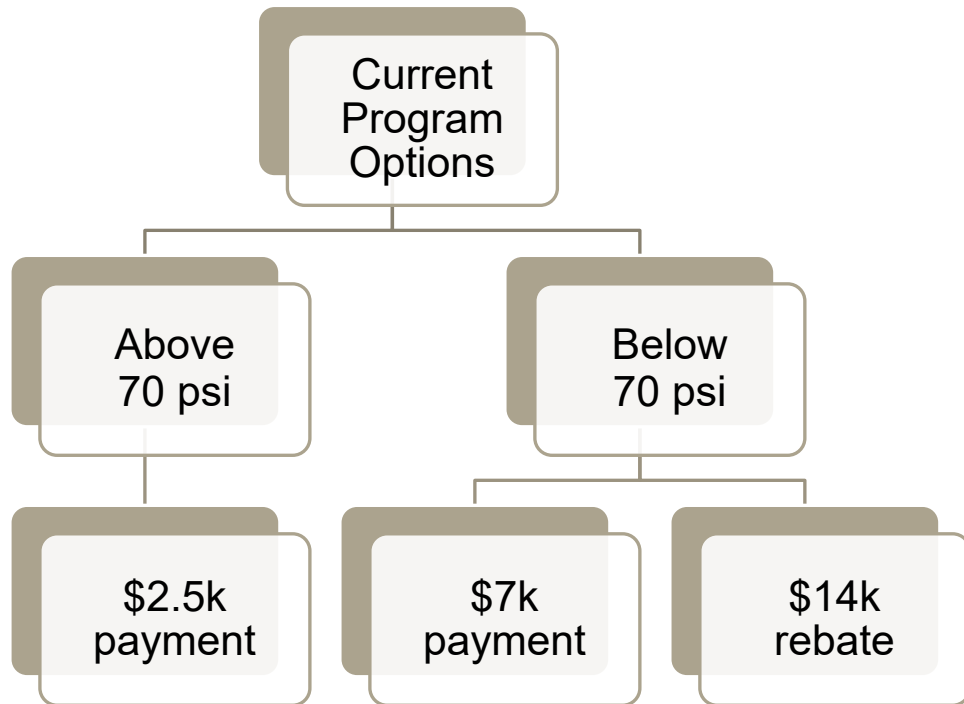
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Approximate locations:

- ★ Angelfish Swim
- ★ Green Knight Nursery



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# Booster Pumps

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- 19"L x 10.5"W x 9.5"H and weigh ~50 pounds
- Reasonably quiet, but not silent
- Disruption can be minimized by installation tips
- Should increase pressure by up to 25-30psi





# Staff Recommendation: Water Management Strategies

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Targeted outreach and education campaign to reduce drops in pressure during peak demand season

- Designating irrigation schedules to vary days and times of high-water use/pressure drops
- Advertise financial assistance mitigation program, including City's Yard Smart Program
- Information on general water-saving strategies

LONG-TERM  
SOLUTION:

CIP  
ALTERNATIVES



# Problem Statement

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- A portion of the community is dissatisfied with water pressure following the zone conversion
- Pressure improvements must be achieved without compromising **recent system enhancements** with the zone conversion:
  - Increased fire flow capacity
  - Improved water quality
  - Enhanced supply redundancy and resilience
  - Strengthened east-west system connectivity across CKC to support city's essential facilities (City Hall EOC, Peter Kirk Community Center, Fire Station 22, etc.)
- The aging main supply line to Highlands is nearing the end of its service life – timely replacement is critical to prevent catastrophic failure



# 3 Strategic Alternatives to Meet Project Goals

Project Goals	Alternative 1 – Smaller 510 Zone	Alternative 2 – Reinstate Former 510 Zone	Alternative 3 – Reinstate Former 510 Zone (Phased Approach)
Target Pressure LOS to be 40 psi ~ 80 psi ( <b>above 30 psi</b> )	Preferred	Acceptable	Fair
93% or more Hydrants with Fire Flow $\geq$ 1,000 gpm	Preferred	Preferred	Fair
<b>Redundant</b> Supply Connections	Fair	Fair	Fair
Enhance East-West Connectivity Across CKC for <b>Essential Services</b>	Acceptable	Fair	Poor
Optimize Circulation for <b>Water Quality</b>	Acceptable	Fair	Fair
Replacing <b>End of Service Life Main</b> to Prevent Catastrophic Failure	Preferred	Preferred	Poor

Preferred	Acceptable	Fair	Poor
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## Alternative 1 Concept

Enhancing Service to Higher Elevation Residents  
through a **Smaller 510 Zone**

### Project Goals

Target Pressure LOS to be 40 psi ~ 80 psi (**above 30 psi**)

93% or more Hydrants with Fire Flow  $\geq 1,000$  gpm

**Redundant** Supply Connections

Enhance East-West Connectivity Across CKC for **Essential Services**

Optimize Circulation for **Water Quality**

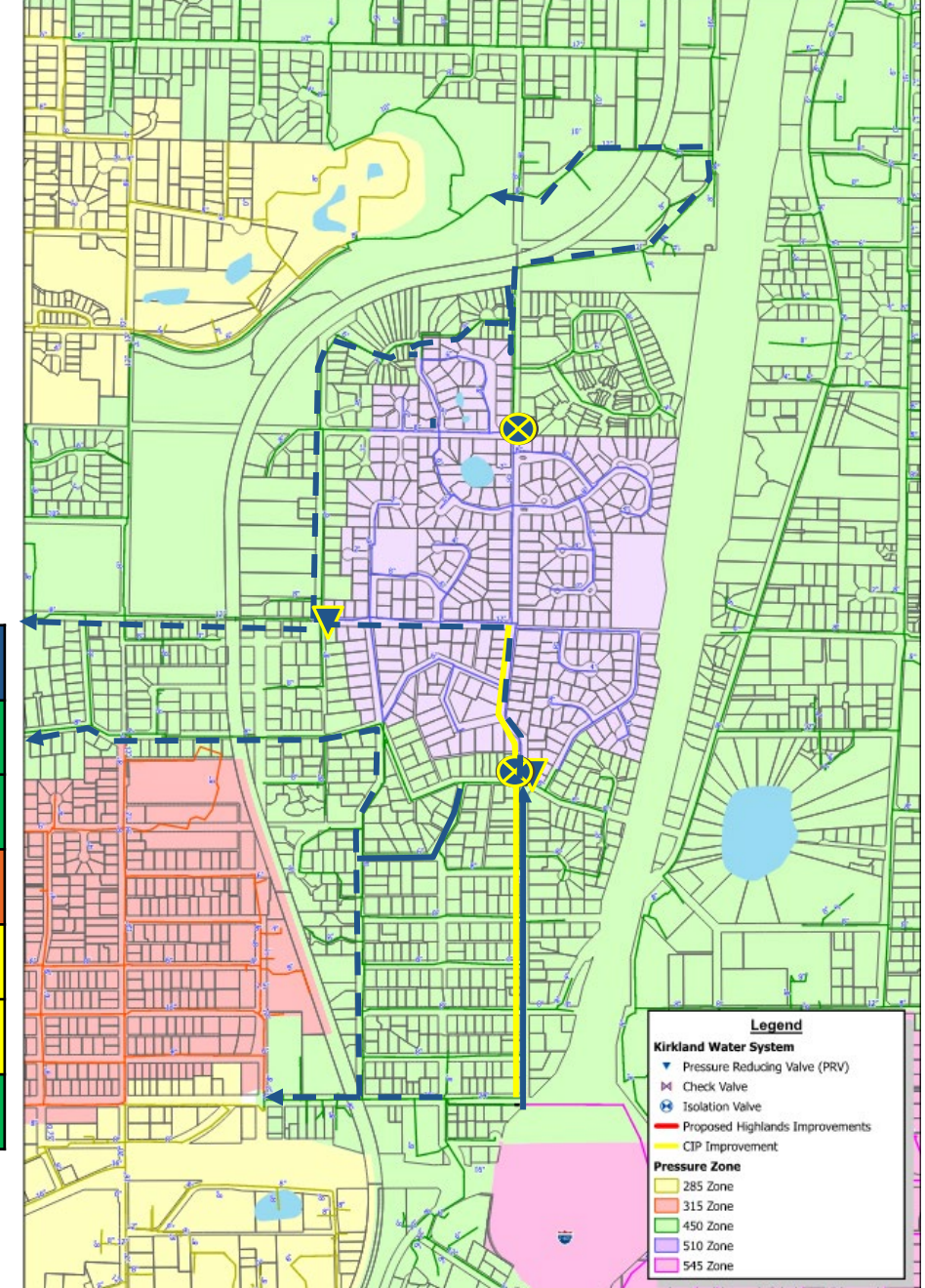
Replace **End of Service Life Main** to Prevent Catastrophic Failure

Preferred

Acceptable

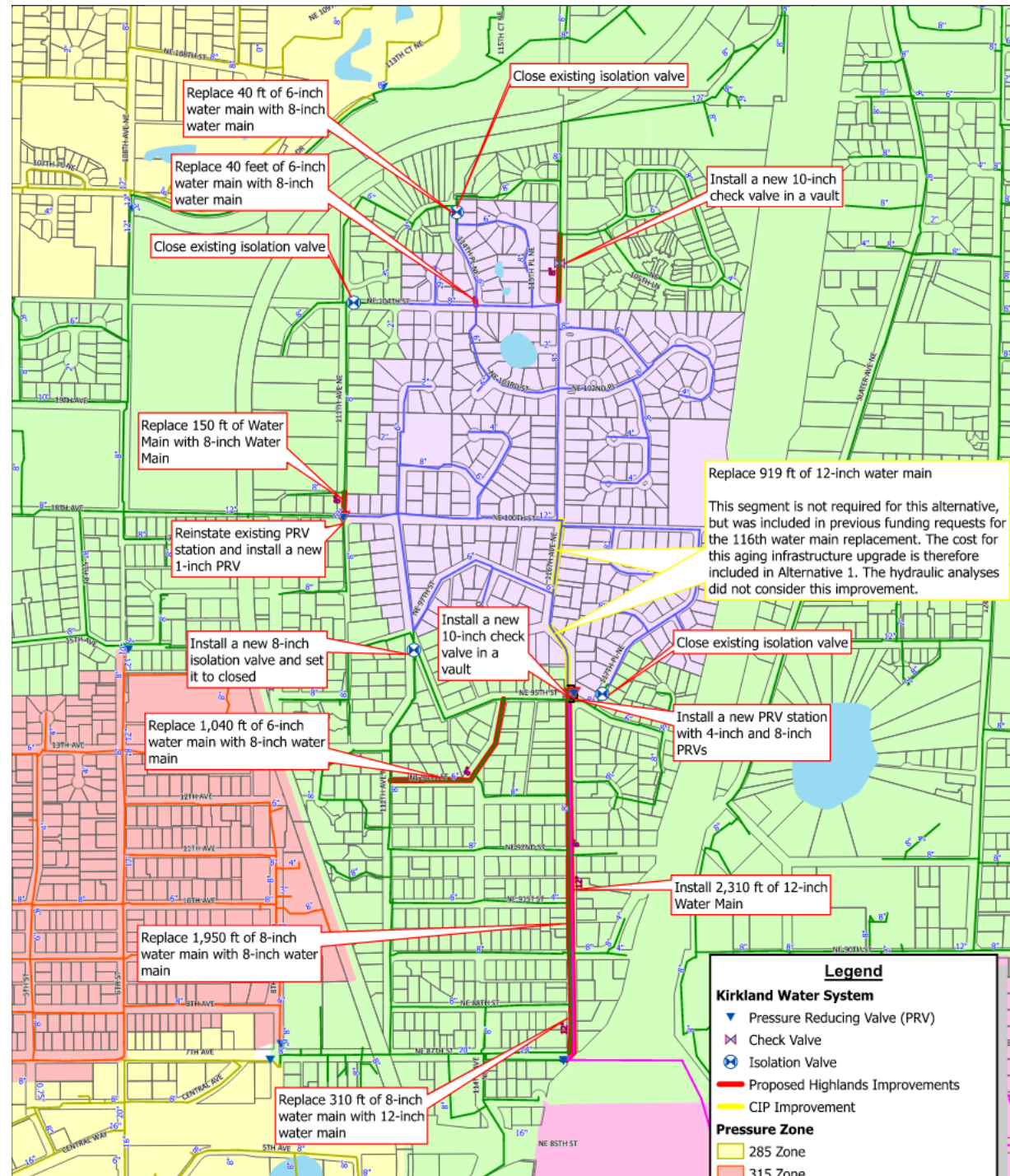
Fair

Poor



# Summary of Alternative 1

- Proposed Watermain Installation ~ **6,800 LF**
  - 3,200 lf @ 8"
  - 3,600 lf @ 12"
- Project Cost - \$8.7 M
- Project Duration – 24 ~ 30 Months





# Alternative 2 Concept

## Reinstate Former 510 Zone

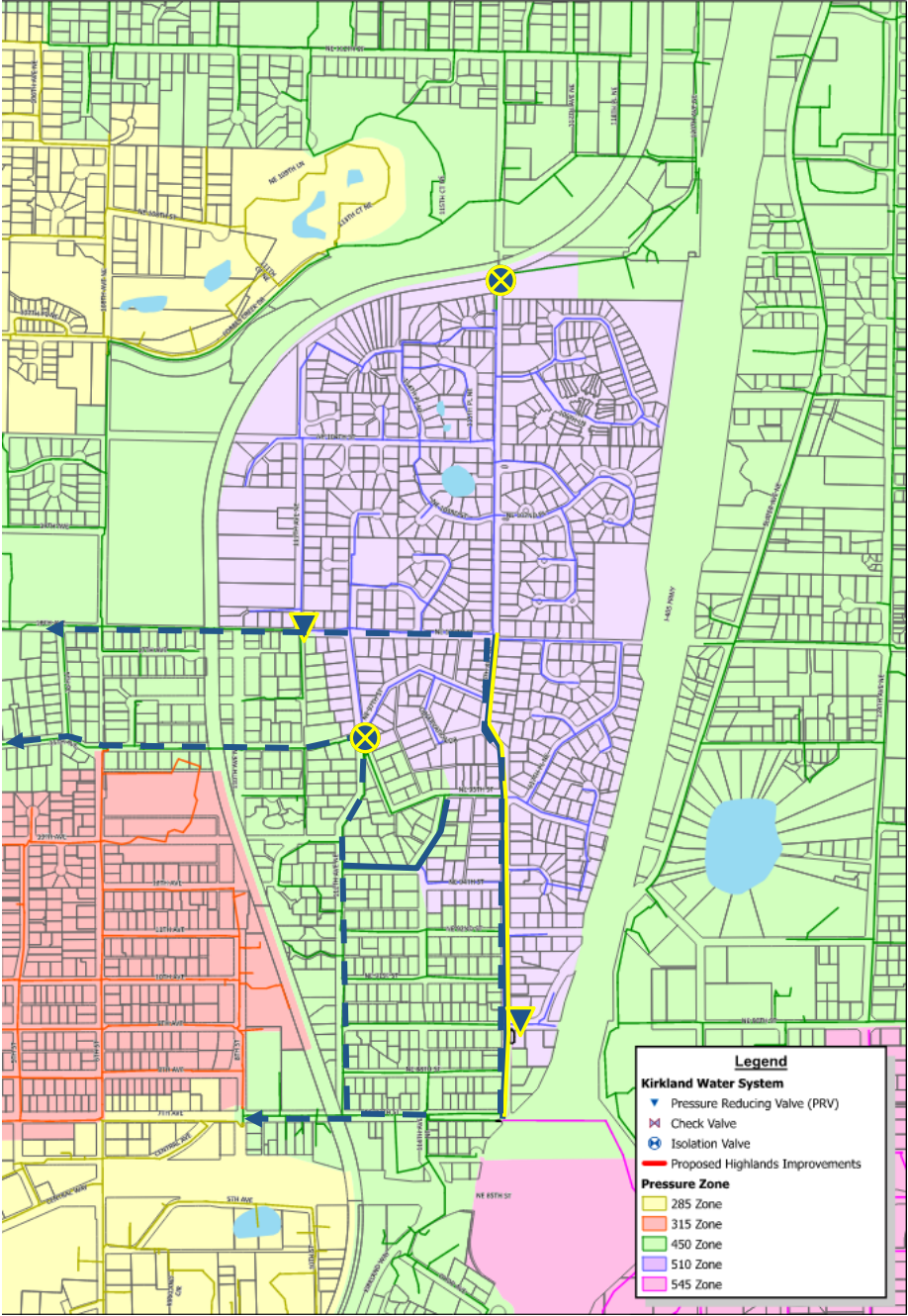
Project Goals	
Target Pressure LOS to be 40 psi ~ 80 psi (above 30 psi)	Acceptable
93% or more Hydrants with Fire Flow ≥ 1,000 gpm	Preferred
Redundant Supply Connections	Fair
Enhance East-West Connectivity Across CKC for Essential Services	Fair
Optimize Circulation for Water Quality	Fair
Replace End of Service Life Main to Prevent Catastrophic Failure	Preferred

Preferred

Acceptable

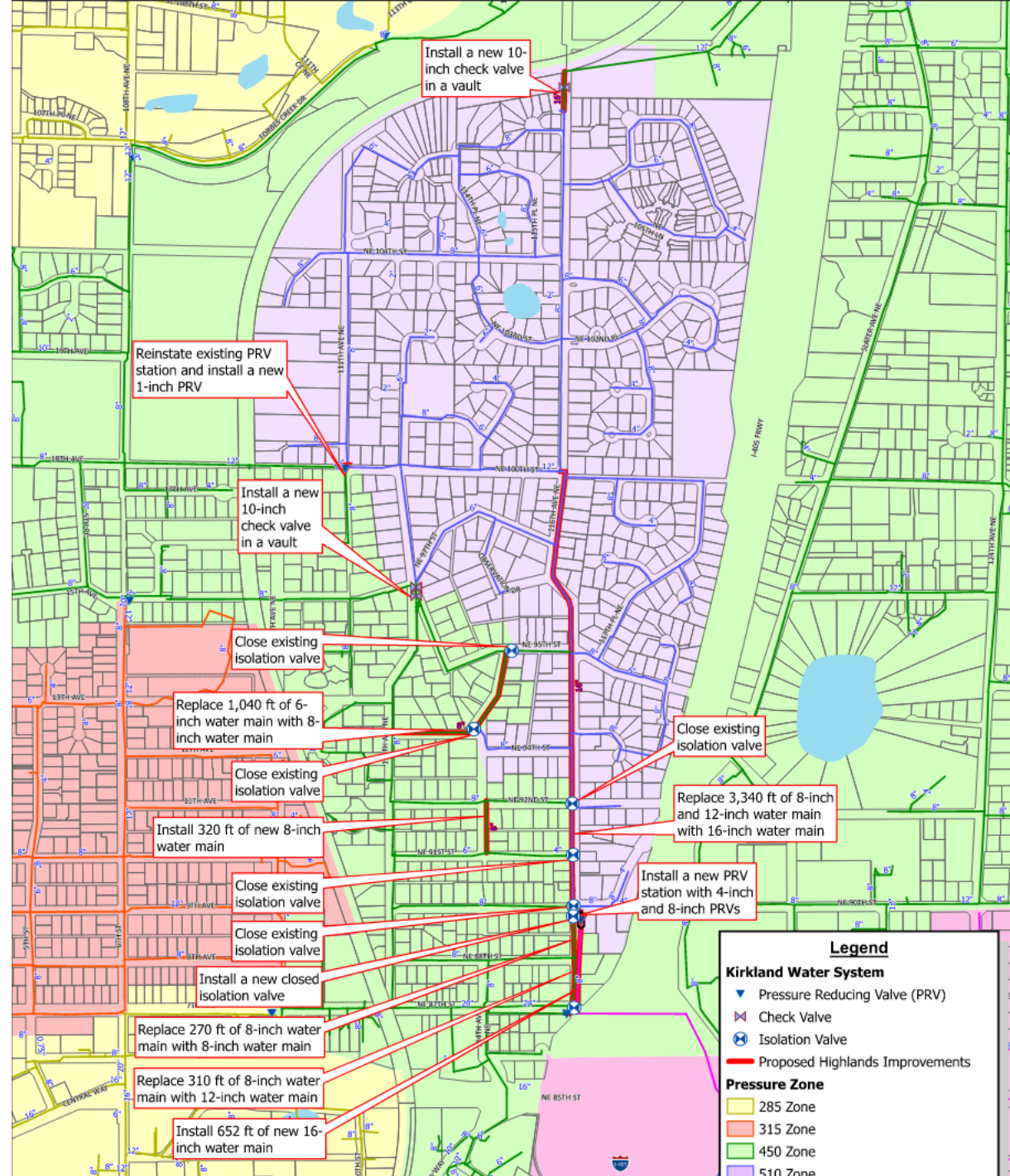
Fair

Poor



# Summary of Alternative 2

- Proposed Watermain Installation ~ **5,300 LF**
  - 1,630 lf @ 8"
  - 310 lf @ 12"
  - 3,340 lf @ 16"
- Project Cost - \$8.0 M
- Project Duration – 23 ~ 29 Months



## Alternative 3 Concept

Reinstate **Former 510 Zone, Phased Approach**  
**Does Not Meet LOS**



### Project Goals

Target Pressure LOS to be 40 psi ~ 80 psi (**above 30 psi**)

93% or more Hydrants with Fire Flow  $\geq 1,000$  gpm

**Redundant** Supply Connections

Enhance East-West Connectivity Across CKC for **Essential Services**

Optimize Circulation for **Water Quality**

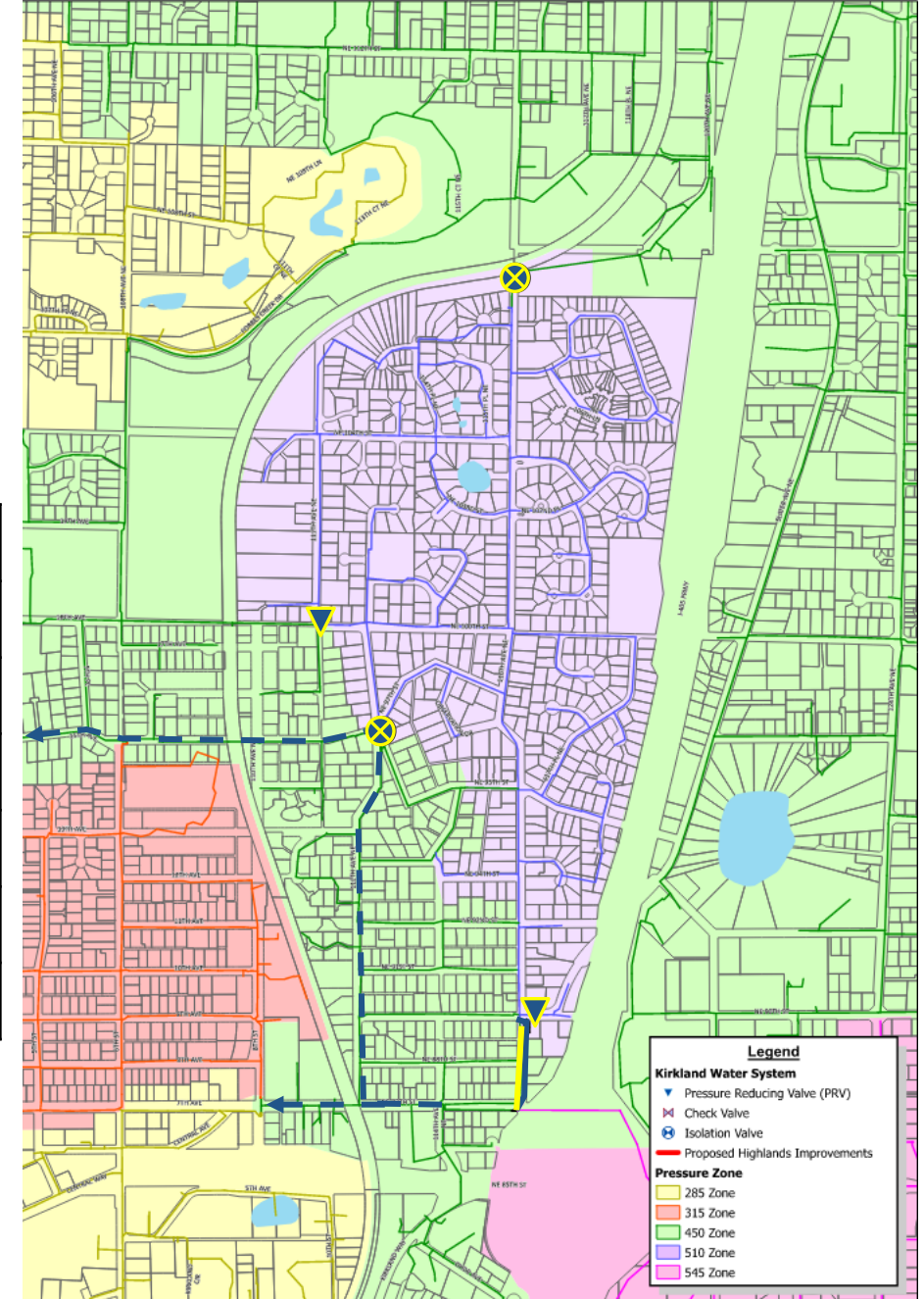
Replace **End of Service Life Main** to Prevent Catastrophic Failure

Preferred

Acceptable

Fair

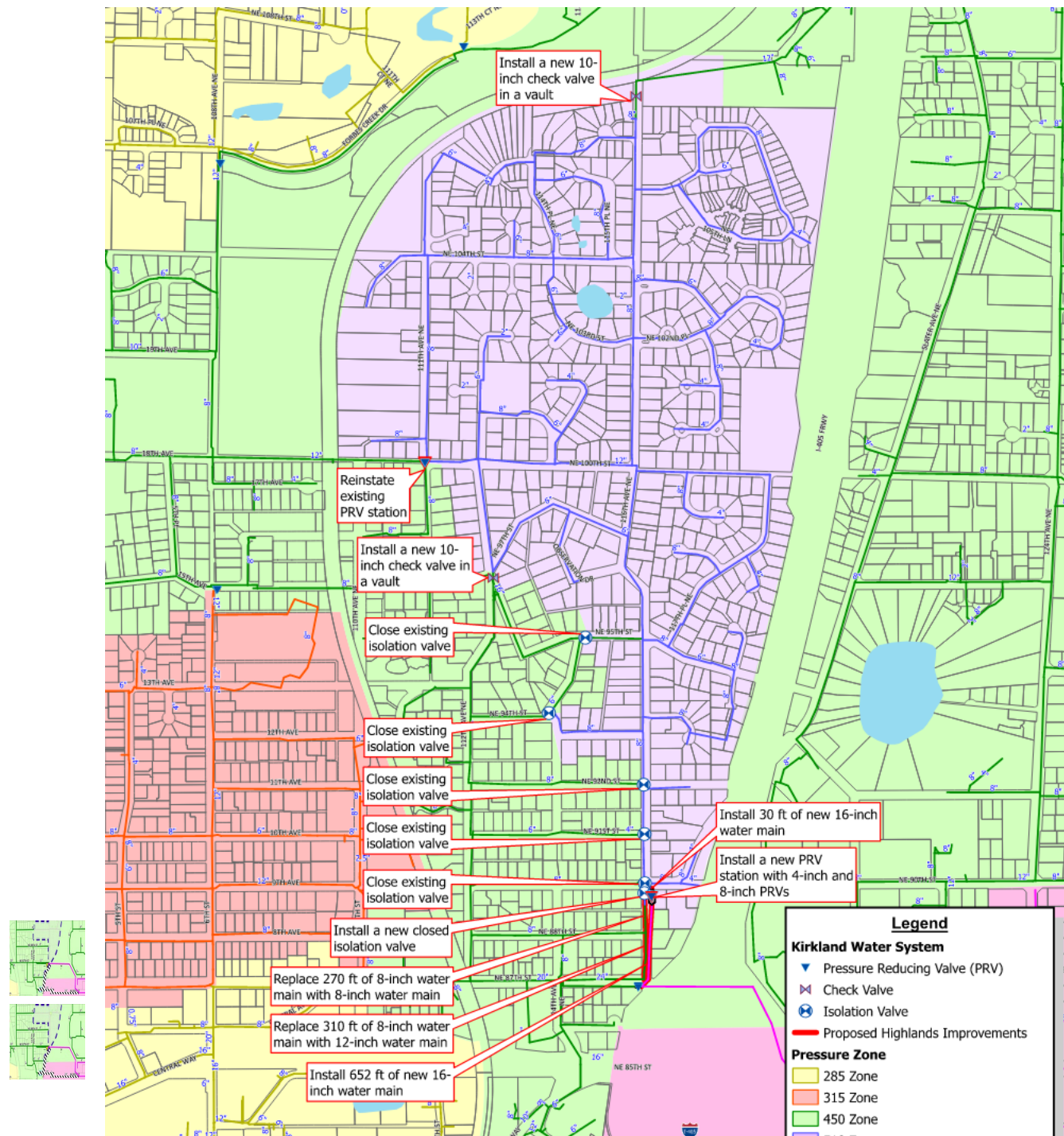
Poor





# Summary of Alternative 3

- Proposed Watermain Installation – **1,260 LF**
  - 270 lf @ 8"
  - 310 lf @ 12"
  - 680 lf @ 16"
- Project Cost - \$3.2 M
- Project Duration – 16 ~ 21 Months



**Kirkland Water System**

- Pressure Reducing Valve (PRV)
- Check Valve
- Isolation Valve
- Proposed Hydraulic Improvements

**Node Pressures**

- 30 - 40 psi
- 40 - 50 psi
- 50 - 80 psi
- 80 - 100 psi
- 100 - 120 psi
- > 120 psi

**Legend**

**Pressure Zones**

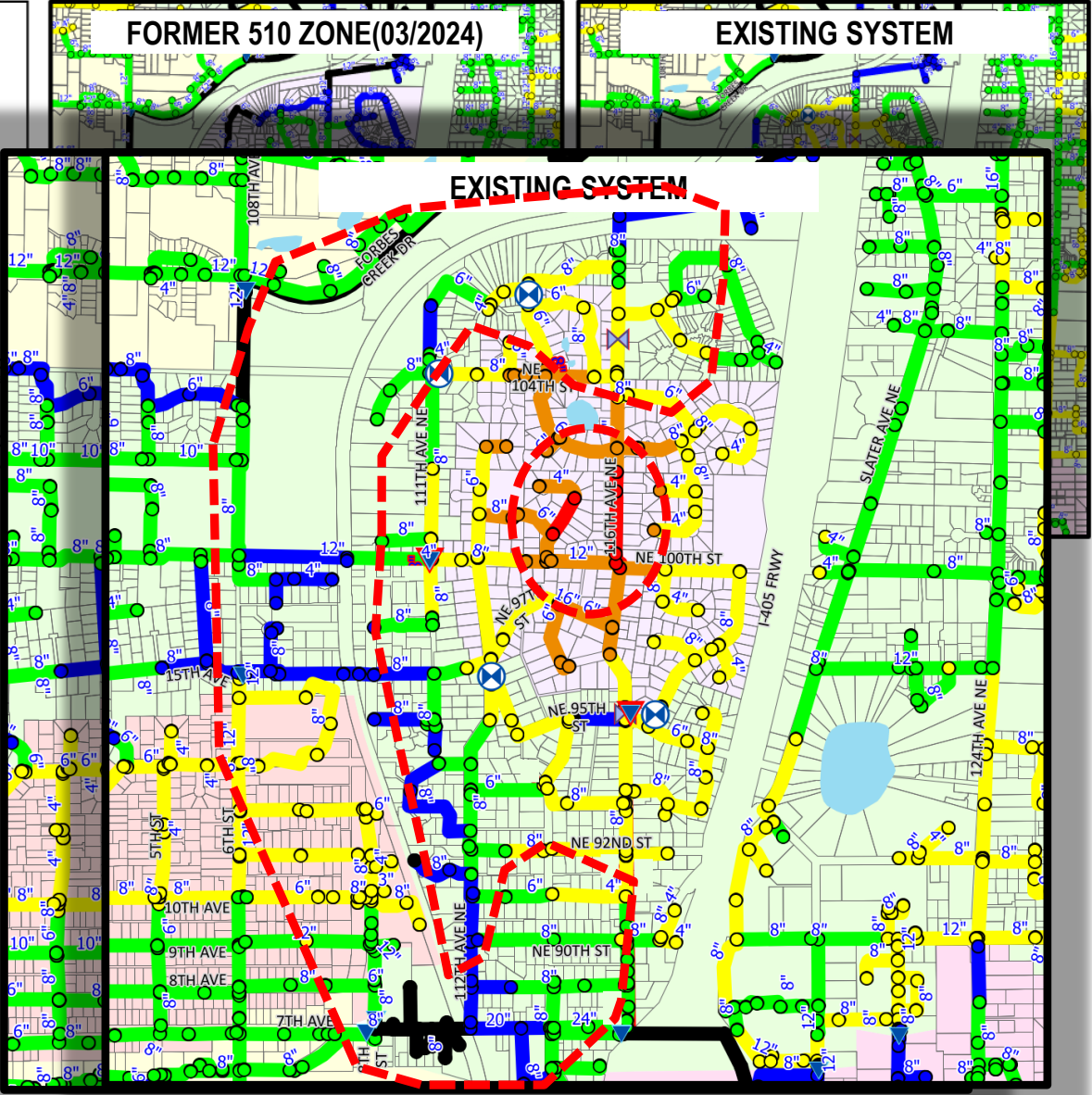
- 285 Zone
- 545 Zone

**Water Main Average Pressure**

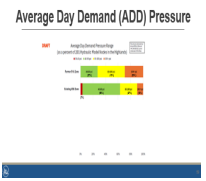
- 30 - 40 psi
- 40 - 50 psi
- 50 - 80 psi
- 80 - 100 psi
- 100 - 120 psi
- > 120 psi

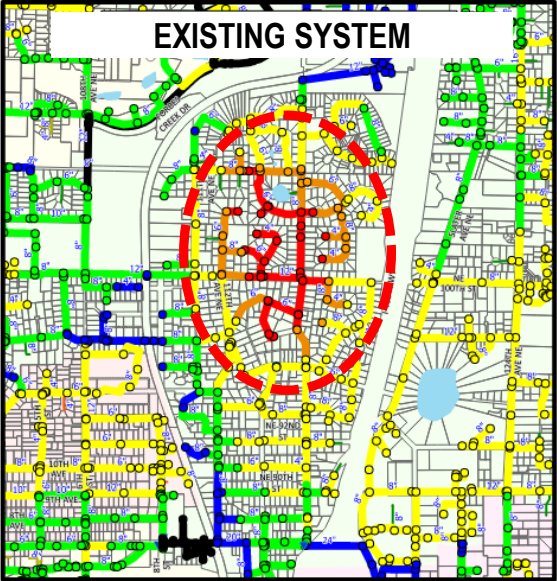
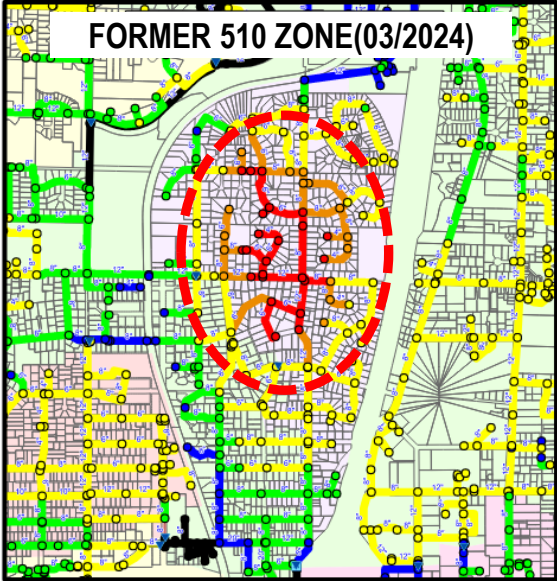
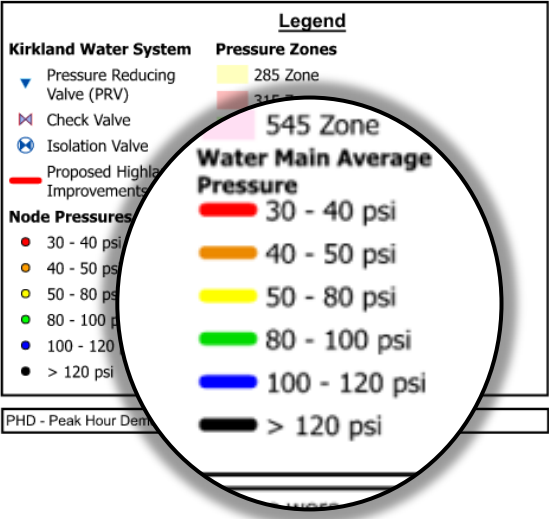
Historical average data for this zone. The results shown using similar hydraulic analysis differ from analyses performed in 2020.

ADD - Average Day Demand



# ADD Pressure for Alternatives

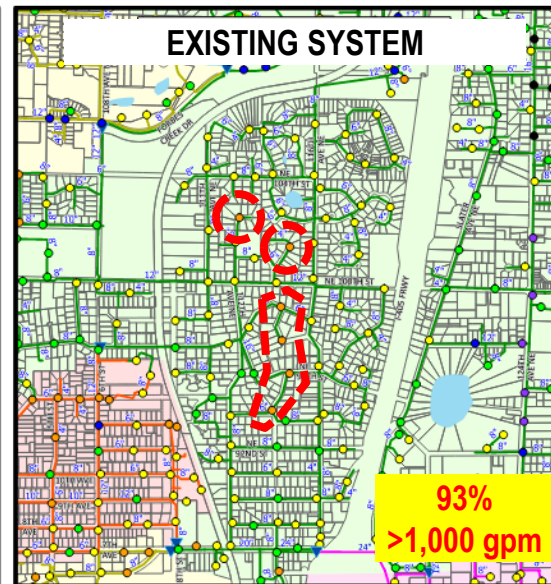
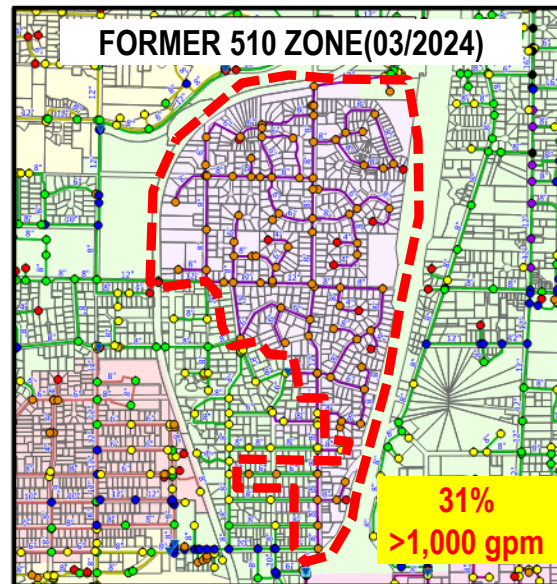
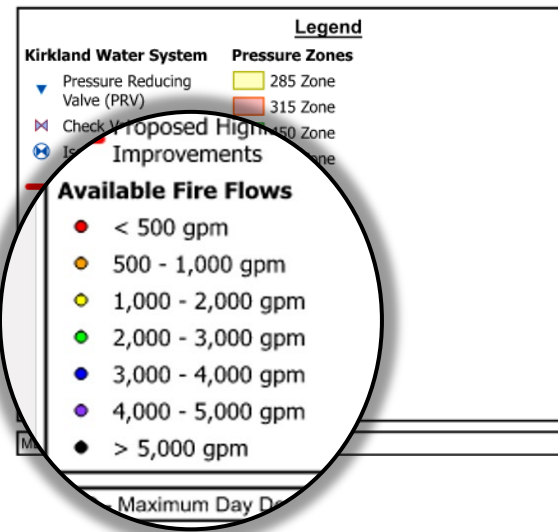




# PHD Pressure for Alternatives







# Fire Flow for Alternatives



# Funding Requirements for Alternatives

	Alternative 1 – Smaller 510 Zone	Alternative 2 – Restore Former 510 Zone	Alternative 3 – Short-term/Phase Improvement
 <b>Project Capital Cost</b>	\$8.7 M	\$8.0 M	\$3.2 M
<b>Allocate Available Funding Designated for Replacing Aging and Failing Water Main on 116<sup>th</sup> Ave NE</b>	\$3.3 M	\$3.3 M	\$0.56 M
<b>Anticipated Funding Need to Fully Implement the Project</b>	<b>\$5.4 M</b>	<b>\$4.7 M</b>	<b>\$2.64 M</b>

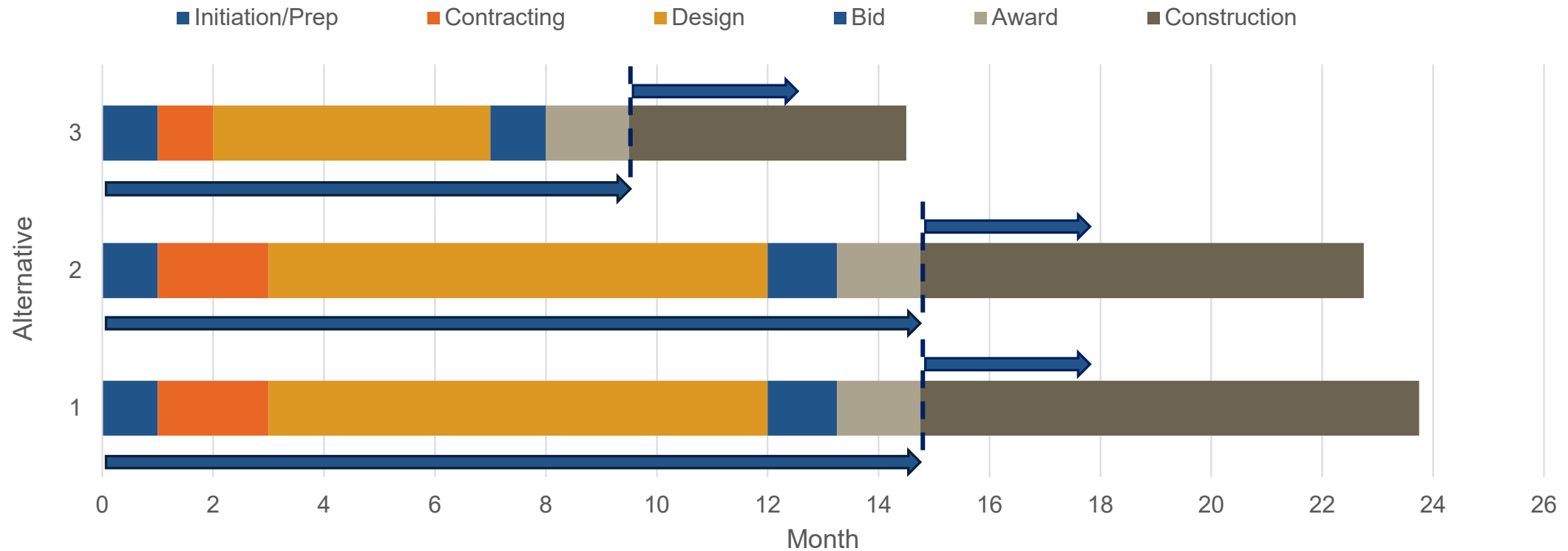
Each additional \$1M in funding would require:

- ~6–6.5% rate increase in 2026 (one-time revenue)
- ~0.5–0.75% annual rate increase for 20 years (debt service)




Detailed rate analysis will follow once an alternative is selected.



# Implementation Duration for Each Alternative



# Alternatives Comparison Summary

Highlands Pressure Zone Scenario	 Low Pressures (Summer)	 High Pressures (Summer)	 Average Day Pressures
Former 510 Zone	<40 psi: 12%	>80 psi: 34%	<40 psi: none >80 psi: 73%
Existing 450 Zone	<40 psi: 14%	>80 psi: 27%	<40 psi: 3% >80 psi: 37%

Legend
Preferred
Acceptable
Fair
Poor

Updated 10/21/25

# **COUNCIL DISCUSSION & QUESTIONS**

## **NEAR- AND LONG- TERM SOLUTIONS**

UP NEXT:  
NEXT STEPS

# NEXT STEPS

# Summary

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## Benefits of Zone Conversion

- Fire flow
- Supply redundancy
- System redundancy
- Water quality

## Near-Term Recommendations

- Adopt R-5697
- Expand mitigation program
- Water Management Strategies campaign

## Long-Term Options

- Alt 1 Smaller 510 Zone
- Alt 2 Former 510 Zone
- Alt 3 Phased Approach

Is Council interested in advancing to design?



# Resolution R-5697

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1. Include in the proposed 2025 Capital Improvement Program update at least two capital project alternatives for the Upper Highlands to increase water pressure while retaining the system benefits of the 450 pressure zone conversion and to fund the next milestone of engineering design
2. Contract with a water system engineering firm to peer review the alternatives analysis and review the selected capital projects moving forward to design
3. Adapt, expand, and expedite the existing mitigation program for affected residents in Upper Highlands, and identify new funding if needed
4. Implement a targeted outreach and education campaign for water management strategies, particularly during peak demand season when pressures are at their lowest
5. Update the City Council on the progress by April 2026

# **COUNCIL DISCUSSION & QUESTIONS**

## **NEXT STEPS**