**KEY FINDINGS - COUNCIL GOALS**

**Public Safety**
- Police collaboration with community groups and data analysis shifts focus to crime prevention
- Fire Department works on regional level to enhance training scope and scale

**Balanced Transportation**
- Multi-modal transportation projects move forward to design and study
- Intelligent Transportation System (ITS) continues to interconnect traffic signals

**Economic Development**
- Innovation Triangle created to attract new business to the City and region
- Mixed-use development adds new dimensions to City living

**Parks & Recreation**
- A new online program, CivicRec, strives to provide one-stop customer service for Parks programs
- Restored open space acreage has more than doubled in the last five years.

**Environment**
- Intensified focus on multi-family recycling programs sees increase in recycling rates
- Plastic Bag Ban goes into effect throughout the City

**Financial Stability**
- City continues to maintain financial reserves and create a long term financial plan
- City creates employee health clinic and plan changes in effort to slow impacts of health care cost increases

**Human Services**
- The City continues to team with regional cities to address services to those in need
- Partnerships continue with local groups to address need issues in our neighborhoods

**Neighborhoods**
- City Council and neighborhood groups work to increase collaboration on capital project plans
- Multiple new connections to the Cross Kirkland Corridor increase resident access

**Housing**
- Multi-faceted housing options are being reviewed to address diverse housing needs
- New regulations begin for new developments to address affordable housing needs

**Dependable Infrastructure**
- Significant sewer and sidewalk improvements were completed
- Curb and ramp repairs enhance walkability throughout the City
The following is a list of the key initiatives that are the actions and work plans for the City based on the ten goals to protect and enhance Kirkland’s quality of life. These initiatives create a roadmap from resident expectations to performance results that ties into future planning, so that the vision we have for tomorrow is being addressed by our actions today.

2016 KEY INITIATIVES

- Update of Comprehensive Plan
- Cross Kirkland Corridor Master Plan
- Neighborhood Safety Program
- Kirkland 2035
- Transportation Master Plan
- Surface Water Master Plan
- Urban Forestry Strategic Management Plan
- Healthy Kirkland Initiative
- Housing Strategy Plan
- Capital Improvement Project Plan
- Park Place and Totem Lake Development