



CITY OF KIRKLAND

123 Fifth Avenue, Kirkland, WA 98033 425.587.3000
www.kirklandwa.gov

MEMORANDUM

To: City Council
From: Kurt Triplett, City Manager
Date: Monday, March 9, 2015
Subject: ADOPTING 2015-2016 PRIORITY GOALS AND CITY WORK PROGRAM

RECOMMENDATION:

That the City Council reviews and approves the resolution adopting the 2015-2016 Priority Goals and City Work Program of major financial and policy initiatives.

BACKGROUND DISCUSSION:

Biennial Priority Goals and City Work Program

The Council discussed the 2015-2016 Priority Goals and City Work Program at their February 20, 2015 retreat. The detailed background memo provided for the retreat is included as **Attachment A** and is also briefly summarized here. The City Council began formally adopting a City Work Program starting in 2011. The process and purpose of the City Work Program has evolved and improved since then. In 2012 the Council called for a clearer link between the City Work Program and the ten adopted Council Goals to be included in all subsequent Work Programs. The Council also elected to adopt biennial Work Programs starting in 2013 as more effective way to create synergy between the Work Program and the biennial budget process. The Council also concluded that since financial constraints prevented the City from making equal progress on all ten Goals at the same time, the Council would focus on priority Goals for each biennium.

Proposed 2015-2016 Priority Goals and City Work Program Initiatives

Elements for the draft 2015-2016 City Work Plan emerged from the 2015-2016 budget process. At the February retreat the Council discussed these potential Work Program items, as well as additional potential initiatives suggested by staff. (Also included in Attachment A) The Council provided direction for Priority Goals and the City Work Program at the retreat. The resolution has been drafted to include the Council direction and a discussion of the elements follows.

The Priority Goals for 2015-2016 include **Public Safety, Dependable Infrastructure, Balanced Transportation, Parks and Recreation, Financial Stability, Housing and Economic Development.**

Modifications and Additions to Work Plan Elements from the Retreat

Modifications for Parkplace, Totem Lake Mall, the North End Fire Station, and the ARC

Several modifications to the preliminary Work Program were directed by the Council at the retreat. Since the Council has approved legislation allowing the Parkplace and the Totem Lake redevelopment plans to proceed, the Council asked that the economic element be modified to focus on implementation.

The Council also felt that the north end fire station element needed to be modified and evaluation of a potential public safety ballot measure should not yet proceed since Kirkland Firefighters do not support the north end fire station plan as currently proposed and have asked the City to return the Fire District #41 money set aside for a new station to the taxpayers. The Council was concerned that a ballot measure would be difficult to pass if the City did not deliver on promised improvements to Finn Hill and neighborhoods did not perceive the City as being united. The Finn Hill Neighborhood Alliance (FHNA) sent the Council a letter on March 4, 2015 that shows those concerns are justified. The FHNA letter is included as **Attachment B**. The Council has authorized staff to "reboot" the public outreach and stakeholder process regarding the north end fire station as well as develop cost estimates for a new Station 27 east of I-405 and renovations to the aging existing stations. That work is proceeding. The Council also asked staff to develop options for Council review that would invest the Fire District #41 revenues in service improvements for Finn Hill with no service reductions to other parts of the City and that still create progress toward Fire Strategic Plan implementation. Those options are being developed.

Finally, the Council asked that the element that called for "exploration" of an ARC ballot measure be made more specific and proactive. The following modifications are proposed:

- The element calling for private sector partnerships has been modified to *"Implement the capital, financial, legislative and organizational actions necessary to facilitate the redevelopment of Parkplace and Totem Lake Mall to further the goals of Economic Development and Financial Stability."*
- The element calling for the siting and construction of a new north end fire station has been modified to *"Invest Fire District #41 funds and City revenues to improve fire and emergency medical services to Finn Hill, site new north end fire stations and/or improve existing stations and operations to further the goal of Public Safety."*
- The element exploring a potential ARC ballot measure has been modified to *"Provide the electorate of Kirkland the opportunity to vote on a ballot measure in 2015 or 2016 ballot to fund an Aquatics, Recreation, and Community Center to replace the Juanita Aquatic Center to further the goals of Parks and Recreation and Economic Development."*

Staff is looking for any suggestions, edits or changes to the proposed modifications.

City Work Program Additions

At the retreat the Council also directed that the following new elements be included in the resolution:

Comprehensive Plan and Transportation Master Plan completion – Both of these initiatives were included in the 2013-2014 Work Program. The Council agreed to continue them in the 2015-2016 Work Program given their importance to the community and to keep them prominent when considering staff and financial resource allocation.

Sound Transit 3 – The Council agreed that Kirkland needs to actively engage the Sound Transit Board to ensure that any ballot measure connects the Totem Lake Urban Center to the region with High Capacity Transit. This element is now included in the Work Plan to highlight its importance, assuming Sound Transit secures additional funding authority from the State Legislature and the Sound Transit Board develops a potential Sound Transit 3 ballot measure for 2016. Additional staffing is likely required to support this effort.

Email Archiving Implementation – The Council agreed that converting all employees of the City to the email archiving system should be included in the Work Program as it will improve responsiveness and transparency to the public, while also reducing the cost and complexity of storing email data. The conversion will also require significant cultural and logistical changes in 2015 to implement successfully. The e-mail archiving element aligns somewhat with Council goals, but embodies two of the operational values of efficiency and accountability that are also adopted as part of the Council goals. Therefore reference to these operational values is included in the resolution instead of goal implementation.

Eastside Women's Shelter in Kirkland – The Council asked staff to include partnering with ARCH and other non-profit organizations to site a permanent women's shelter somewhere in Kirkland. Such a shelter should include social services to help those served by the facility transition to more stable housing over time.

With all the proposed modifications and additions, the **2015-2016 City Work Program** now includes the following eleven initiatives:

1. Continue the implementation of the Cross Kirkland Corridor Master Plan to further the goals of **Balanced Transportation, Parks and Recreation, Economic Development and Neighborhoods**.
2. Complete the Comprehensive Plan Update and the Transportation Master Plan to further **all ten Council goals**.
3. Complete a comprehensive update of the Capital Improvement Program to incorporate the projects identified in the Kirkland 2035 master plans and Comprehensive Plan to further the goals of **Public Safety, Neighborhoods, Balanced Transportation, Parks and Recreation, Housing, Economic Development and Dependable Infrastructure**.

4. Invest Fire District #41 funds and City revenues to improve fire and emergency medical services to Finn Hill, site new north end fire stations and/or improve existing stations and operations to further the goal of **Public Safety**.
5. Continue annexation-related facility investments by renovating City Hall with a focus on enhancing customer service and identifying options to expand Maintenance Center capacity for both Parks and Public Works to serve the larger City to further the goals of **Neighborhoods, Economic Development, Parks and Recreation** and **Dependable Infrastructure**.
6. Implement the capital, financial, legislative and organizational actions necessary to facilitate the redevelopment of Parkplace and Totem Lake Mall to further the goals of **Economic Development** and **Financial Stability**.
7. Provide the electorate of Kirkland the opportunity to vote on a ballot measure in 2015 or 2016 ballot to fund an Aquatics, Recreation, and Community Center to replace the Juanita Aquatic Center to further the goals of **Parks and Recreation** and **Economic Development**.
8. Actively engage the Sound Transit Board to ensure that any Sound Transit ballot measure connects the Totem Lake Urban Center to the region with High Capacity Transit to further the goals of **Balanced Transportation** and **Economic Development**.
9. Convert all employees of the City to an email archiving system to improve City responsiveness and transparency to the public, while also reducing the cost and complexity of storing email data to further the operation values of **Efficiency** and **Accountability**.
10. Partner with A Regional Coalition For Housing and non-profit organizations to site a permanent Eastside women's shelter in Kirkland to further the goals of **Housing** and **Human Services**.
11. Implement the Healthy Kirkland Plan, the consumer-driven healthcare initiative, including establishing an employee clinic as part of the effort to achieve sustainability of benefits to further the goal of **Financial Stability**.

The City Work Program and the Mid-biennial Budget Process

The Council will have opportunities to amend the Work Program. Throughout the year other issues will arise that also require significant financial and staff resources and City Council review. At the February retreat the Council concurred that these potential new items will be evaluated during the Mid-biennial budget process. This will allow the Council and the City Manager to proactively identify the impact of new initiatives on established priorities and budgets. Decisions can then be made whether to accommodate new items and/or reprioritize the adopted Work Program.

Next Steps

Once the 2015-2016 City Work Program is adopted, the City staff will share the Work Program with the public and all City Boards and Commissions. Staff will then develop implementation steps, prioritize resources to achieve the Work Program, and update the Council on these efforts periodically.

**CITY OF KIRKLAND****123 Fifth Avenue, Kirkland, WA 98033 425.587.3000**
www.kirklandwa.gov

MEMORANDUM

To: City Council

From: Kurt Triplett, City Manager

Date: February 10, 2015

Subject: PRELIMINARY DISCUSSION OF THE 2015-2016 PRIORITY GOALS AND CITY WORK PROGRAM

RECOMMENDATION:

That the City Council reviews the preliminary 2015-2016 Priority Goals and City Work Program of major initiatives and provides direction on modifications and additions for adoption at a future Council meeting.

BACKGROUND DISCUSSION:**Biennial Priority Goals and City Work Program**

The City Council began formally adopting a City Work Program to guide major policy and financial initiatives starting in 2011. The process and purpose of the City Work Program has evolved and improved over the past four years. In 2012 the Council called for a clearer link between the City Work Program and the ten adopted Council Goals. The Council concluded that one of the primary purposes of the Work Program is to allocate resources to the major financial and programmatic elements that create progress towards achieving these Goals. The Resolution adopting the 2012 City Work Program therefore identified the Goals being implemented by each Work Plan initiative. This link between Goals and initiatives has been included in all subsequent Work Programs.

At the December 11, 2012 Study Session regarding the 2013 City Work Program, the Council decided that rather than approving annual Work Programs, the Council would adopt a biennial Work Program as a more effective way to create synergy between the Work Program and the biennial budget process. The Council also concluded that since financial constraints prevented the City from making equal progress on all ten Goals at the same time, the Council would focus on priority Goals for each biennium. On February 5, 2013, the Council passed R-4963, approving the 2013-2014 Priority Goals and City Work Program.

The 2015-2016 Priority Goals and City Work Program will be patterned after R-4963, which is included as Attachment A. The Council subsequently adopted R-5003, which amended R-4963 to add exploration of replacing the Juanita Aquatics Center to the City Work Program. R-5003 is included as Attachment B as an example of how the Work Program can change over time.

Preliminary 2015-2016 Priority Goals and City Work Program Initiatives

As with the 2013-2014 budget, suggestions for the draft 2015-2016 City Work Plan emerged from the 2015-2016 budget process. The preliminary elements suggest that the Priority Goals for 2015-2016 would include **Public Safety, Dependable Infrastructure, Balanced Transportation, Parks and Recreation, Financial Stability** and **Economic Development**.

The following items were preliminary Work Program recommendations (in no particular order) for the biennium that were included in the 2015-2016 budget message:

- Continue implementation of the Cross Kirkland Corridor Master Plan (Council Goals: Balanced Transportation, Parks and Recreation, Economic Development, Neighborhoods).
- Complete a comprehensive update of the Capital Improvement Program to incorporate the projects identified in the Kirkland 2035 master plans and Comprehensive Plan (Council Goals: Public Safety, Neighborhoods, Balanced Transportation, Parks and Recreation, Diverse Housing, Economic Development, Dependable Infrastructure).
- Site and begin construction of a new fire station in North Kirkland (Council Goals: Public Safety).
- Continue annexation-related facility investments by initiating the renovation of City Hall with a focus on enhancing customer service and identifying options to expand Maintenance Center capacity for both Parks and Public Works to serve the larger City (Council Goals: Neighborhoods, Economic Development, Parks and Recreation, Dependable Infrastructure).
- Cultivate private sector partnerships to attract tenants to business districts and respond to redevelopment opportunities, especially Park Place and Totem Lake (Council Goals: Economic Development, Financial Stability).
- Identify locations, costs and explore ballot measure options for funding an Aquatics, Recreation, and Community Center to replace the Juanita Aquatic Center (Council Goals: Parks and Recreation, Economic Development).
- Implement the Healthy Kirkland Plan, the consumer-driven healthcare initiative, including establishing an employee clinic as part of the effort to achieve sustainability of benefits (Council Goals: Financial Stability).

Potential Modifications and Additions to Work Program Elements

Modifications for Parkplace, Totem Lake Mall and North End Fire Station

Events have evolved since the budget was adopted in December of 2014. Both the Parkplace and the Totem Lake Mall sites are proceeding with redevelopment plans. This suggests modifying the private sector partnership element to focus more on implementation efforts. In addition, the Kirkland Firefighters have expressed concerns about the north end fire station plan

as currently proposed. The Council has authorized staff to “reboot” the public outreach and stakeholder process regarding the north end fire station. This element should potentially be modified in light of these developments and perhaps other options for achieving coverage in Finn Hill should be evaluated and included in the Work Program. Staff is seeking direction on these and other potential modifications at the retreat.

Additions

There are several other potential topics that were not included in the budget message.

Comprehensive Plan and Transportation Master Plan completion – Both of these initiatives were included in the 2013-2014 Work Program. Great progress has been made but they will not be completed and adopted by the Council until the last quarter of 2015. The Council might want to continue these in the 2015-2016 Work Program to keep them prominent when considering resource allocation.

Exploration of Fire/Emergency Medical Service Capital and/or Operating Ballot Measures – Through the discussions about the new north end fire station, the Council has expressed interest in a potential ballot measure for the purposes of siting and building a new Station 27 on the east side of I-405 to better serve the Kingsgate area, as well as to renovate and enhance existing fire stations. Council has also expressed an interest in a potential companion operating levy. The earliest such measures could be ready for the ballot is 2016. Staff is seeking direction from the Council as to whether to pursue such ballot measures at this time given the unsettled nature of this topic. Alternatively, staff could develop options that presume an eventual resolution to the current north end fire station issue and set the stage for future ballot measures beyond the 2015-2016 time frame.

Police Strategic Plan – Council allocated funds for a Police Strategic Plan in the 2013-2014 budget. The Plan was deferred until at least 2015 due to the focus necessary for opening and occupying the Kirkland Justice Center, as well as the ongoing contract negotiations that contemplate a significant change in work schedules and shift staffing levels. Funds for the Police Strategic Plan have been carried forward into the current biennium. Staff recommends waiting until the conclusion of contract negotiations before proceeding with the Strategic Plan.

Sound Transit 3 – Assuming Sound Transit is successful in securing additional funding authority from the State Legislature, the Sound Transit Board will be developing a potential Sound Transit 3 ballot measure for 2016. Kirkland needs to actively engage the Sound Transit Board to ensure that any ballot measure connects the Totem Lake Urban Center to the region with High Capacity Transit. The Council may wish to include this element on the Work Plan to highlight its importance.

Email Archiving Implementation – Converting all employees of the City to the email archiving system will improve responsiveness and transparency to the public, while also reducing the cost and complexity of storing email data. However the conversion will require significant cultural and logistical changes in 2015 to implement successfully. The Council may want to include this element in the Work Program given the City-wide scope of the project.

Staff is looking for direction on whether or not to include some or all of these in the Work Program, and whether there are additional topics the Council wishes to consider adding to the Work Program.

CIP Policy Framework and Process Memo

Because the CIP process must occur in 2015, staff is presuming it will be part of the City Work Program. Based on that assumption, staff has developed a draft policy framework to guide Council prioritization of capital projects. A memo outlining the policy framework and the CIP process timeline is included after the City Work Program memo. Staff intends to make a specific presentation about the CIP process at the retreat as part of the City Work Program discussion.

The City Work Program and the Mid-biennial Budget Process

The Council will have other opportunities to amend the Work Program. Given the evolution of the Work Program to a biennial plan, it is likely that throughout the year other issues will arise that also require significant financial and staff resources and City Council review. Based on the 2013-2014 experience, staff proposes that these new items are evaluated during the Mid-biennial budget process. This will allow the Council and the City Manager to proactively identify the impact of new initiatives on established priorities and budgets. Decisions can then be made about whether to attempt to accommodate new items and/or reprioritize the adopted Work Program.

Next Steps

At the retreat, staff is seeking discussion, modification, additions and suggestions on the priority goals and preliminary elements of the 2015-2016 City Work Program. After receiving direction, Staff will bring back a Resolution establishing the priority goals and final Work Program for adoption at one of the March Council meetings. Once the 2015-2016 City Work Program is adopted, the City staff will develop implementation steps, prioritize resources to achieve the Work Program, and update the Council on these efforts.

RESOLUTION R-4963

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF KIRKLAND SETTING PRIORITY GOALS FOR 2013-2014 AND ADOPTING THE 2013-2014 CITY WORK PROGRAM.

WHEREAS, in 2011 and 2012 the City Council approved annual City Work Programs, but desires that subsequent City Work Programs be adopted as biennial initiatives to better align with the biennial budget process; and

WHEREAS, the City Council has adopted ten Goals for the City that articulate key policy and service priorities and guide the allocation of resources for Kirkland through the budget and capital improvement programs; and

WHEREAS, due to economic conditions and fiscal constraints, equal progress cannot be made on all City Goals at all times and the City Council must prioritize certain Goals at certain times; and

WHEREAS, in 2013-2014 the City Council desires to spur job growth and economic development, retain a high quality of life in Kirkland, and provide efficient, cost-effective City services to an informed and engaged public; and

WHEREAS, to help achieve these purposes in 2013-2014, the Council prioritizes the Goals of Economic Development, Neighborhoods, Parks, Dependable Infrastructure, Balanced Transportation, Financial Stability and Public Safety; and

WHEREAS, the City Council believes it is appropriate to adopt a 2013-2014 City Work Program to help implement these priority Goals, identify the priority focus of the City of Kirkland's staff and resources, and enable the public to measure the City's success in accomplishing its major policy and administrative goals; and

WHEREAS, the 2013-2014 City Work Program is a list of high priority, major cross-departmental efforts, involving significant financial resources designed to maintain public safety and quality of life in Kirkland, as well as an effective and efficient City government; and

WHEREAS, since over the course of two years new issues may arise that require substantial City resources and City Council review, the adopted 2013-2014 City Work Program will be evaluated during the mid-biennial budget process to proactively determine whether emerging items can be accommodated, deferred, or if the City Work Program must be revised or reprioritized;

NOW, THEREFORE, be it resolved by the City Council of the City of Kirkland as follows:

Section 1. The 2013-2014 City Work Program consisting of the following initiatives is adopted:

1. Revitalize the Totem Lake Business District through continued implementation of the Totem Lake Action Plan to further the goals of **Financial Stability** and **Economic Development**.
2. Partner with the private sector to attract tenants to Kirkland's major business districts to further the goal of **Economic Development**.
3. Reenergize neighborhoods through partnerships on capital project implementation and plan updates while clarifying neighborhood roles in future planning and transportation efforts to further the goal of **Neighborhoods**.
4. Complete the Comprehensive Plan update and incorporate new neighborhoods into all planning documents to further the goals of **Balanced Transportation, Parks and Recreation, Diverse Housing, Economic Development, Dependable Infrastructure** and **Neighborhoods**.
5. Implement the Development Services Organizational Review recommendations and simplify the Zoning Code to further the goals of **Economic Development** and **Neighborhoods**.
6. Develop a City-wide Multimodal Transportation Master Plan to further the goals of **Economic Development, Neighborhoods, Balanced Transportation, and Dependable Infrastructure**.
7. Achieve Kirkland's adopted legislative agendas, with emphasis on securing transportation revenues and funding for the NE 132nd Street ramps to I-405 to further the goals of **Balanced Transportation** and **Dependable Infrastructure**.
8. Complete the Cross Kirkland Corridor Master Plan and construction of the Interim Trail to further the goals of **Economic Development, Parks, Neighborhoods** and **Balanced Transportation**.
9. Develop a cost effective 2015-2016 Budget that maintains Kirkland's AAA credit rating and implements an improved performance management system that delivers desired outcomes to further the goal of **Financial Stability**.
10. Continue partnership initiatives with employees to achieve sustainability of wages and benefits to further the goal of **Financial Stability**.

11. Complete construction and occupy the Public Safety Building to further the goal of **Public Safety**.
12. Continue implementation of the Fire Strategic Plan recommendations, including evaluation of a Regional Fire Authority and resolution of a consolidated Finn Hill Fire Station to further the goal of **Public Safety**.

Section 2. The City organization shall demonstrate the operational values of regional partnerships, efficiency and accountability as the 2013-2014 City Work Plan is implemented.

Section 3. The City Manager is hereby authorized and directed to develop implementation steps and benchmarks for each initiative in the 2013-2014 City Work Program, prioritize resources and efforts to achieve those benchmarks, and periodically update the Council regarding progress on these efforts.

Passed by majority vote of the Kirkland City Council in open meeting this 5th day of February, 2013.

Signed in authentication thereof this 5th day of February, 2013.


MAYOR

Attest:


City Clerk

RESOLUTION R-5003

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF KIRKLAND AMENDING THE 2013-2014 CITY WORK PROGRAM TO EXPLORE OPTIONS TO REPLACE THE JUANITA AQUATIC CENTER.

WHEREAS, the City Council has adopted ten Goals for the City that articulate key policy and service priorities and guide the allocation of resources for Kirkland through the budget and capital improvement programs; and

WHEREAS, in 2013-2014 the City Council desires to spur job growth and economic development, retain a high quality of life in Kirkland, and provide efficient, cost-effective City services to an informed and engaged public; and

WHEREAS, to help achieve these purposes in 2013-2014, the Council prioritizes the Goals of Economic Development, Neighborhoods, Parks, Dependable Infrastructure, Balanced Transportation, Financial Stability and Public Safety; and

WHEREAS, the City Council believes it is appropriate to adopt a 2013-2014 City Work Program to help implement these priority Goals, identify the priority focus of the City of Kirkland's staff and resources, and enable the public to measure the City's success in accomplishing its major policy and administrative goals; and

WHEREAS, the 2013-2014 City Work Program is a list of high priority, major cross-departmental efforts, involving significant financial resources designed to maintain public safety and quality of life in Kirkland, as well as an effective and efficient City government; and

WHEREAS, on February 5, 2013, the City Council passed Resolution 4963 which established priority City goals and adopted the City's Work Program for 2013-2014; and

WHEREAS, Resolution 4963 acknowledged that because over the course of two years new issues might arise that required substantial City resources and City Council review, the adopted 2013-2014 City Work Program would be evaluated during the mid-biennial budget process to proactively determine whether emerging items could be accommodated, deferred, or if the City Work Program must be revised or reprioritized; and

WHEREAS, in August of 2013 the Lake Washington School District Board of Directors adopted a resolution to place a school bond measure on the February 2014 ballot; and

WHEREAS, the proposed 2014 school bond measure does not include funding for the replacement of the Juanita Aquatic Center, located at Juanita High School in Kirkland, and therefore the Aquatic Center will close as early as 2017; and

WHEREAS, the Juanita Aquatic Center is the sole public indoor, year-round aquatic facility in the Kirkland community which provides a variety of critical recreational, educational, competitive, and health and wellness activities for citizens of all ages; and

WHEREAS, in September of 2013 the Lake Washington School District Board of Directors adopted a resolution affirming its intent to enter into future pool partnerships with cities and/or other entities and resolving to authorize a portion of unspent existing school capital funds for potential pool partnerships should the 2014 school bond measure pass; and

WHEREAS, the City recognizes the critical importance of recreation programs and facilities which positively impact the social, health, and economic well-being of the community and make Kirkland, Washington an attractive and desirable place to live, work, play, and visit while contributing to its ongoing economic vitality; and

WHEREAS, the City is committed to partnering with the Lake Washington School District and other interested public and private organizations to explore options for replacing the Juanita Aquatic Center by 2017;

NOW, THEREFORE, be it resolved by the City Council of the City of Kirkland as follows:

Section 1. The 2013-2014 City Work Program is amended and adopted to include the following initiatives:

1. Revitalize the Totem Lake Business District through continued implementation of the Totem Lake Action Plan to further the goals of **Financial Stability** and **Economic Development**.
2. Partner with the private sector to attract tenants to Kirkland's major business districts to further the goal of **Economic Development**.

3. Reenergize neighborhoods through partnerships on capital project implementation and plan updates while clarifying neighborhood roles in future planning and transportation efforts to further the goal of **Neighborhoods**.
4. Complete the Comprehensive Plan update and incorporate new neighborhoods into all planning documents to further the goals of **Balanced Transportation, Parks and Recreation, Diverse Housing, Economic Development, Dependable Infrastructure** and **Neighborhoods**.
5. Implement the Development Services Organizational Review recommendations and simplify the Zoning Code to further the goals of **Economic Development** and **Neighborhoods**.
6. Develop a City-wide Multimodal Transportation Master Plan to further the goals of **Economic Development Neighborhoods, Balanced Transportation,** and **Dependable Infrastructure**.
7. Achieve Kirkland's adopted legislative agendas, with emphasis on securing transportation revenues and funding for the NE 132nd Street ramps to I-405 to further the goals of **Balanced Transportation** and **Dependable Infrastructure**.
8. Complete the Cross Kirkland Corridor Master Plan and construction of the Interim Trail to further the goals of **Economic Development, Parks, Neighborhoods** and **Balanced Transportation**.
9. Develop a cost effective 2015-2016 Budget that maintains Kirkland's AAA credit rating and implements an improved performance management system that delivers desired outcomes to further the goal of **Financial Stability**.
10. Continue partnership initiatives with employees to achieve sustainability of wages and benefits to further the goal of **Financial Stability**.
11. Complete construction and occupy the Public Safety Building to further the goal of **Public Safety**.
12. Continue implementation of the Fire Strategic Plan recommendations, including evaluation of a Regional Fire Authority and resolution of a consolidated Finn Hill Fire Station to further the goal of **Public Safety**.
13. Partner with the Lake Washington School District and other interested public and private organizations to explore options for replacing the

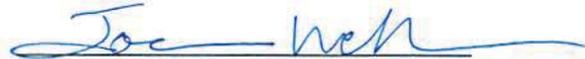
Juanita Aquatic Center by 2017 to further the goals of **Parks and Recreation**.

Section 2. The City organization shall demonstrate the operational values of regional partnerships, efficiency and accountability as the 2013-2014 City Work Plan is implemented.

Section 3. The City Manager is hereby authorized and directed to develop implementation steps and benchmarks for each initiative in the 2013-2014 City Work Program, prioritize resources and efforts to achieve those benchmarks, and periodically update the Council regarding progress on these efforts.

Passed by majority vote of the Kirkland City Council in open meeting this 17th day of September, 2013.

Signed in authentication thereof this 17th day of September, 2013.


MAYOR

Attest:


City Clerk



March 4, 2015

Kirkland City Council
City Hall
123 Fifth Avenue
Kirkland, Washington 98033

North Kirkland Fire Station

Dear City Council Members:

On behalf of the Board of the Finn Hill Neighborhood Alliance, we urge you to continue exploring options to improve fire and emergency response times to northern Finn Hill as part of the North Kirkland Fire Station siting process. More specifically, we do not support discontinuing the tax levy that will be utilized to fund the construction of a new station as proposed by the fire fighters at your January 20th meeting.

Returning tax revenue to the taxpayers does not resolve the response time issues for Finn Hill as identified in the Fire Strategic Plan and the Standards of Coverage and Deployment Plan. Instead it would likely jeopardize any future efforts to improve response times and upgrade existing fire stations throughout Kirkland. The City should demonstrate it can wisely use the revenue it has been provided to improve response times; otherwise it will likely be difficult to ask voters for more revenue on any important initiative related to parks, transportation, or public safety.

Several of our members have been actively engaged in the fire station siting process for the last several years. We are convinced of the need to improve response times to northern Finn Hill. We will continue to work with the City and fire fighters to make progress towards achieving our response time goals.

Please keep us apprised as to next steps as we want to stay involved as various options are explored. Thank you for your support of the fire station project, and we look forward to working together to define the best path forward.

Submitted on behalf of the FHNA Board of Directors,

Scott Morris
President

cc: Kurt Triplett
Kevin Nalder
FHNA Board

RESOLUTION R-5117

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF KIRKLAND
SETTING PRIORITY GOALS FOR 2015-2016 AND ADOPTING THE 2015-
2016 CITY WORK PROGRAM.

1 WHEREAS, in 2011 and 2012 the City Council approved annual
2 City Work Programs, but desires that subsequent City Work Programs
3 be adopted as biennial initiatives to better align with the biennial budget
4 process; and
5

6 WHEREAS, the City Council has adopted ten Goals for the City
7 that articulate key policy and service priorities and guide the allocation
8 of resources for Kirkland through the budget and capital improvement
9 programs; and
10

11 WHEREAS, due to economic cycles and fiscal constraints, equal
12 progress cannot be made on all City Goals at all times and the City
13 Council must prioritize certain Goals at certain times; and
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15 WHEREAS, in 2015-2016 the City Council desires to spur job
16 growth and economic development, retain a high quality of life in
17 Kirkland, and provide efficient, cost-effective City services to an
18 informed and engaged public; and
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20 WHEREAS, to help achieve these purposes in 2015-2016, the
21 Council prioritizes the Goals of Economic Development, Neighborhoods,
22 Housing, Parks, Dependable Infrastructure, Balanced Transportation,
23 Financial Stability and Public Safety; and
24

25 WHEREAS, the City Council believes it is appropriate to adopt a
26 2015-2016 City Work Program to help implement these priority Goals,
27 identify the priority focus of the City of Kirkland's staff and resources,
28 and enable the public to measure the City's success in accomplishing its
29 major policy and administrative goals; and
30

31 WHEREAS, the 2015-2016 City Work Program is a list of high
32 priority, major cross-departmental efforts, involving significant financial
33 resources designed to maintain public safety and quality of life in
34 Kirkland, as well as an effective and efficient City government; and
35

36 WHEREAS, since over the course of two years new issues may
37 arise that require substantial City resources and City Council review, the
38 adopted 2015-2016 City Work Program will be evaluated during the mid-
39 biennial budget process to proactively determine whether emerging
40 items can be accommodated, deferred, or if the City Work Program must
41 be revised or reprioritized;

42 NOW, THEREFORE, be it resolved by the City Council of the City
43 of Kirkland as follows:
44

45 Section 1. The 2015-2016 City Work Program consisting of the
46 following initiatives is adopted:
47

- 48 1. Continue the implementation of the Cross Kirkland Corridor
49 Master Plan to further the goals of **Balanced**
50 **Transportation, Parks and Recreation, Economic**
51 **Development and Neighborhoods.**
- 52 2. Complete the Comprehensive Plan Update and the
53 Transportation Master Plan to further **all ten Council**
54 **goals.**
- 55 3. Complete a comprehensive update of the Capital
56 Improvement Program to incorporate the projects
57 identified in the Kirkland 2035 master plans and
58 Comprehensive Plan to further the goals of **Public Safety,**
59 **Neighborhoods, Balanced Transportation, Parks**
60 **and Recreation, Housing, Economic Development**
61 **and Dependable Infrastructure.**
- 62 4. Invest Fire District #41 funds and City revenues to improve
63 fire and emergency medical services to Finn Hill, site new
64 north end fire stations and/or improve existing stations and
65 operations to further the goal of **Public Safety.**
- 66 5. Continue annexation-related facility investments by
67 renovating City Hall with a focus on enhancing customer
68 service and identifying options to expand Maintenance
69 Center capacity for both Parks and Public Works to serve
70 the larger City to further the goals of **Neighborhoods,**
71 **Economic Development, Parks and Recreation** and
72 **Dependable Infrastructure.**
- 73 6. Implement the capital, financial, legislative and
74 organizational actions necessary to facilitate the
75 redevelopment of Parkplace and Totem Lake Mall to
76 further the goals of **Economic Development** and
77 **Financial Stability.**
- 78 7. Provide the electorate of Kirkland the opportunity to vote
79 on a ballot measure in 2015 or 2016 to fund an Aquatics,
80 Recreation, and Community Center to replace the Juanita
81 Aquatic Center to further the goals of **Parks and**
82 **Recreation and Economic Development.**
- 83 8. Actively engage the Sound Transit Board to ensure that
84 any Sound Transit ballot measure connects the Totem Lake
85 Urban Center to the region with High Capacity Transit to
86 further the goals of **Balanced Transportation** and
87 **Economic Development.**
- 88 9. Convert all employees of the City to an email archiving
89 system to improve City responsiveness and transparency

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to the public, while also reducing the cost and complexity of storing email data to further the operational values of **Efficiency** and **Accountability**.

- 10. Partner with A Regional Coalition for Housing and non-profit organizations to site a permanent Eastside women's shelter in Kirkland to further the goals of **Housing** and **Human Services**.
- 11. Implement the Healthy Kirkland Plan, the consumer-driven healthcare initiative, including establishing and employee clinic as part of the effort to achieve sustainability of benefits to further the goal of **Financial Stability**.

Section 2. The City organization shall demonstrate the operational values of regional partnerships, efficiency and accountability as the 2015-2016 City Work Plan is implemented.

Section 3. The City Manager is hereby authorized and directed to develop implementation steps and benchmarks for each initiative in the 2015-2016 City Work Program, prioritize resources and efforts to achieve those benchmarks, and periodically update the Council regarding progress on these efforts.

Passed by majority vote of the Kirkland City Council in open meeting this ____ day of _____, 2015.

Signed in authentication thereof this ____ day of _____, 2015.

MAYOR

Attest:

City Clerk