



**MEMORANDUM**

**Date:** May 1, 2013

**To:** Planning Commission and Houghton Community Council

**From:** Teresa Swan, Senior Planning  
Paul Stewart, Deputy Planning Director

**Subject:** Comprehensive Plan Update, Overview of the Element Chapters -  
File No. CAM13-00465 #4

**I. Introduction**

Starting in the fall, the Planning Commission and the Houghton Community Council will begin their review of each Element Chapter of the Comprehensive Plan to consider changes for the GMA required 2013-2014 Comprehensive Plan Update. On the Work Plan, this is described as Tasks 6.0 and 11.0. As previously noted, this will be an update and not a major rewrite of the elements, other than possibly the Transportation and Park Elements.

The future amendments to the existing Element Chapters can be categorized into two areas:

*Required changes under GMA:*

- Incorporate any of changes to GMA since the 2004 Plan Update list in the Department of Commerce's GMA [Comprehensive Checklist](#) that has not been addressed in recent annual amendments. See discussion below In Section II about the checklist.
- Address our new housing and employment targets required under the Countywide Planning Policies.
- Include any new policies from the Multicounty Policies of Vision 2040 Plan and the King County Countywide Policies.
- Develop a revised transportation plan that supports the land use plan needed to accommodate the new growth targets (Note: the Puget Sound Regional Council must certify the Transportation Element for the City to receive transportation grants).
- Update to the Capital Facilities Plan to reflect funding of the needed capital improvements to accommodate the new targets, future population and economy. Level of service standards may need to be revised for one or more of the

following facilities: sewer, water, transportation, surface water, fire and EMS, and parks.

### *Desired Changes*

- Incorporate themes from the community visioning program.
- Include revisions that reflect conclusions from discussion on the issue papers that staff will prepare and present.
- Consider issues in the annexation area that should to be addressed in the Element Chapters, as appropriate.
- Revise the Transportation Element based on the new Transportation Master Plan. This may include a new LOS approach based on a multi-model framework.
- Revise the Park, Recreation and Open Space Element to reflect the new Park, Recreation and Open Space Comprehensive Plan.
- Add a section, potentially in the General Element, on a strategy to prepare neighborhood plans.
- Update the Implementation Strategies that implement the Element Chapters
- Reflect innovative planning principles (e.g. Smart Growth techniques, sustainability, communities, walkability, and compact development) and future trends new since the 2004 Plan Update.
- Do general edits and other desired changes to the Elements, including updates to maps, charts and figures, a list of potential amendments that staff has been collecting over the past year and a consistency check between elements and the neighborhood plans.

## **II. Planning Under the GMA**

The Growth Management Act (generally [RCW 36.70a](#)) was adopted to respond to problems associated with uncoordinated and unplanned growth and a lack of common goals in the conservation and the smart use of Washington's lands. The GMA directs growth to the urban areas and requires that cities plan for and fund necessary public services and facilities to support growth by setting level of service standards. These services typically include sewer, water, transportation, stormwater, police, fire, schools and parks.

Since adoption of the GMA, the State legislature has continued to amend the Act. The Department of Commerce has prepared a [Comprehensive Checklist](#) of the GMA statutory requirements and highlights the new requirements since 2003. With the City's annual updates to the Comprehensive Plan, we have incorporated the latest GMA requirements of each year so our Comprehensive Plan should be consistent in most respects to the GMA Comprehensive checklist.

At the May 9, 2013 meeting, staff will review the checklist with the Planning Commission and the Houghton Community Council and highlight some of the statutory requirements applicable to Kirkland.

The Element Chapters of the Plan must be consistent with and implement the **Planning Goals under the GMA** listed below (RCW 36.70A.020).

- (1) Urban growth. Encourage development in urban areas where adequate public facilities and services exist or can be provided in an efficient manner
- (2) Reduce sprawl. Reduce the inappropriate conversion of undeveloped land into sprawling, low-density development.
- (3) Transportation. Encourage efficient multimodal transportation systems that are based on regional priorities and coordinated with county and city comprehensive plans.
- (4) Housing. Encourage the availability of affordable housing to all economic segments of the population of this state, promote a variety of residential densities and housing types, and encourage preservation of existing housing stock.
- (5) Economic development. Encourage economic development throughout the state that is consistent with adopted comprehensive plans, promote economic opportunity for all citizens of this state, especially for unemployed and for disadvantaged persons, promote the retention and expansion of existing businesses and recruitment of new businesses, recognize regional differences impacting economic development opportunities, and encourage growth in areas experiencing insufficient economic growth, all within the capacities of the state's natural resources, public services, and public facilities.
- (6) Property rights. Private property shall not be taken for public use without just compensation having been made. The property rights of landowners shall be protected from arbitrary and discriminatory actions.
- (7) Permits. Applications for both state and local government permits should be processed in a timely and fair manner to ensure predictability.
- (8) Natural resource industries. Maintain and enhance natural resource-based industries, including productive timber, agricultural, and fisheries industries. Encourage the conservation of productive forest lands and productive agricultural lands, and discourage incompatible uses.
- (9) Open space and recreation. Retain open space, enhance recreational opportunities, conserve fish and wildlife habitat, increase access to natural resource lands and water, and develop parks and recreation facilities.
- (10) Environment. Protect the environment and enhance the state's high quality of life, including air and water quality, and the availability of water.
- (11) Citizen participation and coordination. Encourage the involvement of citizens in the planning process and ensure coordination between communities and jurisdictions to reconcile conflicts.

*(12) Public facilities and services. Ensure that those public facilities and services necessary to support development shall be adequate to serve the development at the time the development is available for occupancy and use without decreasing current service levels below locally established minimum standards.*

*(13) Historic preservation. Identify and encourage the preservation of lands, sites, and structures that have historical or archaeological significance.*

### III. Planning Under the Multi-County Policies of Vision 2040

Multicounty planning policies adopted according to the Growth Management Act ([RCW 36.70A.210](#) (7)) are countywide planning policies adopted by two or more counties. According to the Act, multicounty policies are written policy statements that are used for the purpose of establishing a region-wide framework from which the county and city comprehensive plans are developed and adopted.

Vision 2040 includes the multicounty policies for the four-county region. It is a regional strategy for accommodating the 5 million people and over 3 million jobs expected to be in the region by 2040. Vision 2040 is a long range plan that promotes an environmentally friendly growth pattern that will contain the expansion of urban growth areas, conserve farm and forest lands, support compact communities where people may both live and work, and will focus on new employment and housing in urban centers. It includes a set of multicounty planning policies (required by the GMA) that provide an integrated framework for addressing land use, economic development, transportation, public facilities and environmental issues.

The *Regional Growth Strategy* of Vision 2040 provides guidance for the distribution of population and employment growth into types of places defined as “regional geographies.” These regional geographies consist of metropolitan cities (such as Bellevue), core cities (such as Kirkland), large cities (such as Kenmore) and small cities (such as Duvall). The largest share of growth is distributed to cities with designated regional growth **centers** that are connected by major transportation corridors and high capacity transit (see Attachment 1).

As a **core city**, Kirkland is intended to accommodate a significant share of future growth. We are to be a hub for the region’s long-range multimodal transportation system, and a major civic, cultural, and employment center within our county. The 14 Core Cities are to accommodate 22 percent of the region’s population growth and 29 percent of its employment growth by the year 2040.

**Centers** are the focus of VISION 2040 and its *Regional Growth Strategy*. Designated regional growth centers have been identified for housing and employment growth, as well as for regional funding. **Kirkland’s Totem Lake** has been designated as a regional center. Centers are locations with compact, pedestrian-oriented development and with a mix of different office, commercial, civic, entertainment, and residential uses. While relatively small geographically, centers are places identified to receive a significant

proportion of future population and employment growth when compared to the rest of the urban area. Linking these centers with a highly efficient transportation system allows for a reduction in vehicle miles traveled. Consequently, regionally significant centers should receive priority in regional and local investments in the infrastructure and services that are important for supporting growth.

Vision 2040 contains an environmental framework, a numeric regional growth strategy, six overarching goals with many supporting goals and policies as well as implementation actions and measures to monitor progress.

The six **overarching Vision 2040 goals** are as follows:

- ***Environmental***  
*Overarching Goal: The region will care for the natural environment by protecting and restoring natural systems, conserving habitat, improving water quality, reducing greenhouse gas emissions and air pollutants, and addressing potential climate change impacts. The region acknowledges that the health of all residents is connected to the health of the environment. Planning at all levels should consider the impacts of land use, development patterns, and transportation on the ecosystem.*
- ***Development Patterns, Land Use, Orderly Development and Design***  
*Overarching Goal: The region will focus growth within already urbanized areas to create walkable, compact, and transit-oriented communities that maintain unique local character. Centers will continue to be a focus of development. Rural and natural resource lands will continue to be permanent and vital parts of the region.*
- ***Housing***  
*Overarching Goal: The region will preserve, improve, and expand its housing stock to provide a range of affordable, healthy, and safe housing choices to every resident. The region will continue to promote fair and equal access to housing for all people.*
- ***Economy***  
*Overarching Goal: The region will have a prospering and sustainable regional economy by supporting businesses and job creation, investing in all people, sustaining environmental quality, and creating great central places, diverse communities, and high quality of life.*
- ***Transportation***  
*Overarching Goal: The region will have a safe, cleaner, integrated, sustainable, and highly efficient multimodal transportation system that supports the regional growth strategy and promotes economic and environmental vitality, and better public health.*
- ***Public Services***  
*Overarching Goal: The region will support development with adequate public facilities and services in a coordinated, efficient, and cost-effective manner that supports local and regional growth planning objectives.*

As part of the Comprehensive Plan Update, we will review the Plan for consistency with Vision 2040.

#### IV. Planning Under the King County Countywide Planning Policies

The Kirkland Comprehensive Plan must also be consistent with the 2012 King County Countywide Planning Policies. These Countywide Planning Policies support the strategy of Vision 2040 and provide direction at the county and jurisdiction level with appropriate specificity and detail needed to guide consistent and useable local comprehensive plans and regulations. The policies are organized into three sections:

- Supporting Growth – focusing on serving the region with a transportation system that furthers the Regional Growth Strategy;
- Mobility – addressing the full range of travel modes necessary to move people and goods efficiently within the region and beyond; and
- System Operations – encompassing the design, maintenance and operation of the transportation system to provide for safety, efficiency, and sustainability.

Below are the six **overarching goal of the Countywide Planning Policies**.

- ***Environment:** The quality of the natural environment in King County is restored and protected for future generations.*
- ***Development Patterns:** Growth in King County occurs in a compact, centers-focused pattern that uses land and infrastructure efficiently and that protects Rural and Resource Lands.*
- ***Housing:** The housing needs of all economic and demographic groups are met within all jurisdictions.*
- ***Economy:** People throughout King County have opportunities to prosper and enjoy a high quality of life through economic growth and job creation.*
- ***Transportation:** The region is well served by an integrated, multi-modal transportation system that supports the regional vision for growth, efficiently moves people and goods, and is environmentally and functionally sustainable over the long term.*
- ***Public Services:** County residents in both Urban and Rural Areas have access to the public services needed in order to advance public health and safety, protect the environment, and carry out the Regional Growth Strategy.*

#### V. Overview of the Element Chapters

Before we begin the update project, staff thought that it would be helpful for the Planning Commission and the Houghton Community Council to become more familiar with the structure of the Plan, the content of each Element Chapter, and how the Vision Statement, Framework Goals and Element Chapters are interrelated. Following the Element Chapters is an Implementation Strategies Chapter containing one-time and on-going tasks to implement the goals and policies of each element.

The list of Element Chapters is as follows in the order as they appear in the Comprehensive Plan. We have established a team approach for staffing the update.

Below is the staff who will be working with the Planning Commission and Houghton Community Council on each element.

<b>Elements</b>	<b>Staffing</b>
Introduction	Teresa Swan and Janice Coogan
Vision and Framework Goals	Teresa Swan and Janice Coogan
General	Teresa Swan
Community Character	Angela Ruggeri
Natural Environment	David Barnes
Land Use	Jeremy McMahan and Angela Ruggeri
Housing	Dawn Nelson
Economic Development	Janice Coogan
Transportation	David Godfrey, PW and Teresa Swan
Parks, Recreation and Open Space	Michael Cogle Parks and Teresa Swan
Utilities	Joan Lieberman-Brill
Public Services	Joan Lieberman-Brill
Human Services	Teresa Swan and Parks Department staff
Capital Facilities	Teresa Swan

The Planning Commission and Houghton Community Council will start its update work with the Vision Statement and Framework Goals and then proceed to the Land Use Element. Once these are in a preliminary draft form, they will proceed to review and update the other elements, but not necessarily in the order as they appear in the Plan.

## **VI. Description of Each Element**

The format of each element includes an introduction, the concept of the element (what is addressed in the element and the approach), and goals and policies with explanatory text. Goals generally described a desired end that the community is striving to attain. The policies are principles that reflect the City's intent. The narrative provides additional explanation, clarification or context.

Below is a description of each element, the purpose of the element, in some cases the relation between elements and main goals of the element:

### **A. Introduction**

This element gives a history of Kirkland starting with the original inhabitants which were the Duwamish Indians, first Euro-American settlers, early homesteaders, the effects of the Klondike gold rush, World War I and II on the growing town, and then changes to the present. It contains a section on the Community Profile (that is being updated) addressing population, household income, and housing and employment by type. The growth targets and available capacity for housing units and number of jobs are addressed in this element. Lastly, the element contains a discussion on why we plan and what is a comprehensive plan. The neighborhood plan map is provided in this element. There are no goals in this element.

## B. Vision and Framework Goals

The Vision Statement is a verbal snapshot of Kirkland in the year 2022. It summarizes the desired character and characteristics of our community. It provides the ultimate goals for our community planning and development efforts. The Vision Statement addresses our neighborhoods, businesses and civic associations, schools, housing, transportation, our economy, the Downtown, Totem Lake Urban Center and business districts, city services, our parks, the shoreline, and critical areas, vegetation and views in Kirkland.

The Vision Statement is an outgrowth of an extensive community visioning process that occurred in 1992 and then again in 2002. The residents and businesses in Juanita, Finn Hill and Kingsgate were not directly targeted to participate in the visioning process since annexation did not occur for another nine years.

The Framework Goals express the fundamental principles for guiding growth and development in Kirkland over the 20-year horizon. They are based on and provide an extension of the desires and values embodied in the Vision Statement. By nature they are forward-looking and future-oriented, but also reflect Kirkland's history and a strong appreciation for the high quality of life.

The Framework Goals address a wide range of topics and form the foundation for the goals and policies contained in other elements of the Comprehensive Plan. Although all of the Framework Goals broadly apply to all Comprehensive Plan elements, some of the Framework Goals are more applicable to some elements than others. Each element identifies the Framework Goals that are particularly relevant to that element.

Below are the 17 Framework Goals:

- FG-1 Maintain and enhance Kirkland's unique character.
- FG-2 Support a strong sense of community.
- FG-3 Maintain vibrant and stable residential neighborhoods and mixed-use development, with housing for diverse incomes, ages, and lifestyles.
- FG-4 Promote a strong and diverse economy.
- FG-5 Protect and preserve environmentally sensitive areas and reduce greenhouse gas emissions to ensure a healthy environment
- FG-6 Identify, protect and preserve the City's historic resources, and enhance the identity of those areas and neighborhoods in which they exist.
- FG-7 Encourage a sustainable community.
- FG-8 Maintain and enhance Kirkland's strong physical, visual, and perceptual linkages to Lake Washington.

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- FG-9 Provide safety and accessibility for those who use alternative modes of transportation within and between neighborhoods, public spaces, and business districts and to regional facilities.
- FG-10 Create a transportation system which allows the mobility of people and goods by providing a variety of transportation options.
- FG-11 Maintain existing park facilities, while seeking opportunities to expand and enhance the current range and quality of facilities.
- FG-12 Ensure public safety.
- FG-13 Maintain existing adopted levels of service for important public facilities.
- FG-14 Plan for a fair share of regional growth, consistent with State and regional goals to minimize low-density sprawl and direct growth to urban areas.
- FG-15 Solve regional problems that affect Kirkland through regional coordination and partnerships.
- FG-16 Promote active citizen involvement and outreach education in development decisions and planning for Kirkland's future.
- FG-17 Establish development regulations that are fair and predictable.

### C. General

This element addresses plan applicability and consistency with the Growth Management Act, the Shoreline Management Act, regional policies adopted by the Puget Sound Regional Council (currently Vision 2040), and state and local agencies. The Plan must also be internally consistent. The element contains a description of the plan amendment process: annual City plan amendments and citizen initiated referred to as private amendment requests. Below are the two goals of the element:

- Goal GP-1: Cooperate and coordinate with all levels of government to achieve effective, efficient, and responsive governance for Kirkland's citizens.
- Goal GP-2: To promote active community participation in all levels of planning decision

This element is the likely chapter to include a new section on the approach to neighborhood planning.

## D. Community Character

This element describes what community character is and what influences it. The chapter focuses on what makes a sense of community and the importance of our historic resources (building, structures, sites and objects) that connect us to the City's past.

A list of the historic resources designated by the City are provided in the chapter, including the address, architectural style if applicable, date built, person or event and neighborhood. This is the historic list that is used when a project must be reviewed under the State Environmental Policy Act (SEPA) and that may have impacts to a historically designated resource. Below are the four goals of this element:

- Goal CC-1: Enhance Kirkland's strong sense of community.
- Goal CC-2: Preserve and enhance Kirkland's historic identity.
- Goal CC-3: Accommodate change within the Kirkland community and the region in a way that maintains Kirkland's livability and beauty.
- Goal CC-4: Maintain and enhance Kirkland's built and natural environment by strengthening the visual identity of Kirkland and its neighborhoods

## E. Natural Environment

The element focuses on managing the natural environment, natural water systems, vegetation, soils and geology and air. The element recognizes the importance that the natural environment plays in the quality of life and having a comprehensive planning approach with city departments and local, state and federal agencies. The City's sensitive areas, topography landslide and seismic hazard, topography, tree canopy maps are located in this element. The City's Natural Resources Management Plan is the basis of this element. The five goals in this element are:

- Goal NE-1: Protect natural systems and features from the potentially negative impacts of human activities, including, but not limited to, land development.
- Goal NE-2: Manage the natural and built environments to achieve no net loss of the functions and values of each drainage basin; and, where possible, to enhance and restore functions, values, and features. Retain lakes, ponds, wetlands, and streams and their corridors substantially in their natural condition.
- Goal NE-3: Manage the natural and built environments to protect and, where possible, to enhance and restore vegetation.
- Goal NE-4: Manage the natural and built environment to maintain or improve soils/geologic resources and to minimize risk to life and property.
- Goal NE-5: Improve air quality and reduce Kirkland's contribution to climate change

The element will be revised to include the City's Climate Action Plan which is new since the 2004 Plan Update.

## **F. Land Use**

The element addresses how to plan for and manage our future growth while still protecting the character of the community, maintaining a land use pattern that is efficiently served by public services and utilities, preserving diversity of employment, maintaining viable commercial areas, minimizing traffic congestion, and protecting local air quality and environmentally sensitive areas. This is achieved by establishing the development patterns of the residential, commercial, industrial and institutional areas of the City.

This element works together with Transportation Element, Housing Element and Economic Element to accommodate and manage our future growth.

The Comprehensive Plan's Land Use Map is contained in this element along with a table of the residential densities and comparable zones, comparison of growth targets and available capacity, and the Commercial Areas map. Lastly, the element contains a required mandate of providing for the siting of essential public facilities, such as solid waste transfer facilities, prisons, highways, public schools. The eight goals of this element are listed below:

- Goal LU-1: Manage community growth and redevelopment to ensure:
  - An orderly pattern of land use;
  - A balanced and complete community;
  - Maintenance and improvement of the City's existing character; and
  - Protection of environmentally sensitive areas.
- Goal LU-2: Promote a compact land use pattern in Kirkland to:
  - Support a multimodal transportation system;
  - Minimize energy and service costs;
  - Conserve land, water, and natural resources; and
  - Efficient use of land to accommodate Kirkland's share of the regionally adopted 20-year population and employment targets.
- Goal LU-3: Provide a land use pattern that promotes mobility and access to goods and services and physical activity.
- Goal LU-4: Protect and enhance the character, quality, and function of existing residential neighborhoods while accommodating the City's growth targets.
- Goal LU-5: Plan for a hierarchy of commercial development areas serving neighborhood, community, and/or regional needs.
- Goal LU-6: Provide opportunities for a variety of employment.

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- Goal LU-7: Establish a coordinated and connected system of open space throughout the City that:
  - Preserves natural systems;
  - Protects wildlife habitat and corridors;
  - Provides land for recreation; and
  - Preserves natural landforms and scenic areas.
- Goal LU-8: The City should maintain criteria, regulations and procedures that allow for the siting of essential public facilities as well as government and community facilities.

## **G. Housing**

This element addresses the diversity of our housing types, including affordable housing. The main concept is to preserve our neighborhood quality while improving housing opportunities for all residents. Existing conditions, future needs, housing diversity and housing capacity are discussed. While the Land Use Element addressed accommodating growth and sets out general residential criteria, the Housing Element more specifically addresses issues of neighborhood character, affordability and special needs housing. The City's Housing Strategy Plan establishes a framework for this element. Below are the three housing goals:

- Goal H-1: Maintain and enhance the unique residential character of each City neighborhood.
- Goal H-2: Promote the creation of affordable housing and provide for a range of housing types and opportunities to meet the needs of all segments of the population.
- Goal H-3: Provide for greater housing capacity and home ownership opportunities.

## **H. Economic Development**

The Economic Development Element provides a framework for a three-pronged strategy for Kirkland's future economy: the importance of diversifying our tax base, providing job opportunities and providing goods and services to the community. As stated in the chapter, economic development is defined as public and private initiatives that promote job creation and business retention and recruitment, increase goods and services to residents and businesses, and provide job training program which contribute to a strong tax base.

Below are the seven goals of the element:

- Goal ED-1: Foster a strong and diverse economy consistent with community values, goals and policies.
- Goal ED-2: Promote a positive business climate.
- Goal ED-3: Strengthen the unique role and economic success of Kirkland's commercial areas.
- Goal ED-4: Develop and implement economic development strategies that reflect the role of Kirkland businesses in the regional economy.
- Goal ED-5: Provide the infrastructure and public facilities to support economic activity and growth.
- Goal ED-6: Foster collaborative partnerships among community interest groups to achieve Kirkland's desired economic goals.
- Goal ED-7: Recognize Kirkland's artistic, cultural, historic and recreational resources as important contributors to economic vitality.

## I. Transportation

This element sets the basis for developing and maintaining a balanced multimodal transportation system that supports the City's Land Use Element and integrates with the regional transportation system. The Transportation Element identifies the improvements needed to support the land use pattern established by the Land Use Element. The element establishes **level of service standards** for system intersections based on four transportation subareas and for individual intersections. An essential part of the element is a map and list of projects that compose the citywide transportation network including project costs. Part of the plan update will need to address the annexation area. Maps include street classifications and state routes, transit service, transportation projects, and signalized intersections. Portions of the element reflect the City's Active Transportation Plan.

As we have discussed, the Transportation Commission and the Public Works Department have begun initial work on a new Transportation Master Plan. Significant revisions or even a major rewrite may be necessary to reflect this new master plan.

Once the 2013-2013 Comprehensive Plan Update has been adopted, the City will send the Transportation Element to the Puget Sound Regional Council (PSRC) for certification. PSRC approval is required for the City to receive transportation grants.

Below are the eight goals of this element:

- Goal T-1: Establish a transportation system that supports Kirkland's land use plan.
- Goal T-2: Develop a system of pedestrian and bicycle routes that form an interconnected network between local and regional destinations.
- Goal T-3: Work to establish and promote a transit and ridesharing system that provides viable alternatives to the single-occupant vehicle.
- Goal T-4: Establish and maintain a roadway network which will efficiently and safely provide for vehicular circulation.
- Goal T-5: Establish level of service standards that encourage development of a multimodal transportation system.
- Goal T-6: Design transportation facilities that reflect neighborhood character.
- Goal T-7: Balance overall public capital expenditures and revenues for transportation.
- Goal T-8: Actively work to identify, review, and resolve inter-jurisdictional transportation concerns affecting Kirkland.

## **J. Park, Recreation and Open Space**

The element provides a plan for continued accessibility and well-maintained facilities and services for current and future residents. The chapter includes level of service standards for park facilities and policies for coordination with other service providers to ensure efficient utilization of park and recreational facilities and services. A map of all city parks and open space is provided in the element that includes the annexation area. The City's current Park, Recreation, and Open Space Comprehensive Plan is the basis for this element. Below are the three goals of this element.

- Goal PR-1: To acquire, develop, and redevelop a system of parks, recreation facilities, and open spaces that is attractive, safe, functional, and accessible to all segments of the population.
- Goal PR-2: Provide services and programs that enhance the quality of life in the community and promote a healthy lifestyle.
- Goal PR-3: Protect and preserve natural resource area

This element will be revised to reflect the new Park, Recreation, and Open Space Comprehensive Plan that is in progress.

## K. Utilities

This element addresses water, sewer, surface water, electric power, natural gas and telecommunications facilities and services for city-managed and non-city managed utilities. Maps reflecting existing services and improvements are provided that include the annexation area. The City's water, sewer and surface water master plans provide the basis for this chapter. Below are the three goals for the element:

- Goal HS-1: Build a community in which families, neighbors, schools, and organizations all work together to help young people to become happy, competent and responsible members of the community.
- Goal HS-2: Maintain and improve the quality of life for Kirkland residents 50 years and older.
- Goal HS-3: Provide funds to nonprofit human service providers to improve the quality of life for low- and moderate-income resident.

This element may need to be revised to reflect the new Surface Water Master Plan that is in progress.

## L. Public Services

This element addresses fire and emergency medical services, police protection, solid waste collection and transfer, schools and libraries and the continued response to meet the demand for services. Maps include response times for fire and emergency based on the City's Fire Protection Master Plan, and location of public school facilities. The chapter contains goals for waste prevention, waste disposal and recycling. Below are the three goals for this element.

- Goal PS-1: Provide fire protection, emergency medical services, and police service to the community through a cost-effective and efficient delivery system to maintain a safe environment for the public.
- Goal PS-2: Provide efficient and convenient solid waste and recycling services to the community through coordination with service providers and the local solid waste management agency.
- Goal PS-3: Maintain the quality of life in Kirk-land through the planned provision of regional services in coordination with other public service providers.

### M. Human Services

This chapter addresses the need for youth, senior, and human services in partnership with local human services providers and the City's role in contributing to the social development of the community, particularly for those more vulnerable and/or at risk. The services are provided within the Park and Community Services Department. Below are the three goals for this element:

- Goal HS-1: Build a community in which families, neighbors, schools, and organizations all work together to help young people to become happy, competent and responsible members of the community.
- Goal HS-2: Maintain and improve the quality of life for Kirkland residents 50 years and older.
- Goal HS-3: Provide funds to nonprofit human service providers to improve the quality of life for low- and moderate-income residents.

### N. Capital Facilities

This element guides the City in the construction of its physical improvements. The chapter contains a funded six-year financing plan to pay for capital projects that supports the City's current and future population and economy. The plan is called the Capital Facilities Plan (CFP) which reflects portions of the City's Capital Improvement Plan (CIP). The CFP include transportation, parks, and fire and building projects. It also contains an unfunded 12-year list of transportation projects. Level of service standards for each type of capital facilities is provided that serve as the criteria for identifying needed capital improvements. Below are the six goals of this element:

- Goal CF-1: Contribute to the quality of life in Kirkland through the planned provision of public capital facilities and utilities.
- Goal CF-2: Provide a variety of responses to the demands of growth on capital facilities and utilities.
- Goal CF-3: Identify level of service standards that ensure adequate public facilities to serve existing and future development.
- Goal CF-4: Ensure that water, sewer, and transportation facilities necessary to support new development are available and adequate concurrent with new development, based on the City's adopted level of service standards.
- Goal CF-5: Provide needed public facilities that are within the ability of the City to fund or within the City's authority to require others to provide.
- Goal CF-6: Ensure that the Capital Facilities Element is consistent with other City, local, regional.

## VII. Implementation Strategies Chapter and Glossary in Appendix

The Implementation Strategies Chapter and the Plan's Glossary will need to be updated as part of the Comprehensive Plan Update project to reflect the changes to the Element Chapters.

The Implementation Strategies Chapter contains a broad range of measures necessary to implement the Comprehensive Plan. It is a "to do" list for each element and is divided into one-time project and ongoing projects. The methods that will be used to implement the Plan over the next twenty years are through the following means:

- annual plan amendments
- neighborhood plans
- City's function and management plans (i.e. surface water master plan, etc.)
- development regulations
- City programs and partnerships
- ongoing administrative activities
- intergovernmental coordination
- citizen involvement
- education
- budgeting

## VIII. Next Step

On **Saturday June 8, 2013**, the City will host a community planning day open house at City Hall to showcase the various master plans and projects in progress or upcoming and how to get involved. We will provide information and have activities around the 2013-2014 Comprehensive. The tentative time of the open house is from 10am to 2pm. Staff will confirm the time with you and information will be posted on the City's webpage. You are encouraged to come to participate and to engage in conversations with the public.

For the June Commission meetings, staff plans to continue the discussion on the neighborhood plan approaches and to bring forward our initial evaluation of the land capacity.

Attachment 1: Regional Growth Strategy for Central Puget Sound



**Regional Growth Strategy for Central Puget Sound**

