Public Safety
- The Police Department focused on hiring officers in a challenging environment and implementing a new animal services program.
- The Fire Department continued planning for a new fire station in the north end of the City.

Balanced Transportation
- Sidewalk and curb ramp repairs improved mobility around the City.
- The City worked to balance tree planting and sidewalk maintenance.

Economic Development
- The Village at Totem Lake’s lower mall saw Whole Foods, MOD Pizza, Chipotle and other retail outlets open to customers in 2018.
- ‘Uptown,’ the residential portion of the 1.2 million square food mixed-use Kirkland Urban project was announced. Uptown’s first 185 homes are expected to open in spring of 2019 and an additional 175 apartments are anticipated for 2021.

Parks & Recreation
- Parks and recreation programs continued to draw great registration numbers.
- New asset management program improved efficiency for maintenance and prioritization.

Environment
- Recycling efforts continued to improve as the City made new strides in multi-family programs.
- The City contracted with Puget Sound Energy to have nearly all power provided by wind energy.

Financial Stability
- The City continued reserve funding to offset Annexation Sales Tax Credit ending in 2021.
- Financial planning continued to implement strong financial management strategies and maintain Kirkland’s AAA credit rating.

Human Services
- The City partnered with local churches and non-profits to secure a site and funding for a permanent shelter for women and families experiencing homelessness.
- Partnerships between the City and local organizations continued to address needs in our community.

Neighborhoods
- The City continued to work to build community and engage residents.
- The Neighborhood Safety Program continued to give voice to residents for certain capital project priorities.

Housing
- The City made its largest ever contributions to the A Regional Coalition for Housing (ARCH) Trust Fund.
- City staff and the newly-formed Housing Strategy Advisory Group began work on a City-wide Housing Strategy Plan.

Dependable Infrastructure
- City investment in Maintenance Management System improved responses to public.
- Work funded from Streets Levy continued to add life to City streets.
The following is a list of the key strategy documents based on the City’s ten goals to protect and enhance Kirkland’s quality of life. These documents create a roadmap from community expectations to performance results that ties into future planning, so that the vision we have for tomorrow is being addressed by our actions today.

**2018 Guiding Documents**

- Comprehensive Plan
- Cross Kirkland Corridor Master Plan
- Neighborhood Safety Program
- Kirkland 2035
- Transportation Master Plan
- Fire Strategic Plan
- Police Strategic Plan
- Urban Forestry Strategic Management Plan
- Housing Strategy Plan
- Capital Improvement Program
- Park Place and Totem Lake Development
- Parks, Recreation and Open Space (PROS) Plan
- Numerous Other Plans and Policies Adopted by the Council.