



**CITY OF KIRKLAND**  
Department of Public Works  
123 Fifth Avenue, Kirkland, WA 98033 425.587.3800  
[www.Kirklandwa.gov](http://www.Kirklandwa.gov)

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## MEMORANDUM

**To:** Kurt Triplett, City Manager  
**From:** Kathy Brown, Director of Public Works  
**Date:** August 1, 2016  
**Subject:** PROPOSITION 1 – STREETS & PED SAFETY LEVY ACCOUNTABILITY REPORT

### **RECOMMENDATION:**

City Council approves the attached resolution adopting the Accountability Report for Proposition 1- Streets and Pedestrian Safety.

By taking action on this memo during approval of the consent calendar, City Council is approving the resolution, including any changes to the report that may be needed as a result of this final submittal.

### **BACKGROUND DISCUSSION:**

On November 6, 2012, Kirkland voters approved Proposition 1, a new source of revenue for significant street improvements throughout the City. Proposition 1 funded additional street preservation and pedestrian safety projects. To ensure that Kirkland's residents are able to monitor progress toward the established levy goals, an annual accountability report was to be provided for each levy. The final 2015 Street and Pedestrian Safety report is attached to the resolution incorporated herein.

#### *Separate Resolutions*

Proposition 2 - Parks Maintenance, Restoration and Enhancement Levy, was also adopted on November 6, 2012, and also requires an accountability report. Staff recommends adopting each accountability report with a separate resolution since the accountability reports will be annual events in perpetuity. It may be that in future years the readiness of each report might occur at different times during the year or future Councils may request additional information or edits for one or both reports that result in the reports being approved at different Council meetings. Adopting the initial accountability reports as separate resolutions sets a precedent that allows for future flexibility in timing.

#### *Streets and Pedestrian Safety Levy Report*

The Streets and Pedestrian Safety Levy Report explains Kirkland's strategy for street preservation and the policy basis of the City's balanced transportation goal. It describes how citizens can nominate capital improvement projects through the interactive Suggest-a-Project

online map and demonstrates the Streets Levy's accomplishments, alongside with street and pedestrian safety work funded through property taxes.

As first reported to City Council at its regular meeting of May 6, 2014, the Streets Levy Report devotes most of its content to articulating the targets of the Streets Levy, as detailed in the ballot and in the voter fact sheet, and tracking Kirkland's progress toward the stated goals. The 20 year targets include \$60 million in total spending—roughly \$2.7 million per year toward street preservation and \$300,000 per year to pedestrian safety.

#### *Public Outreach*

With City Council approval, staff will distribute the report through the City's website and listservs, as well as at community meetings throughout 2016/2017. Staff will have hard copies available at City facilities and notify residents of the availability of the reports through a press release.

RESOLUTION R-5202

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF KIRKLAND  
ADOPTING THE 2015 STREETS LEVY ACCOUNTABILITY REPORT FOR  
PROPOSITION 1 – STREETS AND PEDESTRIAN SAFETY LEVY.

1           WHEREAS, in November 2012, Kirkland voters approved  
2 Proposition 1 – Levy for City Parks Maintenance, Restoration and  
3 Enhancement (“Streets Levy”); and  
4

5           WHEREAS, Ordinance No. 4364 adopted by the Kirkland City  
6 Council to place Proposition 1 on the ballot described the restricted uses  
7 for the funding as well as the requirement to produce an accountability  
8 report documenting actions and the status of the programs funded by  
9 the Streets Levy; and  
10

11           WHEREAS, the submitted 2015 Streets Levy Accountability  
12 Report reflects the allocation of Street Levy funds to fund street  
13 maintenance and safety improvements for arterial, local and  
14 neighborhood streets, including resurfacing, pothole repair, bicycle  
15 route enhancements, pedestrian safety improvements, traffic calming  
16 projects, school walk routes, sidewalks and crosswalks; and  
17

18           WHEREAS, the 20-year targets reported in the 2015 Streets Levy  
19 Accountability Report include \$60 million in total spending – roughly  
20 \$2.7 million per year toward street preservation and \$300,000 per year  
21 to pedestrian safety; and  
22

23           WHEREAS, the City Council desires to adopt the 2015 Streets  
24 Levy Accountability Report.  
25

26           NOW, THEREFORE, be it resolved by the City Council of the City  
27 of Kirkland as follows:  
28

29           Section 1. The Kirkland City Council adopts the 2015 Streets  
30 Levy Accountability Report attached as Exhibit A and incorporated by  
31 this reference.  
32

33           Section 2. The Kirkland City Council authorizes the posting of  
34 the 2015 Streets Levy Accountability Report on the City website and the  
35 distribution of the Report through community meetings.  
36

37           Passed by majority vote of the Kirkland City Council in open  
38 meeting this \_\_\_\_ day of \_\_\_\_\_, 2016.  
39

40           Signed in authentication thereof this \_\_\_\_ day of \_\_\_\_\_,  
41 2016.

\_\_\_\_\_  
DEPUTY MAYOR

Attest:

\_\_\_\_\_  
City Clerk

▶ LEVY HELPS CREATE CONNECTIONS TO CROSS KIRKLAND CORRIDOR

# Kirkland

AN ACCOUNTABILITY REPORT ON THE 2015 STREET MAINTENANCE AND PEDESTRIAN SAFETY LEVY PROGRAM

## MORE VISIBLE

City marks N.E. 144th St.  
bike lanes with color PG. 10

## TAKING REQUESTS

Levy helps fund Neighborhood  
Safety Program projects PG. 9

*A student descends the 116th Avenue stairs to the Cross Kirkland Corridor from the Highlands neighborhood.*

R-5202  
Exhibit A



# MAKING IT CONNECT

The levy is connecting residents to the Cross Kirkland Corridor, which is in turn, connecting them to education, recreation and employment.

Until 2015, Highlands residents' most direct route to the Cross Kirkland Corridor was to descend a steep hillside along stairs that had been slickened by years of erosion.

So Highlands residents decided to rebuild them.

They applied for help from the City's Neighborhood Safety Program, a program that awards up to \$50,000 for small capital projects that improve safety for walking and bicycling. The levy, in turn, helps fund the Neighborhood Safety Program.

With this City-Neighborhood partnership and the \$12,000 grant that resulted from it, Highlands residents contributed 200 hours in volunteer labor to rebuild the stairs. The result: a safe and direct connection to the 5.75-mile-long Cross Kirkland Corridor.

The 116th Avenue stair project is one of four Cross Kirkland Corridor connections funded in 2015 by the City of Kirkland's Neighborhood Safety Program.

Those connections include improved walkways on Northeast 60th Street, 116th Avenue Northeast, and Kirkland Avenue. They also include bicycle-friendly staircases at Northeast 68th Street.

These connections cost less than \$200,000.

"Not a whole lot, considering what we're getting out of it," says Kari Page, Kirkland's coordinator for the Cross Kirkland Corridor and the Neighborhood Safety Program. "The Cross Kirkland Corridor has really become a community project. Residents have contributed their labor, materials and their ideas to create these connections. Our Cross Kirkland Corridor community extends beyond Kirkland's city limits."

*See page 9 for a map of Neighborhood Safety Program projects, which the levy made possible.*

**People with disabilities may request materials in alternate formats.** Kirkland's policy is to fully comply with Title VI of the Civil Rights Act by prohibiting discrimination against any person on the basis of race, color, national origin or sex in the provision of benefits and services resulting from its programs and activities. Any person who believes his/her Title VI protection has been violated, may file a complaint with the City. To request an alternate format, file a complaint or for questions about Kirkland's Title VI Program, contact the Title VI Coordinator at (425) 587-3831 (TTY Relay: 711) or [titlevicoordinator@kirklandwa.gov](mailto:titlevicoordinator@kirklandwa.gov).

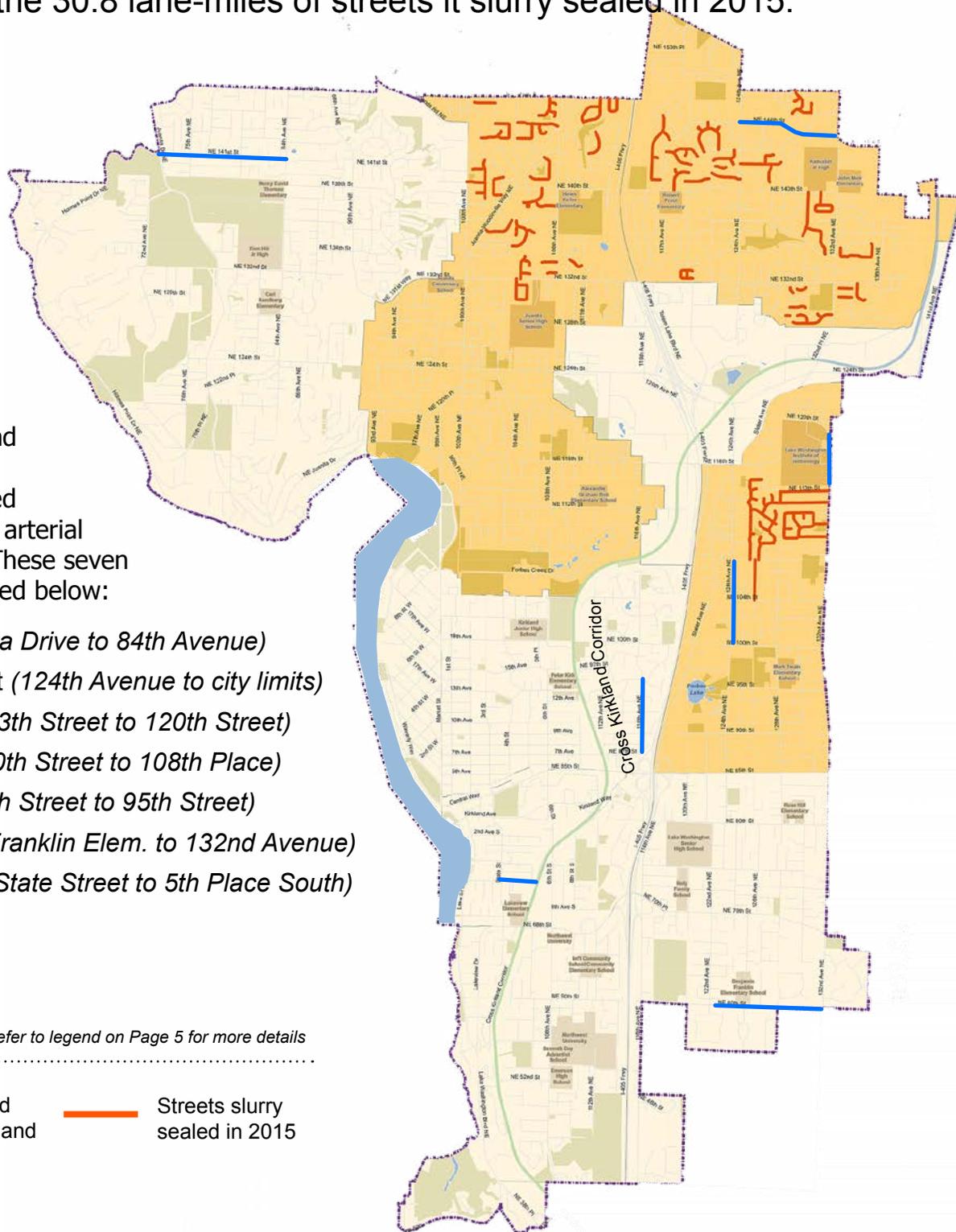
# ANOTHER 39 MILES

The levy funded 4.4 of the nine lane-miles Kirkland overlaid in 2015. The levy funded 17.6 of the 30.8 lane-miles of streets it slurry sealed in 2015.

**K**irkland added five to eight years of life in 2015 to 30.8 lane-miles of neighborhood roads in three different neighborhoods, thanks largely to the levy. The City sealed residential streets in Juanita, Kingsgate and North Rose Hill.

The levy also helped Kirkland repave nine arterial lane-miles in 2015. These seven road sections are listed below:

- 41st Street (*Juanita Drive to 84th Avenue*)
- 144th/143rd Street (*124th Avenue to city limits*)
- 132nd Avenue (*113th Street to 120th Street*)
- 124th Avenue (*100th Street to 108th Place*)
- 116th Avenue (*87th Street to 95th Street*)
- 60th Street (*Ben Franklin Elem. to 132nd Avenue*)
- Seventh Avenue (*State Street to 5th Place South*)



## LEGEND Refer to legend on Page 5 for more details

- Streets repaved with 2015 levy and City funds
- Streets slurry sealed in 2015

# PROGRESS CONTINUES

The levy is on track to preserve 240 lane-miles of neighborhood roads and repave 90 lane-miles of arterials by 2033.

Kirkland's residents approved an ambitious goal in 2012 when they passed the levy: seal every eligible neighborhood road, repave 90 lane-miles of arterials, repair potholes and reduce long-term maintenance costs for roads. This map tracks progress toward that goal.



## LEGEND

- Streets repaved in 2015
- Streets repaved in 2014
- Streets repaved in 2013
- Neighborhood/collector roads sealed with slurry seal since 2013
- Cross Kirkland Corridor

*This map shows cumulative progress.*

# THE PRICE OF DELAY

As road conditions decline, the costs to repair roads skyrocket. The levy is helping Kirkland preserve roads **before** this happens.



**Weathered:** A few superficial cracks  
**Treatment:** Slurry seal  
**Repair cost:** \$1,600/block

**Minor:** Linear & alligator cracks; rutting  
**Treatment:** Crack seal/resurface  
**Repair cost:** \$17,000/block

**Serious:** Extensive alligator cracks, potholes  
**Treatment:** Reconstruct  
**Repair cost:** \$65,000/block

# WE DON'T DO WORST FIRST

Kirkland aims to get most roads to good condition—70 PCI—rather than keep a few in perfect condition.

The strategy focuses resources on most of Kirkland's neighborhood roads—those that are still in good, but nearing irreparable conditions. The reason: For the costs of reconstructing a single City block, Kirkland can preserve 41 blocks. The result is a network of functioning streets that are relatively inexpensive to maintain. A "worst-first" strategy would result in the opposite: A few functioning streets and a backlog of failing roads that are too expensive to repair.

To extend the lives of Kirkland's roads, City crews patch potholes and "alligator" cracks. The exception in 2013 was 97th Avenue Northeast from Juanita Drive to 119th Way. Potholes and alligator cracks had destroyed 341 feet of that road. Repaving it wouldn't repair it. The section—less than a City block—required total reconstruction. ◀

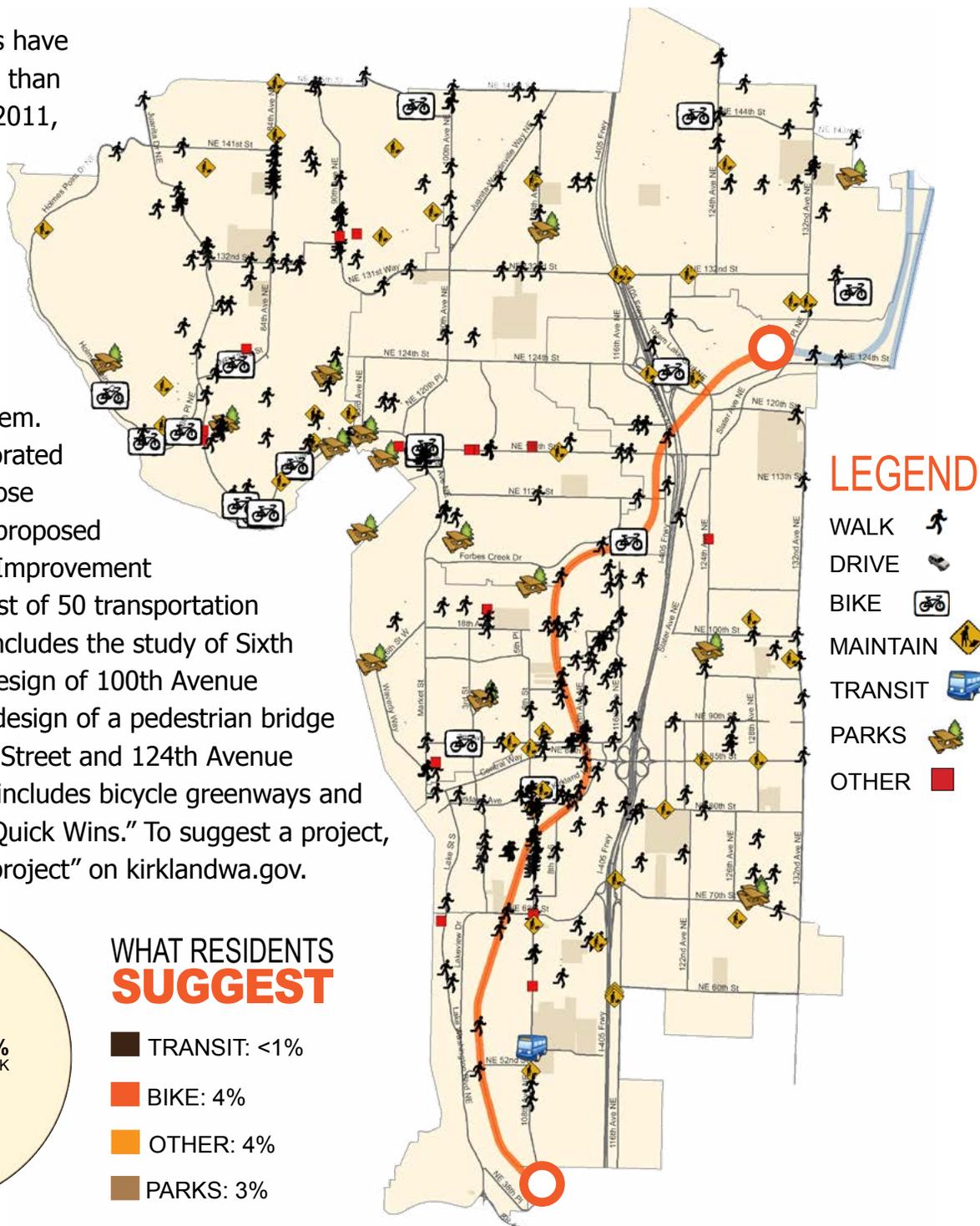


A toddler pushes his balance bike up Bridle Trails neighborhood's Northeast 61st Street in 2012. Residents of the neighborhood said in a pair of focus groups conducted that they were satisfied with their sealed street, though it initially had more friction.

# SUGGEST-A-PROJECT

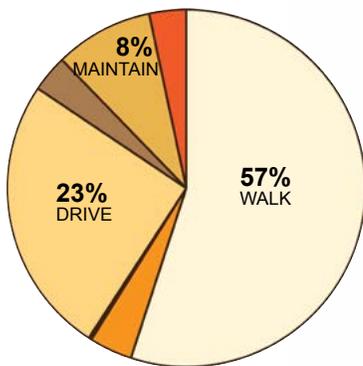
Residents suggested more than 60 percent of the projects included in the Capital Improvement Program's list of funded transportation projects.

Kirkland residents have suggested more than 600 projects since 2011, when Kirkland leaders unveiled an interactive map that invites the public to contribute ideas. The levy is helping the City address many of them. City leaders incorporated more than 30 of those suggestions in the proposed 2015-2020 Capital Improvement Program's funded list of 50 transportation projects. That list includes the study of Sixth Street South, the design of 100th Avenue Northeast and the design of a pedestrian bridge at Northeast 124th Street and 124th Avenue Northeast. The list includes bicycle greenways and the Juanita Drive "Quick Wins." To suggest a project, search "suggest a project" on [kirklandwa.gov](http://kirklandwa.gov).



## LEGEND

- WALK
- DRIVE
- BIKE
- MAINTAIN
- TRANSIT
- PARKS
- OTHER



## WHAT RESIDENTS SUGGEST

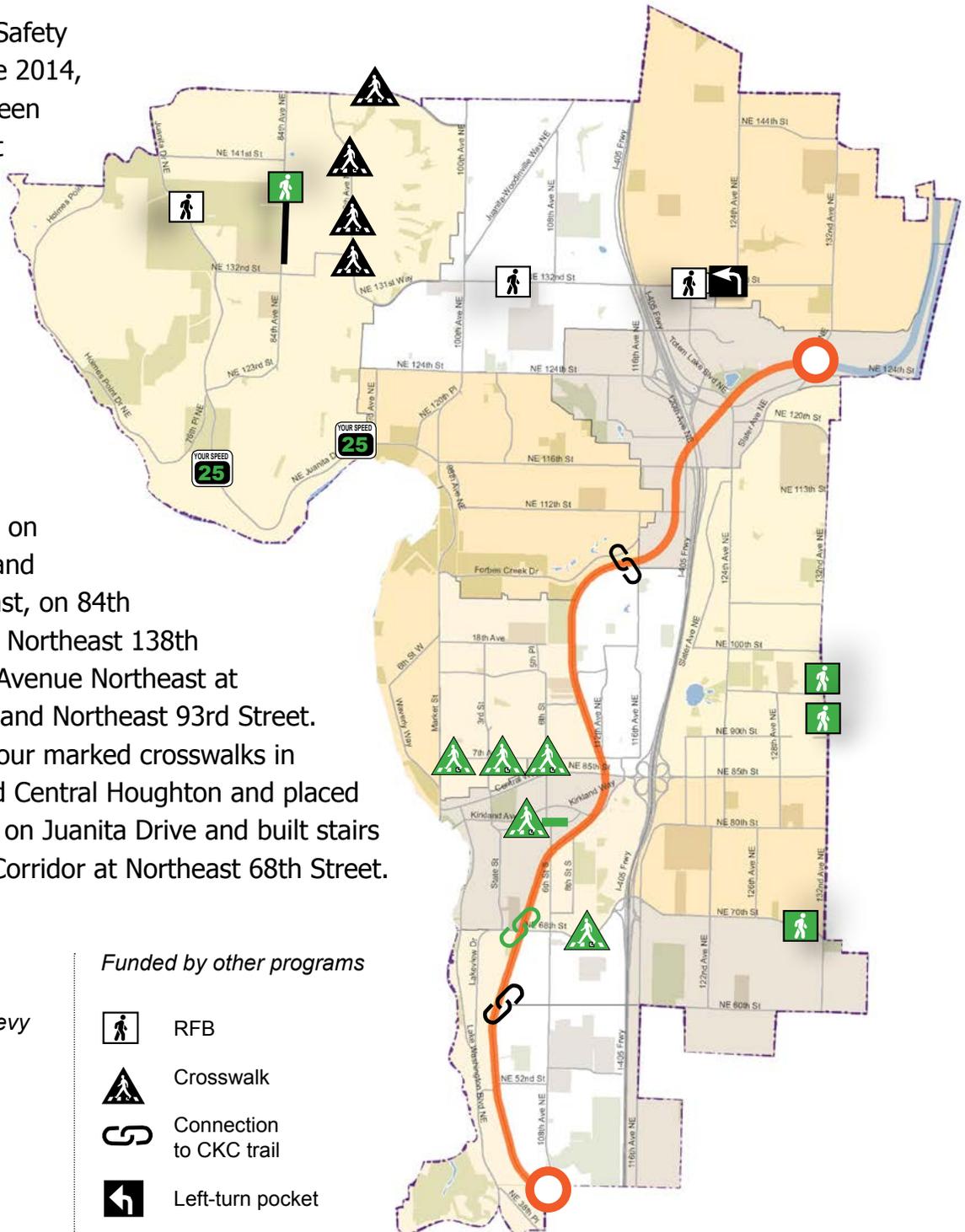
- TRANSIT: <1%
- BIKE: 4%
- OTHER: 4%
- PARKS: 3%

# TAKING SUGGESTIONS

The streets levy is helping residents identify and fund projects that improve residents' everyday safety through the Neighborhood Safety Program.

The Neighborhood Safety Program has, since 2014, built fifteen of the sixteen approved projects that residents first requested through the Suggest-A-Project interactive mapping system.

The 2015 levy-funding helped fund nine of those projects: four sets of rapid flashing beacons on Northeast 70th Place and 130th Avenue Northeast, on 84th Avenue Northeast and Northeast 138th Street, and on 132nd Avenue Northeast at Northeast 97th Street and Northeast 93rd Street. It also helped create four marked crosswalks in Norkirk, Moss Bay, and Central Houghton and placed two radar speed signs on Juanita Drive and built stairs to the Cross Kirkland Corridor at Northeast 68th Street.



## LEGEND

*Funded in part by Street Levy*

- RFB
- Speed radar sign
- Crosswalk
- Sidewalk

*Funded by other programs*

- RFB
- Crosswalk
- Connection to CKC trail
- Left-turn pocket
- Extruded curb



# SEEING GREEN

Kirkland is using the repaving process to create a transportation network that helps people drive, walk and ride bicycles more safely and efficiently. In this photo, workers apply green thermoplastic to the Northeast 144th Street bike lane, near its intersection with 124th Avenue Northeast. This first colored bike lane in the City of Kirkland increases the visibility of bicycle riding in the area. ◀



# FLASHING BEACONS IN 2015

The levy contributed funds to four of the six Rapid Flashing Beacons Kirkland installed this year.

The Street Levy helped fund in 2015 four sets of Rapid Flashing Beacons throughout the City.

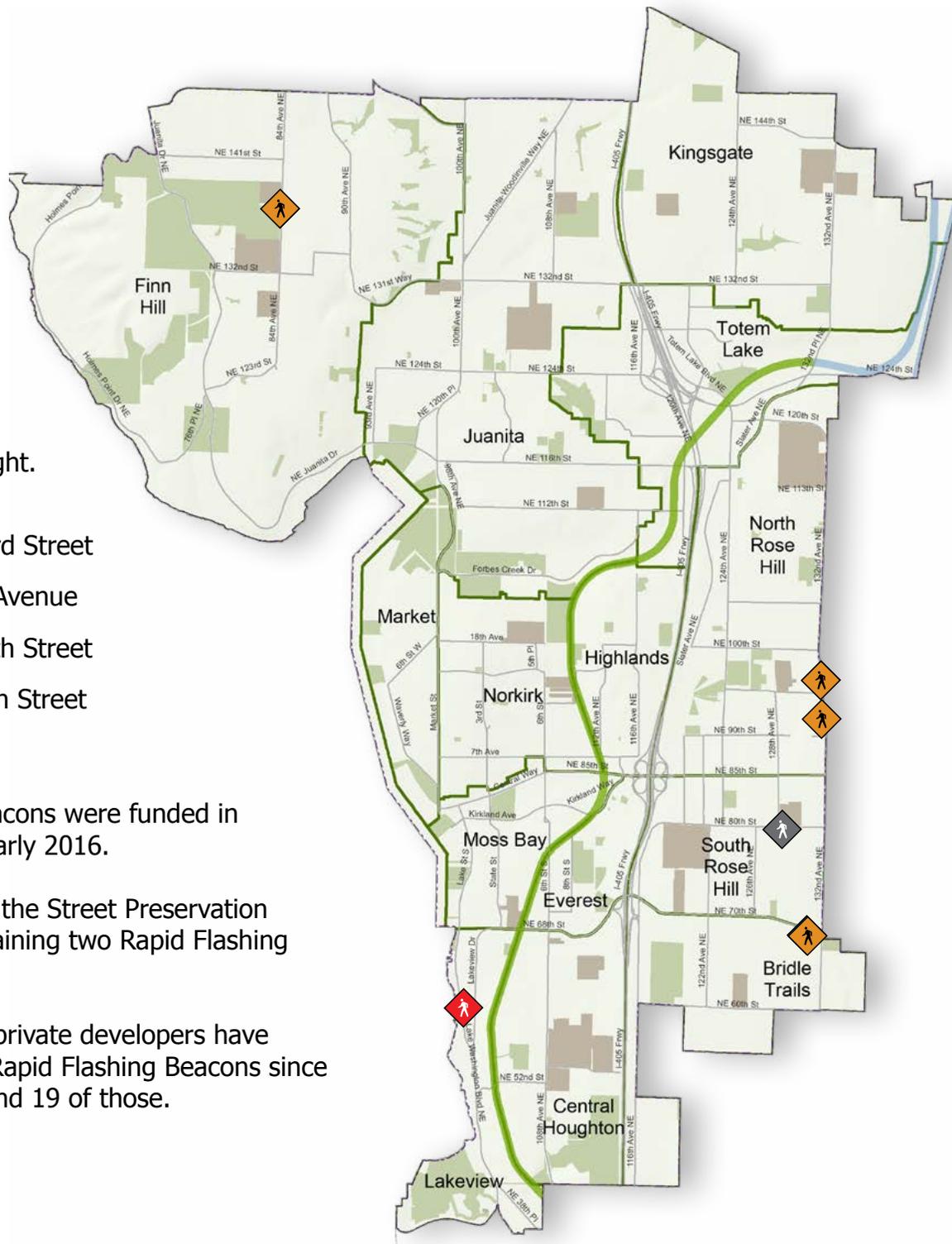
The locations of those Rapid Flashing Beacons are indicated by the orange pedestrian symbols in the list below and on the map to the right.

- ◆ 132nd Avenue at 93rd Street
- ◆ 70th Place at 130th Avenue
- ◆ 132nd Avenue at 97th Street
- ◆ 84th Avenue at 138th Street

These Rapid Flashing Beacons were funded in 2015 and completed in early 2016.

Private development and the Street Preservation Program funded the remaining two Rapid Flashing Beacons.

The City of Kirkland and private developers have installed 34 new sets of Rapid Flashing Beacons since 2013. The levy helped fund 19 of those.



# PROGRESS TOWARD THE GOAL

Kirkland will have 50 levy-funded Rapid Flashing Beacons at crosswalks throughout the City. The locations of 18 of those are undetermined and therefore not on this map.

With its Complete Streets Ordinance, school walk routes, Rapid Flashing Beacon Initiative, and crosswalk flag program, Kirkland has asserted its identity as a walkable community. In the 2012 election, voters enhanced that identity by improving safety at 50 crosswalks throughout Kirkland. This map shows Kirkland's existing Rapid Flashing Beacons, as well as the tentative locations of levy-funded Rapid Flashing Beacons. Not included on this map are 18 Rapid Flashing Beacons, whose locations have yet to be determined.

## LEGEND

Refers to maps on pages 12 & 13

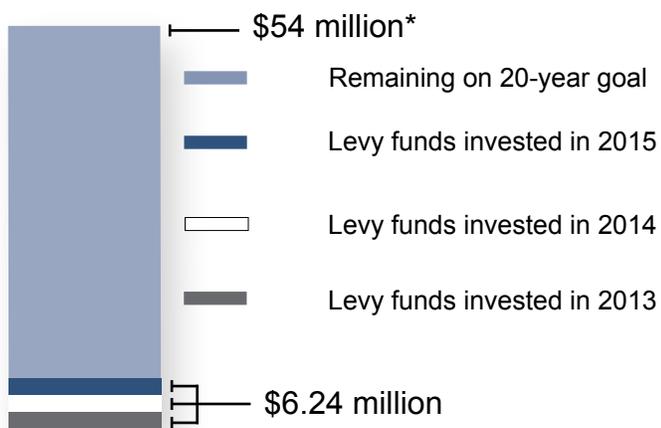
-  Planned Rapid Flashing Beacons
-  Rapid Flashing Beacons funded by the levy
-  Rapid Flashing Beacons funded by the City of Kirkland
-  Rapid Flashing Beacons built by other organizations



# MAKING IT ALL POSSIBLE

The levy allows Kirkland to complete pedestrian safety and street preservation projects that it would not otherwise be able to pursue. In 2015, the levy empowered Kirkland to pave more than four lane-miles of arterials, preserve 17.6 lane-miles of neighborhood roads, stripe nine crosswalks and improve sidewalk access at 23 curb ramps. ◀

## TOTAL INVESTMENT (Progress toward levy goal)

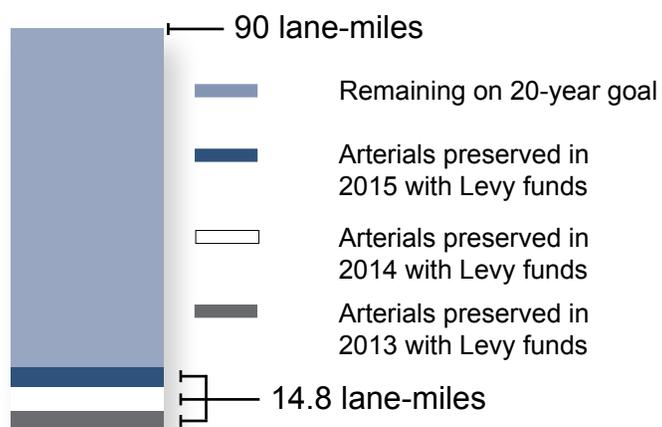


| STREET PRESERVATION  | ANNUAL AVERAGE PRE-LEVY | LEVY PRIOR YEARS |
|--|-------------------------|------------------|
| Investment (in millions of dollars)                            | \$1.75                  | \$3.94           |
| Arterials (in lane miles)                                      | 6.2                     | 10.4             |
| Neighborhood/collector streets (in lane-miles)                 | 13.7                    | 25.6             |
| Arterial/collector score on the pavement condition index (PCI) | 57                      | 62.3             |
| Crosswalk striping (in crosswalks)                             | 19.5                    | 32               |
| Sidewalk access (in curb ramps)                                | 30                      | 52               |

*\*Based on 20-year projection of levy budget.*

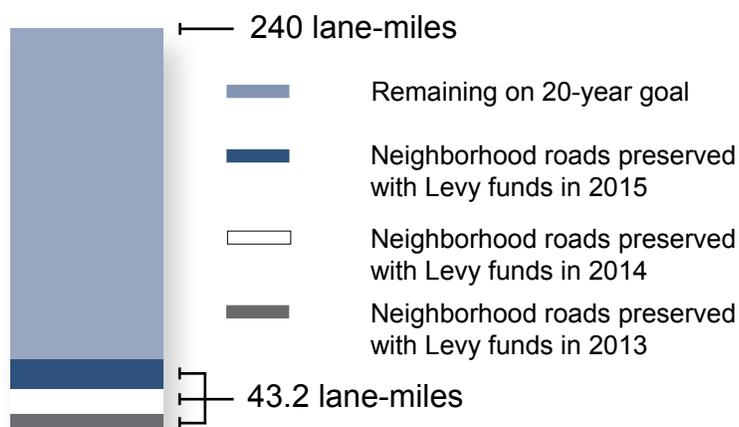
### ARTERIAL PRESERVATION

(Progress toward levy goal)



### NEIGHBORHOOD STREET PRESERVATION

(Progress toward levy goal)



| 2015 PROGRAM |             |       | LEVY PROGRESS  |                  |
|--------------|-------------|-------|----------------|------------------|
| LEVY         | OTHER FUNDS | TOTAL | 20-YEAR TARGET | PROGRESS TO DATE |
| \$2.3        | \$1.8       | \$4.1 | \$54*          | \$6.24           |
| 4.4          | 4.6         | 9     | 90             | 14.8             |
| 17.6         | 13.2        | 30.8  | 240            | 43.2             |
| —            | —           | 65.4  | 70             | 65.4             |
| 9            | 13          | 22    | 230            | 41               |
| 23           | 89          | 112   | 500            | 75               |

| SIDEWALKS   |                          | LINEAR FEET OF SIDEWALK |            | INVESTMENT  |           |             |             |
|---|--------------------------|-------------------------|------------|-------------|-----------|-------------|-------------|
| Location  | Not on school walk route | School walk route       | Levy       | City        | Grants    | Total       |             |
| 85th Street                                       | 9,240                    | -                       | -          | \$633,908   | -         | \$633,908   |             |
| Sixth Street                                      | 1,490                    | -                       | -          | \$333,100   | \$220,914 | \$554,014   |             |
| Kirkland Avenue/<br>Sixth Street                  | 130                      | -                       | \$3,708    | \$78,947    | -         | \$82,655    |             |
| 2015 Total  | 10,860                   | -                       | \$3,708    | \$1,045,955 | \$220,914 | \$1,270,577 |             |
| Previous Years                                    | 3,266                    | 640                     | \$10,000   | \$1,914,882 | \$450,293 | \$2,375,175 |             |
| Progress To Date                                  | 14,126                   | 640                     | \$13,708   | \$2,960,837 | \$671,207 | \$3,645,752 |             |
| SAFETY IMPROVEMENTS                               |                          |                         | INVESTMENT |             |           |             |             |
| Location  |                          |                         | Levy       | City        | Grants    | Total       |             |
| 68th Street stairs to CKC                         |                          |                         | \$9,990    | \$84,470    | -         | \$94,460    |             |
| Stairs & bridge from 116th Avenue to CKC          |                          |                         | -          | \$9,523     | -         | \$9,523     |             |
| Crosswalk at 112th Avenue & 68th Street           |                          |                         | \$9,347    | -           | -         | \$9,347     |             |
| 60th Street to CKC                                |                          |                         | -          | \$5,320     | -         | \$5,320     |             |
| Radar speed sign on Juanita Drive                 |                          |                         | \$46,392   | \$1,967     | -         | \$48,359    |             |
| Crosswalks at 1st, 4th & 5th streets & 7th Avenue |                          |                         | \$32,659   | -           | -         | \$32,659    |             |
| Total   |                          |                         | \$98,388   | \$101,280   | -         | \$199,668   |             |
| Previous Years                                    |                          |                         | -          | \$88,826    | -         | \$88,826    |             |
| Progress To Date                                  |                          |                         | \$98,388   | \$190,106   | -         | \$288,494   |             |
| RAPID FLASHING BEACONS                            |                          | SCHOOL WALK ROUTES      |            | INVESTMENT  |           |             |             |
| Location  | No                       | Yes                     | School     | Levy        | City      | Grant       | Total       |
| 80th/128th  | -                        | 1                       | Rose Hill  | -           | *         | -           | *           |
| LWB/60th St                                       | 1                        | -                       | -          | -           | \$54,747  | -           | \$54,747    |
| 84th/138th  | -                        | 1                       | Thoreau    | \$1,507     | \$37,273  | -           | \$38,780    |
| 132nd/97th  | -                        | 1                       | Twain      | \$8,000     | \$57,029  | -           | \$65,029    |
| 132nd/93rd  | -                        | 1                       | Twain      | \$57,466    | \$12,971  | -           | \$70,437    |
| 130th/70th  | 1                        | -                       | -          | \$44,350    | -         | -           | \$44,350    |
| 2015 Total  | 2                        | 4                       | -          | \$111,323   | \$162,020 | -           | \$273,343   |
| Previous Years                                    | 12                       | 16                      | -          | \$560,977   | \$532,726 | -           | \$1,093,703 |
| Progress To Date                                  | 14                       | 20                      | -          | \$672,300   | \$694,746 | -           | \$1,367,046 |

\* Private Development

Note: Projects are reported in the year they are funded. In some cases, actual project completion may be the following year.



Westwater Construction worker Seth Phonpadith sculpts the concrete around the edges of a tactile warning strip along 100th Avenue Northeast, north of Northeast 125th Street. These tactile warning strips tell the vision-impaired they are about to enter a traffic zone.

## IMPROVING ACCESS **FOR ALL**

Rebuilding curb ramps means providing a means of travel for all travelers

Every year, the City of Kirkland improves sidewalk access for those who travel by wheelchair or with the aid of a white cane. Its staff and contracted workers do this every time they rebuild curb ramps that are too steep, too narrow and that too subtly transition from the safety of the sidewalk to the traffic of the street.

Kirkland's workers have rebuilt 236 curb ramps since 2013, the first year Street Levy funds became available to Kirkland's project engineers. The levy paid for nearly half of those.

In 2015 alone the City rebuilt 111 curb ramps—

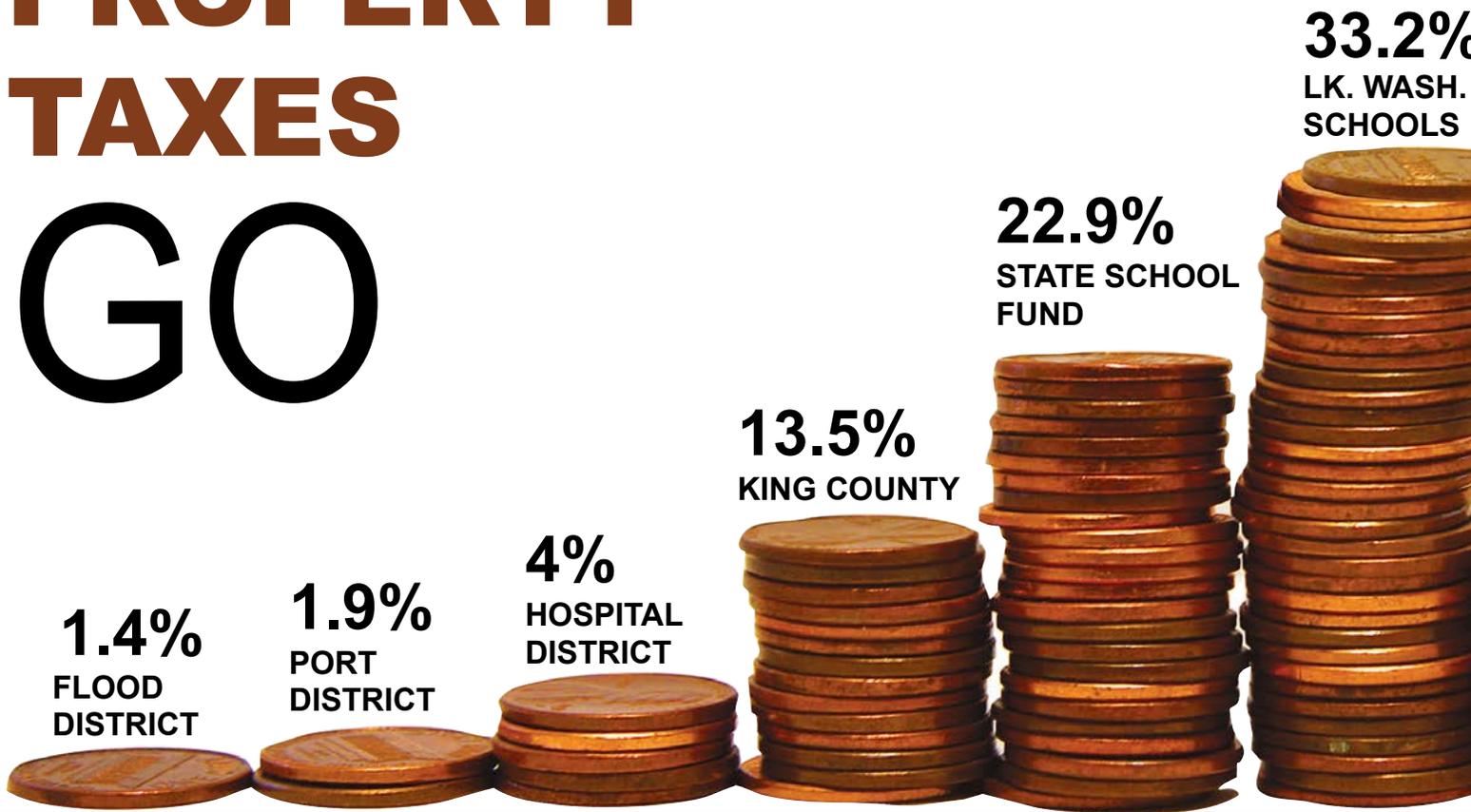
about twice as many as it rebuilt in 2013 or 2014.

This is part of a long-term effort to ensure all travelers can safely ascend and descend each of Kirkland's 3,800 curb ramps.

Fundamental to that effort is mounting the tactile warning strip, which is often the only clue to a vision-impaired traveler that he or she is entering a traffic zone.

And for those who travel by wheelchair, having a landing at the top of the curb ramp—a flat space to turn—can make the difference between traveling along a sidewalk or the street. ◀

# WHERE PROPERTY TAXES GO



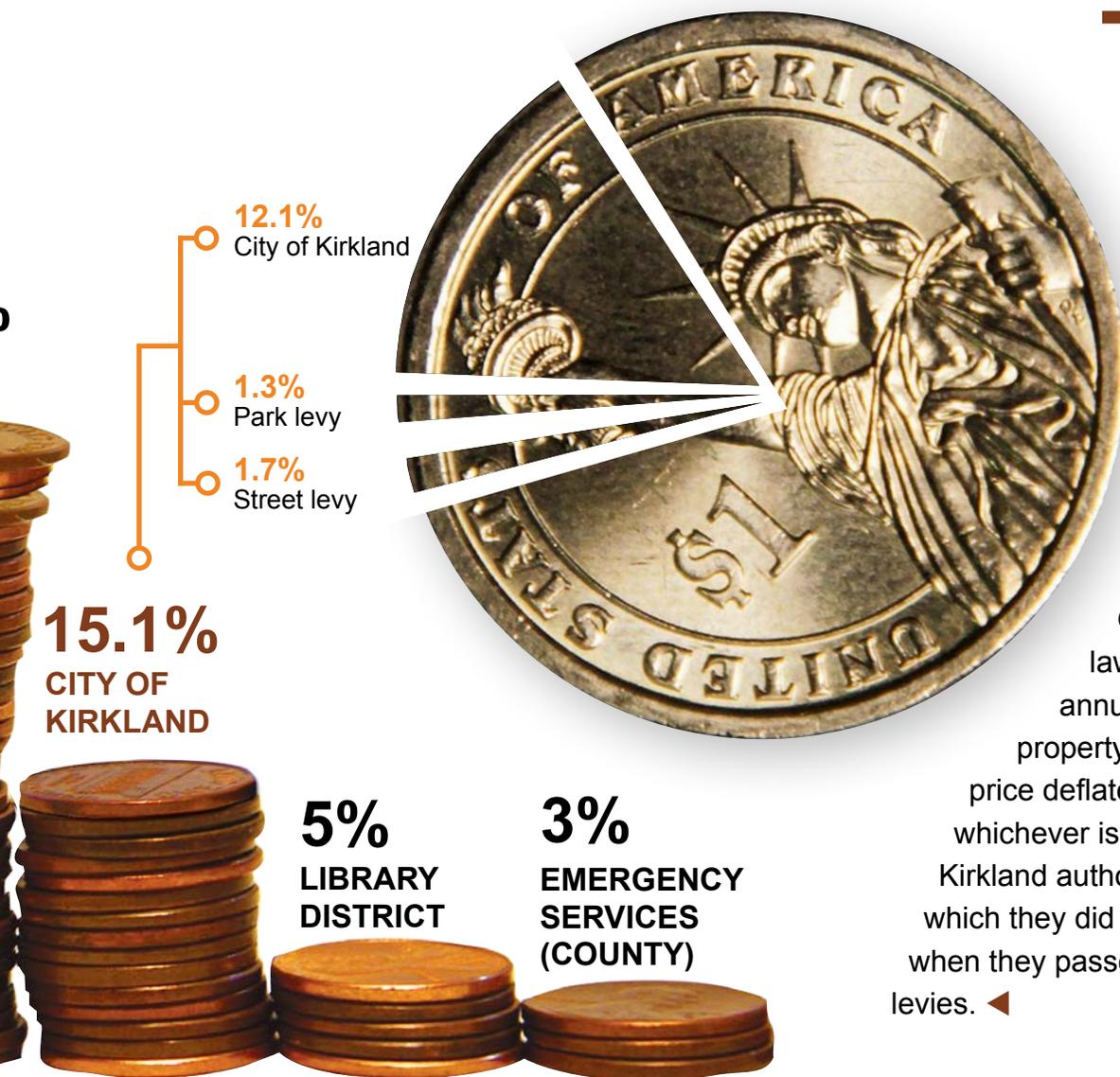
## THE PRICE OF KIRKLAND'S GOVERNMENT

**K**irkland's total revenue as a percentage of personal income continues its steady decline. It is now well below four percent in the proposed budget.

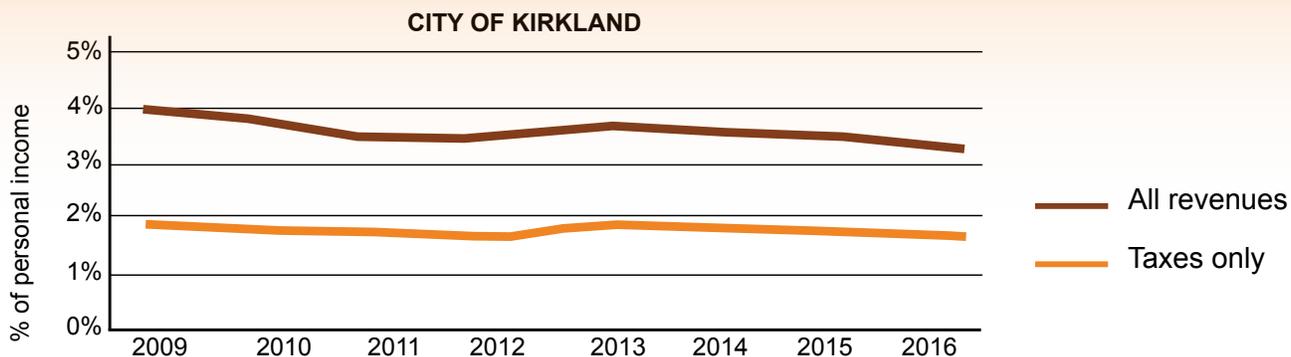
The graph at right illustrates Kirkland's Price of Government over the past six years and its projection for this two-year budget cycle.

Some local governments use the Price of Government calculation to help define a range in which residents are willing to pay for government services.

Many jurisdictions aim for a target of five to six percent. Kirkland's is well below that standard. ◀



The Street Levy accounts for less than two percent of Kirkland residents' property taxes. And yet it pays for more than half of the City's street preservation efforts. Property tax is the largest of Kirkland's nine primary sources of revenue. It accounts for 19.5% of the General Fund. State law limits Kirkland to an annual increase of its regular property tax levy by the implicit price deflator or by one percent, whichever is less. Voters can give Kirkland authority to exceed this limit, which they did November 6, 2012, when they passed the Street and Park levies. ◀



# KIRKLAND CITY COUNCIL

(425) 587-3001

Mayor Amy Walen



Deputy Mayor Jay Arnold

Penny Sweet



Dave Asher



Shelley Kloba



Doreen Marchione



Toby Nixon



## CITY STAFF

### CITY MANAGER'S OFFICE

|                                      |          |
|--------------------------------------|----------|
| Kurt Triplett, City Manager          | 587-3001 |
| Marilynne Beard, Deputy City Manager | 587-3008 |
| Tracey Dunlap, Deputy City Manager   | 587-3101 |

### PUBLIC WORKS

|                       |          |
|-----------------------|----------|
| Kathy Brown, Director | 587-3802 |
|-----------------------|----------|

### CITY ATTORNEY'S OFFICE

|                              |          |
|------------------------------|----------|
| Kevin Raymond, City Attorney | 587-3031 |
|------------------------------|----------|

### FINANCE AND ADMINISTRATION

|                         |          |
|-------------------------|----------|
| Michael Olson, Director | 587-3146 |
|-------------------------|----------|

### POLICE

|                      |          |
|----------------------|----------|
| Cherie Harris, Chief | 587-3403 |
|----------------------|----------|

### FIRE

|                    |          |
|--------------------|----------|
| Joe Sanford, Chief | 587-3601 |
|--------------------|----------|

### HUMAN RESOURCES & PERFORMANCE MANAGEMENT

|                       |          |
|-----------------------|----------|
| James Lopez, Director | 587-3212 |
|-----------------------|----------|

### INFORMATION TECHNOLOGY

|  |          |
|--|----------|
| Brenda Cooper, Chief Information Officer | 587-3051 |
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### PARKS & COMMUNITY SERVICES

|                          |          |
|--------------------------|----------|
| Lynn Zwaagstra, Director | 587-3301 |
|--------------------------|----------|

### PLANNING & BUILDING

|                        |          |
|------------------------|----------|
| Eric Shields, Director | 587-3226 |
|------------------------|----------|

Enter your project idea in the "Suggest a Project" interactive map at any time during the year.  
Go to: [www.kirklandwa.com](http://www.kirklandwa.com) and search "Suggest a Project."