

Policy Goal Area	No.	Action	Primary Strategy	Primary Lead	Legend 1	Legend 2
Prevention	1	Continue prioritizing human services grant funding that supports rent assistance and other prevention response.	Strategic Spending	PCS	Ongoing*	\$\$\$\$
Prevention	2	Continue to fund a full-time attorney dedicated to eviction prevention and housing support for low-income Kirkland residents in partnership with Eastside Legal Assistance Program (ELAP).	Strategic Spending	PCS	Ongoing	\$\$
Prevention	3	Continue funding a 1.0 FTE Human Services Coordinator position focused on Community Wellbeing, which includes connecting residents to resources.	Proactive Policy Development & Legislative Action	PCS	Ongoing	\$\$
Prevention	4	Continue the Kirkland Cares Low-Income Support Program to support households with discounts on utility rates and other City services and charges.	Strategic Spending	FA	Ongoing*	\$\$\$
Prevention	5	Explore funding partnership to create a dedicated homelessness action fund to act as a centralized donation hub for community members, including the faith community to support outreach flex funds and severe weather response.	Timely Communication and Collaboration	CMO	Proposed	N/A
Prevention	6	Educate landlords and tenants on HB 1217 that put rent and housing stability measures into place including rent increase caps, rent increase notice requirements, caps on move-in fees and security deposits, and avenues for enforcement.	Proactive Policy Development & Legislative Action	PB	Proposed	\$
Prevention	7	Provide educational resources, incentives, and protections to support single-unit landlords leasing to low-income tenants or tenants without rental histories; as well as working with HOAs to promote ADU availability and room rental flexibility.	Proactive Policy Development & Legislative Action	CAO	Proposed	\$\$
Prevention	8	Explore voucher program with Lake Washington School District (LSWD) to address housing gaps for families at risk of homelessness.	Timely Communication and Collaboration	CMO	Proposed	\$\$
Outreach	9	Continue HART coordination and response with regular evaluation of its role, mission, and function at the City. Continue educating City staff and the community on the purpose and how to activate HART. Consider branding a Kirkland Coordinated Response Protocol.	Person-centered Approach	CMO	Ongoing	\$
Outreach	10	Continue funding a 1.0 FTE Homeless Outreach Coordinator position focused on building rapport and connecting residents with resources to help address barriers to work towards housing stability.	Proactive Policy Development & Legislative Action	PCS	Ongoing	\$\$
Outreach	11	Formalize pilot programs to reduce barriers for people working with the Homeless Outreach Coordinator, including mail services, showers, laundry, and property storage at LWUMC.	Person-centered Approach	PCS	Ongoing*	\$\$

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Outreach	12	Continue to invest in the Flex Fund the HART team uses to purchase basic human needs items or other resources that otherwise pose barriers to housing.	Strategic Spending	PCS	Ongoing*	\$\$
Outreach	13	Continue vehicle and RV repair program.	Person-centered Approach	PCS	Ongoing*	\$
Outreach	14	Continue property safekeeping program for unhoused residents who require temporary storage of belongings.	Person-centered Approach	KPD	Ongoing	\$
Outreach	15	Continue 24/7 open restroom at Marina Park.	Prioritize Safety	PCS	Ongoing	\$
Outreach	16	Evaluate current wound care service through MIH. Consider expansion to provide services outside of 911 response.	Person-centered Approach	KFD	Ongoing	\$
Outreach	17	Ensure all Kirkland police officers are trained on homelessness standard operating procedures for both engagement and enforcement.	Prioritize Safety	KPD	Ongoing	\$
Outreach	18	Continue to work with the Kirkland Senior Council and support the Senior Center to provide resources to seniors experiencing housing instability.	Timely Communication and Collaboration	PCS	Ongoing	\$
Outreach	19	Evaluate current members of the HART team and consider expansion to include Probation and other staff that interact with people experiencing homelessness.	Timely Communication and Collaboration	PCS	Proposed	\$
Outreach	20	Fund a 1.0 FTE Housing Case Manager position to support homeless outreach clients with housing navigation and case management support plus direct assistance to residents who have been priced out of market rate housing (fixed income, disability, loss of spouse, etc) and don't know how to navigate the complex multiple steps required to locate and apply to affordable housing.	Proactive Policy Development & Legislative Action	PCS	Proposed	\$\$
Outreach	21	Consider flex fund expansion to include all first responders to offer basic needs to people who are unhoused as part of their response.	Strategic Spending	FA	Proposed	\$
Outreach	22	Expand access to training, culturally-relevant resources, and linguistic services (interpretation and translation services) for the HART Team to assist the growing, diverse population of unhoused residents.	Strategic Spending	CMO	Proposed	\$
Outreach	23	Create Homeless Outreach Program Manual to educate internal staff on policies and procedures in responding to homelessness across the City.	Timely Communication and Collaboration	PCS	Proposed	\$
Outreach	24	Continue funding severe weather response.	Person-centered Approach	PCS	Ongoing*	\$\$

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Outreach	25	Consider increasing homeless outreach staffing over time to provide 7-day a week response capability, ensure staff wellbeing, retention, coordination with HART, and sustained impact.	Proactive Policy Development & Legislative Action	PCS	Proposed	\$\$
Outreach	26	Explore centralized data tracking tool to synthesize information on shared clients and locations for HART team members. Develop a scope of work for technological solutions to allow HART to collectively track the last point of contact with a client.	Timely Communication and Collaboration	PCS	Proposed	\$\$
Outreach	27	Explore options to deploy a mental health professional to co-respond with the Homeless Outreach Coordinator. This may include partnerships with MIH who have been trained in SOAR to support people experiencing homelessness apply for SSA, SSI, and SSDI, or additional City staff.	Proactive Policy Development & Legislative Action	PCS	Proposed	\$\$
Outreach	28	Expand transportation options for HART members to support unhoused clients accessing medical appts, DMV, court dates, and other appointments. Consider formalizing bus ticket program through Human Services to other HART members unable to transport clients.	Person-centered Approach	PCS	Proposed	\$
Outreach	29	Explore co-hosting a regional clinic in the OneHealth Clinic model - providing veterinary and human medical services, co-located. Consider piloting at annual Kirkland Health and Wellness Fair.	Person-centered Approach	CMO	Proposed	\$
Emergency Shelter Services	30	Continue Hotel Set Asides Pilot Program for clients working with Homeless Outreach Coordinator who require interim shelter but on track to secure housing. Consider expanding budget due to shelter capacity issues on Eastside.	Person-centered Approach	PCS	Ongoing*	\$\$
Emergency Shelter Services	31	Continue funding to build capacity at Eastside shelters and day centers for all population types; but prioritizing women and family shelters.	Strategic Spending	PCS	Ongoing*	\$\$\$\$
Emergency Shelter Services	32	Improve the threshold for activating extreme weather shelter programs, in accordance with input from individuals with lived experience.	Person-centered Approach	PCS	Ongoing*	\$
Emergency Shelter Services	33	Explore opportunities to advance programs that support populations not served under the current shelter model or experience barriers, including but not limited to: couples, people with pets, LGBTQIA+, immigrants, and refugees.	Person-centered Approach	PCS	Proposed	\$
Emergency Shelter Services	34	Advocate for and enlist other interested entities such as faith organizations and LWSD to increase emergency shelters and other resources for families with children to reduce the long-term, generational impact of homelessness.	Person-centered Approach	CMO	Proposed	\$

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Temporary Shelter and Housing	35	Continue providing sanitation services, fencing, and case management at City designated temporary housing sites.	Person-centered Approach	PW	Ongoing*	\$
Temporary Shelter and Housing	36	Support Comprehensive Plan policies to reduce regulatory and zoning code barriers to transitional housing programs and to avoid displacement.	Proactive Policy Development & Legislative Action	PB	Ongoing	\$
Temporary Shelter and Housing	37	Analyze current code that supports sanctioned encampments to assess the following: - Consider allowing the City or other organizations that are not "community-based organizations" to function as a sponsor or managing agency for authorized encampments - Consider extending the initial authorized operation period of 92 days - Consider allowing authorized encampments to be established on a recurring basis over a period of several years in the same location, similar to City of Redmond's regulations	Proactive Policy Development & Legislative Action	PB	Proposed	N/A
Temporary Shelter and Housing	38	Explore interest in development of tiny home villages on the Eastside, particularly at faith community properties.	Proactive Policy Development & Legislative Action	CMO	Proposed	\$\$\$
Temporary Shelter and Housing	39	Explore diverse, short term sheltering solutions that are non-congregate (e.g. pallet shelter, tiny home, safe parking) on the Eastside, particularly at faith-based community properties.	Strategic Spending	CMO	Proposed	\$\$\$
Temporary Shelter and Housing	40	Evaluate current investment in congregate shelter solutions by population type and identify alternative strategies.	Strategic Spending	PCS	Proposed	\$
Permanent Subsidized Housing	41	Support current Comp Plan policies to incentivize increased supply of affordable housing units for households between 0-60% AMI and promote progress on number of affordable housing units/developments in Kirkland, including workforce and student-focused housing opportunities.	Proactive Policy Development & Legislative Action	PB	Ongoing	\$\$\$
Permanent Subsidized Housing	42	Provide oversight and support success of first permanent supportive housing project in Kirkland through coordination and collaboration with the operator, King County, and City. Bring transparency to the community through support of regular reporting to Council and regular engagement with the community after project opening.	Person-centered Approach	CMO	Ongoing	\$\$\$
Permanent Subsidized Housing	43	Implement the local referral network and ensure accountability relating to the City approved code of conduct, community relations plan, safety and security plan, and good neighbor agreement.	Person-centered Approach	CMO	Ongoing	\$

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Program Delivery & System Support	44	Ensure that response to homelessness coordinates with other Citywide plans and work including: - Human Services Element of the Comprehensive Plan - Homelessness Element in the Comprehensive Plan - Health through Housing Agreement	Timely Communication and Collaboration	PB	Ongoing	N/A
Program Delivery & System Support	45	Continue Eastside City homeless response coordination, including: - pooled contract interlocal agreement with shelter providers - monthly meetings with street outreach teams, human services staff, and the Eastside Homelessness Advisory Committee - monthly meetings with KCRHA	Timely Communication and Collaboration	PCS	Ongoing	\$\$\$
Program Delivery & System Support	46	Advocate on the county, state, and federal level for funding to support Kirkland's homelessness action plan.	Timely Communication and Collaboration	CMO	Ongoing	N/A
Program Delivery & System Support	47	Continue to allocate Community Development Block Grant public service funds to emergency shelter programs.	Strategic Spending	PCS	Ongoing*	\$\$